

N64W23760 Main Street Sussex, Wisconsin 53089 Phone (262) 246-5200 FAX (262) 246-5222

Email: <u>info@villagesussex.org</u> Website: www.villagesussex.org

AGENDA FINANCE COMMITTEE VILLAGE OF SUSSEX IMMEDIATELY FOLLOWING THE 6:00 PM PUBLIC WORKS COMMITTEE TUESDAY, JULY 14, 2020 SUSSEX CIVIC CENTER- VILLAGE BOARD ROOM 2nd FLOOR N64W23760 MAIN STREET

Pursuant to Section 19.84, Wis Stats., notice is hereby given of a meeting of the Sussex Finance & Personnel Evaluation Committee, at which a quorum of the Village Board may attend in order to gather information about a subject which they have decision making responsibility. The meeting will be held at the above noted date, time. Notice of Village Board Quorum: (Chairperson to announce the following if a quorum of the Village Board is in attendance at the meeting: Please let the minutes reflect that a quorum of the Village Board are present and that the Village Board members may be making comments if the rules are suspended to allow them to do so.)

- 1. Roll call.
- 2. Consideration and possible action on <u>minutes</u> of the Finance and Personnel Committee meeting on June 2, 2020.
- 3. Consideration and possible action on operator's licenses.
 - A. Seth Johnson
 - B. Debra Bransted
- 4. <u>Consideration</u> and possible action on <u>June Check Register</u> and <u>P-card Statement</u>.
- 5. Consideration and possible action on Ace Hardware check register.
- 6. Consideration and possible action on <u>Initial Resolution</u> Regarding Industrial Development Revenue Bond Financing for Sussex IM, Inc. Project. Information with respect to the <u>job impact</u> of the project will be available at the time of consideration of the Initial Resolution."
- 7. Update on Covid-19 financial impacts
- 8. Consideration and possible action on rate studies for <u>Sewer Utility</u> and <u>Stormwater</u> Utility.
- 9. Topics for Future Agendas
- 10. Adjournment

Chairperson Michael Bartzen
Jeremy Smith
Village Administrator

Please note that, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request this service, contact the Village Clerk at 246-5200.

DISCLAIMER- THE FOLLOWING ARE DRAFT MINUTES FROM THE FINANCE COMMITTEE AND ARE SUBJECT TO CHANGE UPON APPROVAL OF THE VILLAGE BOARD

VILLAGE OF SUSSEX SUSSEX, WISCONSIN

Minutes of the Finance & Personnel Evaluation Committee of June 2, 2020

1. Roll Call

The meeting was called to order by Chairman Bartzen at 7:40 p.m.

Members present: Trustee Michael Bartzen, Trustee Lee Uecker, Trustee Scott Adkins, and Ben Jarvis.

Also present: Village Administrator Jeremy Smith, Assistant Village Administrator Kelsey McElroy-

Anderson, and members of the Public.

2. Consideration and possible action on minutes

A motion by Uecker, seconded by Adkins to approve the May 5, 2020 meeting minutes as presented.

Motion carried 4-0.

3. Operator Licenses

None

4. Check Register and P-card statements:

A motion by Bartzen, seconded by Adkins to recommend to the Village Board approval of the May Check Register and P-Card statement in the amount of \$2,019,089.28.

Motion carried 4-0

5. Ace Hardware Purchases

A motion by Bartzen, seconded by Uecker to recommend to the Village Board approval of the May Ace Hardware purchases in the amount of \$205.09.

Motion carried 4-0

6-10. Liquor License Renewals

Trustee Bartzen proposed that agenda items six through ten be considered together and there was no objection.

- 6. Approval of a Combination Class "B" Retail License for the Sale of Fermented Malt Beverages & "Class B" Retail License for the Sale of Intoxicating Liquors July 1, 2020 to June 30, 2021 to Helen & Quintin LLC, W232N6368 Waukesha Ave, Sussex, WI 53089, Rumors Sports Bar & Grill, Agent: Quintin M. Christensen.
- 7. Approval of a Combination Class "A" Retail License for the Sale of Fermented Malt Beverages & "Class A" Retail License for the Sale of Intoxicating Liquors July 11, 2020 to June 30, 2021 to TES-TFS, LLC, N63W23735 Main Street, Sussex, WI 53089, Piggly Wiggly, Agent: Ted Schelonka.
- 8. Approval of a Combination Class "B" Retail License for the Sale of Fermented Malt Beverages & "Class B" Retail License for the Sale of Intoxicating Liquors July 1, 2020 to June 30, 2021 to the following:
 - A. Russell Restaurant Group LLC, N64W23246 Main Street, Sussex, WI 53089, Belfast Station, Agent: Bruce Russell.
 - B. Sussex Bowl Inc., N64W24576 Main Street, Sussex, W 53089, Sussex Bowl, Agent: Stephen M. Hoehnen.
 - C. Fotron Corp, N64W23300 Main Street, Sussex, WI 53089, Sussex Inn, Agent: David A. Foti.
 - D. Ichiban Sussex WI LLC, N64W24838 Main Street, Ste. 7, Sussex WI 53089, Ichiban Sushi & Steak House, Agent: Chuan Qing Dong.
- 9. Approval of a Combination Class "A" Retail License for the Sale of Fermented Malt Beverages & "Class A" Retail License for the Sale of Intoxicating Liquors July 1, 2020 to June 30, 2021 to the following:
 - A. Navaab LLC, N64W24310 Main Street, Sussex, WI 53089, Sussex Liquor Mart, Agent: Paviter Sangha.
 - B. Ultra Mart Foods LLC, P. O. Box 305103 Nashville TN 37230 for Pick 'n Save #6380, N65W24838

Main Street, Sussex, WI 53089, Agent: Michelle Oster.

- C. The Main Street Pig Inc., N63W23735 Main Street, Sussex, WI 53089, Piggly Wiggly, Agent: Dennis R. Lipofski.
- D. Meijer Stores Limited Partnership, N51W24953 Lisbon Rd, Pewaukee, WI 53072, Meijer Store #275, Agent: Doug Smith.
- E. AM Sussex Inc, W232N6116 Waukesha Ave., Sussex, WI 53089, Sussex Mobil, Agent: Tadbir Dran.
- 10. Approval of a Class "A" Retail License for the Sale of Fermented Malt Beverages and Cider July 1, 2020 to June 30, 2021 to the following:
 - A. Meijer Stores Limited Partnership, N51W24847 Lisbon Rd, Pewaukee, WI 53072, Meijer Gas Station #275, Agent: Doug Smith.
 - B. Midwest Retail Group One LLC, N64W24925 Main Street, Sussex, WI 53089, 7-Eleven #35844, Agent: Elizabeth Evans.

A motion by Bartzen, seconded by Adkins to recommend to the Village Board approval of agenda items six through ten (as listed above).

Motion carried 4-0.

11. Dance Licenses

A motion by Bartzen, seconded by Uecker to recommend to the Village Board approval of Dance Licenses for July 1, 2019 to June 30, 2020 for the following:

- A. Sussex Bowl Class A, B & C
- B. Sussex Inn Class B

Motion carried 4-0

12. Amusement Devices

A motion by Bartzen, seconded by Adkins to recommend to the Village Board approval of Amusement Device Licenses and Arcade License(s) July 1, 2020 to June 30, 2021 for the following:

- A. Belfast Station 7 permits
- B. Sussex Bowl 54 permits + Arcade License
- C. Sussex Inn 8 permits
- D. Rumors Sports Bar & Grill 9 permits
- E. National Entertainment Network (Meijer Store) 1 permit
- F. Meijer Stores Limited Partnership 1 permit

Motion carried 4-0

13. Combining Wards

A motion by Bartzen, seconded by Adkins to recommend to the Village Board combining wards for the future elections.

Motion carried 4-0

14. Topics for Future Agendas

Mr. Smith stated that the next Finance and Personnel Committee meeting will be July 14, 2020, which is a week later due to the holiday.

15. Adjournment

A motion by Adkins, seconded by Uecker to adjourn the meeting at 8:06 p.m.

Motion carried 4-0.

Respectfully submitted,

Kelsey McElroy-Anderson Assistant Village Administrator

Village of Sussex Village Board Payment Approvals Jun-2020

Payroll Registers

First Pay Period - Regular	\$ 114,695.32
Second Pay Period - Regular	\$ 119,748.70
Second Pay Period - Fire	\$ 4,641.07
Second Pay Period - Board Monthly	\$ 2,762.84
Second Pay Period - Length of Service Award	\$ -
Third Pay Period - Regular	<u>\$ - </u>
Total Payroll	\$ 241,847.93
Check Register (06/01/2020 - 06/31/2020)	\$ 3,613,631.89 (less Ace Hardware)
Grand Total	\$ 3,855,479.82

^{***}Please note Check #014066-014087 will be on the July Register

VILLAGE OF SUSSEX - CHECK REGISTER

DATE	CHECK#		AN	MOUNTS	COMMENTS	ACCOUNT DESCRIPTION
06/08/20	014057	NORTH SHORE BANK, FSB	\$	854.24	DEFERRED COMPENSATION	G 100-21520 North Shore Withheld
06/11/20	014058	RIVER RUN COMPUTERS INC.	\$		RMIT BLOCK RENEWAL 100 HOURS	E 100-52200-000-340 Data Processing Services
06/11/20	014058	RIVER RUN COMPUTERS INC.	\$	1,335.95	RMIT BLOCK RENEWAL 100 HOURS-THE GROVE	E 410-57620-000-490 Other Building Materials
06/11/20	014058	RIVER RUN COMPUTERS INC.	\$	267.20	RMIT BLOCK RENEWAL 100 HOURS-NEW PHONES	E 100-57190-000-810 Equipment
06/11/20	014058	RIVER RUN COMPUTERS INC.	\$	5,386.79	RMIT BLOCK RENEWAL 100 HOURS	E 100-51430-000-340 Data Processing Services
06/11/20	014058	RIVER RUN COMPUTERS INC.	\$	1,546.62	RMIT BLOCK RENEWAL 100 HOURS	E 610-53700-000-923 Outside Services Employed
06/11/20	014058	RIVER RUN COMPUTERS INC.	\$	1,458.74	RMIT BLOCK RENEWAL 100 HOURS	E 620-53610-100-212 Outside Services
06/11/20	014058	RIVER RUN COMPUTERS INC.	\$	395.44	RMIT BLOCK RENEWAL 100 HOURS	E 640-53650-000-340 Data Processing Services
06/17/20	014059	POFAHL, MARIANO	\$	4.03	REIMBURSEMENT-MILEAGE MAY 2020	E 100-51600-000-390 Expenses
06/17/20	014060	PULVERMACHER, ANNE	\$	67.84	REIMBURSEMENT-MILEAGE MTR RDS	E 610-53700-000-930 Misc General Expenses
06/17/20	014060	PULVERMACHER, ANNE	\$	15.53	REIMBURSEMENT-MILEAGE PLAQUE P/U	E 100-55200-000-390 Expenses
06/17/20	014060	PULVERMACHER, ANNE	\$	5.18	REIMBURSEMENT-MILEAGE PLAQUE P/U	E 100-51100-000-390 Expenses
06/17/20	014061	RIVER RUN COMPUTERS INC.	\$	1,983.00	CABLING - PHONE PROJECT WIRELESS BRIDGE	E 100-57190-000-810 Equipment
06/23/20	014062	INFOSEND, INC.	\$	487.91	APRIL 2020	E 640-53650-000-310 Office Supplies
06/23/20	014062	INFOSEND, INC.	\$	488.07	APRIL 2020	E 610-53700-000-903 Accounting Supplies & Expenses
06/23/20	014062	INFOSEND, INC.	\$	487.91	APRIL 2020	E 620-53610-100-215 Accountant
06/23/20	014063	NORTH SHORE BANK, FSB	\$	854.24	DEFERRED COMPENSATION	G 100-21520 North Shore Withheld
06/23/20	014064	STEINMETZ, LINDA R	\$	72.00	REFUND - CORE CRUNCH & POUND - CANCELLED	R 100-000-46710 Registration Fees
06/25/20	014065	WAUKESHA STATE & RATELLE	\$		FINAL H.S.A. PAYMENT-RETIRED	G 100-14500 Due from Haass Library
06/24/20	014088	AFLAC	\$	175.08	Employee Insurance	G 100-21595 AFLAC INS
06/12/20	014089	WI DEPARTMENT OF REVENUE	\$	5,060.91	State Taxes	G 100-21513 State Taxes Withheld
06/12/20	014090	EFTPS	\$	•	Federal Taxes	G 100-21512 Federal Taxes Withheld
06/26/20	014091	EFTPS	\$	29,771.83	Federal Taxes	G 100-21512 Federal Taxes Withheld
06/26/20	014092	WI DEPARTMENT OF REVENUE	\$	5,365.43	State Taxes	G 100-21513 State Taxes Withheld
06/30/20	014093	EMPLOYEE TRUST FUNDS	\$	•	WI Retirement	G 100-21511 WI Retirement Payable
06/10/20	014094	WE ENERGIES	\$	68.71	PSB - gas	E 100-52200-000-222 UtilitiesHeat
06/10/20	014094	WE ENERGIES	\$		PSB - gas	E 100-52100-000-222 UtilitiesHeat
06/03/20	014095	WE ENERGIES	\$	•	Street Lighting Electric	E 100-53420-000-224 UtilitiesElectric
06/10/20	014096	WE ENERGIES	\$	•	Parks - electric	E 100-55200-000-224 UtilitiesElectric
06/10/20	014096	WE ENERGIES	\$		Parks - heat	E 100-55200-000-222 UtilitiesHeat
06/10/20	014097	WE ENERGIES	\$		Sewer - collection electric	E 620-53610-200-224 UtilitiesElectric
06/10/20	014097	WE ENERGIES	\$	•	Sewer - treatment electric	E 620-53610-300-224 UtilitiesElectric
06/10/20	014097	WE ENERGIES	\$	•	Sewer - gas	E 620-53610-300-222 UtilitiesHeat
06/10/20	014097	WE ENERGIES	\$		Sewer - gas	E 620-53610-200-222 UtilitiesHeat
06/03/20	014098	WE ENERGIES	\$		Sewer - other govt electric	R 620-110-46412 SewerOther Governments
06/10/20	014099	WE ENERGIES	\$		Storm electric	E 640-53650-000-224 UtilitiesElectric
06/10/20	014100	WE ENERGIES	\$		Emergency Govt - electric	E 100-52900-000-001 Emergency Government
06/03/20	014101	WE ENERGIES	\$		Fire - electric	E 100-52200-000-224 UtilitiesElectric
06/16/20	014102 014103	WE ENERGIES WE ENERGIES	Þ		Police - electric	E 100-52100-000-224 UtilitiesElectric E 610-53700-000-953 Pumping-Supplies & Expenses
07/06/20	014103	WE ENERGIES WE ENERGIES	\$ \$		Water - gas Water - electric	E 610-53700-000-933 Puriping-Supplies & Expenses E 610-53700-000-641 Operation Supplies & Expenses
07/06/20 07/06/20	014103				Water - electric for pumping	E 610-53700-000-952 Pumping-Power Purchases
07/06/20	014103	WE ENERGIES WE ENERGIES	\$ \$,	Water - gas	E 610-53700-000-932 Pullipling-Power Pulchases E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014103	WE ENERGIES	₽ \$		CIVIC CENTER	E 100-51600-000-921 Office Supplies & Expenses
07/06/20	014104	WE ENERGIES	₽ ¢	•	CIVIC CENTER CIVIC CENTER	E 100-51600-000-222
06/24/20	014104	WE ENERGIES WE ENERGIES	≯ \$	•	GARAGE ELECTRIC	E 100-51000-000-222 UtilitiesFlectric
06/24/20	014105	WE ENERGIES WE ENERGIES	₽ \$		GARAGE ELECTRIC	E 100-55200-000-224 UtilitiesElectric
06/24/20	014105	WE ENERGIES WE ENERGIES	\$ \$		GARAGE ELECTRIC	E 610-53700-000-921 Office Supplies & Expenses
06/24/20	014105	WE ENERGIES	\$		GARAGE ELECTRIC	E 620-53610-100-224 UtilitiesElectric
06/24/20	014105	WE ENERGIES	\$		GARAGE ELECTRIC	E 640-53650-000-224 UtilitiesElectric
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06/24/20	01.4105	WE ENERGIEC		25.67	CARACE CAS	E 100 E2211 000 222 HERE'S LIGHT
06/24/20	014105	WE ENERGIES	\$ \$		GARAGE GAS GARAGE GAS	E 100-53311-000-222 UtilitiesHeat
06/24/20 06/24/20	014105 014105	WE ENERGIES WE ENERGIES	\$		GARAGE GAS	E 100-55200-000-222 UtilitiesHeat E 610-53700-000-921 Office Supplies & Expenses
06/24/20	014105	WE ENERGIES WE ENERGIES	ą.		GARAGE GAS	E 620-53610-100-222 UtilitiesHeat
06/24/20	014105	WE ENERGIES WE ENERGIES	\$ \$		GARAGE GAS	E 640-53650-000-222 UtilitiesHeat
06/03/20	014105	WE ENERGIES WE ENERGIES	\$ \$		LIONS CLUB METER	E 100-55200-000-222 UtilitiesFleat
06/05/20	014107	PAYMENT SERVICE NETWORK	ą.		BILLING INVOICE	E 640-53650-000-340 Data Processing Services
06/05/20	014107	PAYMENT SERVICE NETWORK	. dr		BILLING INVOICE	E 620-53610-100-310 Office Supplies
06/05/20	014107	PAYMENT SERVICE NETWORK	P		BILLING INVOICE	E 610-53700-000-903 Accounting Supplies & Expenses
06/10/20	014107	WE ENERGIES	. dr		TRAFFIC SIGNALS	E 100-53311-000-224 UtilitiesElectric
06/05/20	014100	PAYMENT SERVICE NETWORK	¢.		BILLING INVOICE	E 100-51490-000-327 Real Estate Tax Expense
06/15/20	014110	WAUKESHA COUNTY TREAS-TAX	\$ \$		TAX PAYMENT	G 810-24310 Taxes due to Waukesha County
06/15/20	014111	WAUKESHA CTY TECH-TAX			TAX PAYMENT	G 810-24510 Taxes due to Wadkesha County
06/15/20	014111	HAMILTON SCHOOL-TAXES	\$		TAX PAYMENT	G 810-24610 Taxes due to Hamilton School
06/15/20	014113	RICHMOND SCHOOL DISTRICT	φ \$	•	TAX PAYMENT	G 810-24611 Taxes due to Richmond School
06/15/20	014114	ARROWHEAD UNION HIGH SCHOOL	\$	•	TAX PAYMENT	G 810-24612 Taxes due to Arrowhead School
06/24/20	014115	WE ENERGIES	φ \$	3,741.38		E 610-53700-000-952 Pumping-Power Purchases
06/05/20	014116	RHYME BUSINESS PRODUCTS	\$	•	FINANCE COPIER	E 620-53610-100-310 Office Supplies
06/05/20	014116	RHYME BUSINESS PRODUCTS	\$		FINANCE COPIER	E 640-53650-000-310 Office Supplies
06/05/20	014116	RHYME BUSINESS PRODUCTS	\$		FINANCE COPIER	E 610-53700-000-921 Office Supplies & Expenses
06/05/20	014116	RHYME BUSINESS PRODUCTS	\$		FINANCE COPIER	E 100-51420-000-240 MaintEquipment
06/18/20	014117	RHYME BUSINESS PRODUCTS	φ \$		PSB/POLICE COPIER	E 100-52100-000-390 Expenses
06/18/20	014117	RHYME BUSINESS PRODUCTS	\$		ONE STOP COPIER	E 100-51420-000-240 MaintEquipment
06/18/20	014117	RHYME BUSINESS PRODUCTS	\$		ONE STOP COPIER	E 100-55300-000-310 Office Supplies
06/04/20	014118	CAMPDOC	\$		SUMMER CAMP REFUNDS	R 100-999-46710 Registration Fees
06/04/20	014118	CAMPDOC	\$	•	SUMMER CAMP REFUNDS	E 100-55300-000-390 Expenses
06/11/20	014119	WI DEPT. OF TRANSP. TV&RP	\$		SUSPENSION	R 100-000-45110 Fines & Tickets
06/10/20	014120	WI DEPT. OF TRANSP. TV&RP	\$		SUSPENSIONS	R 100-000-45110 Fines & Tickets
07/06/20	014121	A/E GRAPHICS, INC.	\$		PLOTTER MAINT & COPIES	E 640-53650-000-310 Office Supplies
07/06/20	014121	A/E GRAPHICS, INC.	\$		PLOTTER MAINT & COPIES	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014121	A/E GRAPHICS, INC.	\$		PLOTTER MAINT & COPIES	E 100-51491-000-310 Office Supplies
07/06/20	014121	A/E GRAPHICS, INC.	\$		PLOTTER MAINT & COPIES	E 620-53610-100-310 Office Supplies
07/06/20	014121	A/E GRAPHICS, INC.	\$	9.04	PLOTTER MAINT & COPIES	E 100-55300-000-310 Office Supplies
07/06/20	014121	A/E GRAPHICS, INC.	\$	5.44	PLOTTER MAINT & COPIES	G 100-14500 Due from Haass Library
07/06/20	014121	A/E GRAPHICS, INC.	\$	5.44	PLOTTER MAINT & COPIES	E 100-56700-000-390 Expenses
07/06/20	014122	AIRGAS USA, LLC	\$	15.63	CARBON DIOXIDE CYL RENTAL	E 620-53610-100-249 MaintGeneral Plant
07/06/20	014123	AIRGAS USA, LLC	\$	97.99	OXYGEN CYLINDERS	E 100-52200-000-342 Medical Supplies
07/06/20	014123	AIRGAS USA, LLC	\$	103.95	OXYGEN	E 100-52200-000-342 Medical Supplies
07/06/20	014124	AIRGAS USA, LLC	\$	280.25	LEASE 7/1-6/30/2021 CYLINDERS	E 100-52200-000-342 Medical Supplies
07/06/20	014125	AMAZON.COM	\$	3.08	Upstairs supplies	E 100-53311-000-345 Supplies
07/06/20	014125	AMAZON.COM	\$	1.76	Upstairs supplies	E 100-52200-000-345 Supplies
07/06/20	014125	AMAZON.COM	\$	1.76	Upstairs supplies	E 640-53650-000-310 Office Supplies
07/06/20	014125	AMAZON.COM	\$	3.08	Upstairs supplies	E 100-51410-000-310 Office Supplies
07/06/20	014125	AMAZON.COM	\$	6.58	Upstairs supplies	E 100-51491-000-310 Office Supplies
07/06/20	014125	AMAZON.COM	\$	6.60	Upstairs supplies	E 100-52400-000-390 Expenses
07/06/20	014125	AMAZON.COM	\$	9.02	Upstairs supplies	E 620-53610-100-310 Office Supplies
07/06/20	014125	AMAZON.COM	\$	9.02	Upstairs supplies	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014125	AMAZON.COM	\$	3.08	Upstairs supplies	E 100-51510-000-310 Office Supplies
07/06/20	014126	AMAZON.COM	\$	4.90	Tyvek Envelopes, Restickable Dots	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014126	AMAZON.COM	\$		Tyvek Envelopes, Restickable Dots	E 100-55200-000-390 Expenses
07/06/20	014126	AMAZON.COM	\$	4.08	Laminating Pouches, Labels	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014126	AMAZON.COM	\$		Laminating Pouches, Labels	E 100-51420-000-310 Office Supplies
07/06/20	014126	AMAZON.COM	\$		Laminating Pouches, Labels	E 100-55200-000-390 Expenses
07/06/20	014126	AMAZON.COM	\$		Tyvek Envelopes, Restickable Dots	E 100-55300-000-310 Office Supplies
07/06/20	014126	AMAZON.COM	\$	4.08	Laminating Pouches, Labels	E 620-53610-100-310 Office Supplies

07/06/20	014126	AMAZON.COM	\$ 3.56	Tyvek Envelopes, Restickable Dots	E 640-53650-000-310 Office Supplies
07/06/20	014126	AMAZON.COM	\$ 35.65	Tyvek Envelopes, Restickable Dots	E 100-51420-000-310 Office Supplies
07/06/20	014126	AMAZON.COM	\$ 2.96	Laminating Pouches, Labels	E 640-53650-000-310 Office Supplies
07/06/20	014126	AMAZON.COM	\$ 29.68	Laminating Pouches, Labels	E 100-55300-000-310 Office Supplies
07/06/20	014126	AMAZON.COM	\$ 4.90	,	E 620-53610-100-310 Office Supplies
07/06/20	014127	AMAZON.COM	\$ 4.10	Village Supplies	E 100-55300-000-310 Office Supplies
07/06/20	014127	AMAZON.COM	\$ 1.54	Village Supplies	E 100-52400-000-390 Expenses
07/06/20	014127	AMAZON.COM	\$ 0.72	Village Supplies	E 100-51410-000-310 Office Supplies
07/06/20	014127	AMAZON.COM	\$ 0.72	Village Supplies	E 100-51510-000-310 Office Supplies
07/06/20	014127	AMAZON.COM	\$ 1.54	Village Supplies	E 100-51491-000-310 Office Supplies
07/06/20	014127	AMAZON.COM	\$ 17.59	Drill Bit	E 100-52200-000-242 MaintBldg & Facilities
07/06/20	014127	AMAZON.COM	\$ 0.51	Village Supplies	E 100-55200-000-390 Expenses
07/06/20	014127	AMAZON.COM	\$ 2.66	Village Supplies	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014127	AMAZON.COM	\$ 2.66	Village Supplies	E 620-53610-100-310 Office Supplies
07/06/20	014127	AMAZON.COM	\$ 0.81	Village Supplies	E 640-53650-000-310 Office Supplies
07/06/20	014127	AMAZON.COM	\$ 4.10	Village Supplies	E 100-51420-000-310 Office Supplies
07/06/20	014127	AMAZON.COM	\$ 0.72	Village Supplies	E 100-53311-000-345 Supplies
07/06/20	014127	AMAZON.COM	\$ 0.41	Village Supplies	E 100-52200-000-345 Supplies
07/06/20	014128	AMAZON.COM	\$ 40.37	Watering Wand	E 100-55200-000-399 Horticulture
07/06/20	014128	AMAZON.COM	\$ 99.99	Microwave for the grove	E 410-57620-000-810 Equipment
07/06/20	014129	AMAZON.COM	\$ 3.75	Upstairs supplies	E 100-52400-000-390 Expenses
07/06/20	014129	AMAZON.COM	\$ 1.00	Upstairs supplies	E 100-52200-000-345 Supplies
07/06/20	014129	AMAZON.COM	\$ 1.75	Upstairs supplies	E 100-51410-000-310 Office Supplies
07/06/20	014129	AMAZON.COM	\$ 5.12	Upstairs supplies	E 620-53610-100-310 Office Supplies
07/06/20	014129	AMAZON.COM	\$ 1.75	Upstairs supplies	E 100-51510-000-310 Office Supplies
07/06/20	014129	AMAZON.COM	\$ 1.00	Upstairs supplies	E 640-53650-000-310 Office Supplies
07/06/20	014129	AMAZON.COM	\$ 1.75	Upstairs supplies	E 100-53311-000-345 Supplies
07/06/20	014129	AMAZON.COM	\$ 3.75	Upstairs supplies	E 100-51491-000-310 Office Supplies
07/06/20	014129	AMAZON.COM	\$ 5.12	Upstairs supplies	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014130	AMAZON.COM	\$ 85.78	Park Shop Printer Ink	E 100-55300-000-310 Office Supplies
07/06/20	014131	AMAZON.COM	\$ 65.94	miracle gro	E 100-55200-000-399 Horticulture
07/06/20	014132	AMAZON.COM	\$ 2.07	Upstairs supplies	E 100-52400-000-390 Expenses
07/06/20	014132	AMAZON.COM	\$ 0.97	Upstairs supplies	E 100-51510-000-310 Office Supplies
07/06/20	014132	AMAZON.COM	\$ 0.55	Upstairs supplies	E 100-52200-000-345 Supplies
07/06/20	014132	AMAZON.COM	\$ 0.97	Upstairs supplies	E 100-53311-000-345 Supplies
07/06/20	014132	AMAZON.COM	\$ 2.83	Upstairs supplies	E 620-53610-100-310 Office Supplies
07/06/20	014132	AMAZON.COM	\$ 0.55	Upstairs supplies	E 640-53650-000-310 Office Supplies
07/06/20	014132	AMAZON.COM	\$ 0.97	Upstairs supplies	E 100-51410-000-310 Office Supplies
07/06/20	014132	AMAZON.COM	\$ 2.08	Upstairs supplies	E 100-51491-000-310 Office Supplies
07/06/20	014132	AMAZON.COM	\$ 2.83	Upstairs supplies	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014133	AMAZON.COM	\$ 50.97	Carpet Cleaner Solution	E 100-51600-000-242 MaintBldg & Facilities
07/06/20	014134	AMAZON.COM	\$ 23.87	Day Camp Supplies	E 100-55350-000-390 Expenses
07/06/20	014135	AMAZON.COM	\$ 8.50	USB Extension cable/Engineer's Webcam	E 100-57190-000-810 Equipment
07/06/20	014135	AMAZON.COM	\$ 2.84	USB Extension cable/Engineer's Webcam	E 620-53610-100-310 Office Supplies
07/06/20	014135	AMAZON.COM	\$ 2.84	USB Extension cable/Engineer's Webcam	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014136	AMAZON.COM	\$ 57.88	FACE MASKS	E 100-55350-000-390 Expenses
07/06/20	014137	AMZN MKTP US	\$ 24.58	Label Maker Tape: FD	E 100-52200-000-345 Supplies
07/06/20	014138	AMZN MKTP US	\$ 11.52	Disposable Face Masks	E 640-53650-000-310 Office Supplies
07/06/20	014138	AMZN MKTP US	\$ 115.18	Disposable Face Masks	E 100-55300-000-310 Office Supplies
07/06/20	014138	AMZN MKTP US	\$ 15.84	Disposable Face Masks	E 620-53610-100-310 Office Supplies
07/06/20	014138	AMZN MKTP US	\$ 14.40	Disposable Face Masks	E 100-55200-000-390 Expenses
07/06/20	014138	AMZN MKTP US	\$ 115.16	Disposable Face Masks	E 100-51420-000-310 Office Supplies
07/06/20	014138	AMZN MKTP US	\$ 15.84	Disposable Face Masks	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014139	AMZN MKTP US	\$ 24.97	Label Maker Tape: FD	E 100-52200-000-345 Supplies
07/06/20	014140	AMZN MKTP US	\$ 169.95	WWTP Jon Office	E 620-53610-100-310 Office Supplies

07/06/20	014141	AMZN MKTP US	\$	3.64	Village Supplies	E 100-51491-000-310 Office Supplies
07/06/20	014141	AMZN MKTP US	\$	1.70	Village Supplies	E 100-53311-000-345 Supplies
07/06/20	014141	AMZN MKTP US	\$	12.99	Label Maker Tape: FD	E 100-52200-000-345 Supplies
07/06/20	014141	AMZN MKTP US	\$	9.70	Village Supplies	E 100-51420-000-310 Office Supplies
07/06/20	014141	AMZN MKTP US	\$	1.70	Village Supplies	E 100-51510-000-310 Office Supplies
07/06/20	014141	AMZN MKTP US	\$	1.21	Village Supplies	E 100-55200-000-390 Expenses
07/06/20	014141	AMZN MKTP US	\$	9.70	Village Supplies	E 100-55300-000-310 Office Supplies
07/06/20	014141	AMZN MKTP US	\$	3.64	Village Supplies	E 100-52400-000-390 Expenses
07/06/20	014141	AMZN MKTP US	\$	6.31	Village Supplies	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014141	AMZN MKTP US	\$	6.31	Village Supplies	E 620-53610-100-310 Office Supplies
07/06/20	014141	AMZN MKTP US	\$	1.92	Village Supplies	E 640-53650-000-310 Office Supplies
07/06/20	014141	AMZN MKTP US	\$	0.97	Village Supplies	E 100-52200-000-345 Supplies
07/06/20	014141	AMZN MKTP US	\$	1.70	Village Supplies	E 100-51410-000-310 Office Supplies
07/06/20	014142	AMZN MKTP US	\$	14.99	Batteries (C): Returned will get credit,wrong item	E 100-52200-000-240 MaintEquipment
07/06/20	014142	AMZN MKTP US	\$	52.40		E 100-53635-000-390 Expenses
07/06/20	014143	AMZN MKTP US	\$		Webcam for Asst Engineer	E 620-53610-100-310 Office Supplies
07/06/20	014143	AMZN MKTP US	\$		Webcam for Asst Engineer	E 100-57190-000-810 Equipment
07/06/20	014143	AMZN MKTP US	\$		Webcam for Asst Engineer	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014143	AMZN MKTP US	\$		Day Camp Supplies	E 100-55350-000-390 Expenses
07/06/20	014144	AMZN MKTP US	\$		Day Camp Supplies	E 100-55350-000-390 Expenses
07/06/20	014144	AMZN MKTP US	\$		village supplies	E 100-51491-000-310 Office Supplies
07/06/20	014144	AMZN MKTP US	\$			E 100-51410-000-310 Office Supplies
07/06/20	014144	AMZN MKTP US	\$			E 100-55200-000-390 Expenses
07/06/20	014144	AMZN MKTP US	\$			E 100-52200-000-390 Expenses E 100-52200-000-240 MaintEquipment
07/06/20	014144	AMZN MKTP US	₽ \$		village supplies	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014144	AMZN MKTP US	\$ \$		village supplies	E 100-51420-000-321 Office Supplies & Expenses
07/06/20	014144	AMZN MKTP US	₽ \$		village supplies	E 100-51510-000-310 Office Supplies
07/06/20	014144	AMZN MKTP US	\$ \$		village supplies	• •
	014144		\$ \$		•	E 100-52200-000-345 Supplies
07/06/20		AMZN MKTP US	'		village supplies	E 100-52400-000-390 Expenses
07/06/20	014144	AMZN MKTP US	\$ \$		village supplies village supplies	E 100-55300-000-310 Office Supplies
07/06/20	014144	AMZN MKTP US	\$ \$		Barcode Scanner	E 640-53650-000-310 Office Supplies E 100-55300-000-310 Office Supplies
07/06/20	014144	AMZN MKTP US	\$ \$	18.99		
07/06/20	014144	AMZN MKTP US	'		village supplies	E 620-53610-100-310 Office Supplies
07/06/20	014144	AMZN MKTP US	\$		village supplies	E 100-53311-000-345 Supplies
07/06/20	014145	AMZN MKTP US	\$		village supplies	E 100-51510-000-310 Office Supplies
07/06/20	014145	AMZN MKTP US	\$		village supplies	E 100-51491-000-310 Office Supplies
07/06/20	014145	AMZN MKTP US	\$	5.99	Easel Clipboard for Sam	E 100-51420-000-390 Expenses
07/06/20	014145	AMZN MKTP US	\$	1.20	village supplies	E 100-52200-000-345 Supplies
07/06/20	014145	AMZN MKTP US	\$		village supplies	E 100-51410-000-310 Office Supplies
07/06/20	014145	AMZN MKTP US	\$		village supplies	E 100-52400-000-390 Expenses
07/06/20	014145	AMZN MKTP US	\$	0.50	Easel Clipboard for Sam	E 100-55200-000-390 Expenses
07/06/20	014145	AMZN MKTP US	\$		village supplies	E 100-53311-000-345 Supplies
07/06/20	014145	AMZN MKTP US	\$		Easel Clipboard for Sam	E 620-53610-100-345 Supplies
07/06/20	014145	AMZN MKTP US	\$		Easel Clipboard for Sam	E 610-53700-000-930 Misc General Expenses
07/06/20	014145	AMZN MKTP US	\$		village supplies	E 640-53650-000-310 Office Supplies
07/06/20	014145	AMZN MKTP US	\$		5 11	E 620-53610-100-310 Office Supplies
07/06/20	014145	AMZN MKTP US	\$		village supplies	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014145	AMZN MKTP US	\$		5 11	E 100-51420-000-310 Office Supplies
07/06/20	014145	AMZN MKTP US	\$		Easel Clipboard for Sam	E 100-55300-000-390 Expenses
07/06/20	014145	AMZN MKTP US	\$		3 11	E 100-55300-000-310 Office Supplies
07/06/20	014145	AMZN MKTP US	\$		5 11	E 100-55200-000-390 Expenses
07/06/20	014146	AMZN MKTP US	\$	29.99	Pickleball First Aid Kit	E 100-55350-000-390 Expenses
07/06/20	014146	AMZN MKTP US	\$		Stakes	E 100-55200-000-399 Horticulture
07/06/20	014146	AMZN MKTP US	\$		Webcam for Engineer	E 620-53610-100-310 Office Supplies
07/06/20	014146	AMZN MKTP US	\$	349.99	Civic Center Vacuum Bundle	E 100-51600-000-242 MaintBldg & Facilities

07/06/20	014146	AMZNI MICTO LIC		160.05	MAATE 1-12 Office	F (20 F2(10 100 210 Office Complice
07/06/20	014146	AMZN MKTP US	\$ \$		WWTP Jon Office	E 620-53610-100-310 Office Supplies
07/06/20	014146 014146	AMZN MKTP US AMZN MKTP US	·		Webcam for Engineer Postcards	E 100-57190-000-810 Equipment
07/06/20	014146	AMZN MKTP US	\$ \$			E 100-55350-000-310 Office Supplies
07/06/20	014146	AMZN MKTP US	\$ \$		Grove-Fridge Locks(camp) Webcam for Engineer	E 100-55350-000-390 Expenses
07/06/20 07/06/20	014146	AMZN MKTP US	\$ \$		Day Camp Supplies	E 610-53700-000-921 Office Supplies & Expenses E 100-55350-000-390 Expenses
07/06/20	014147	AMZN MKTP US	\$ \$		Day Camp Supplies Day Camp Supplies	E 100-55350-000-390 Expenses
07/06/20	014147	AMZN MKTP US	≯ \$		USB plugs	E 100-55300-000-390 Expenses
07/06/20	014149	ASCAP LICENSE FEE	⊅ \$		2020 LICENSING	·
07/06/20	014149	AUTO INDUSTRIAL COLOR INC	\$ \$		Wheel &Paint Decon. & Sprayer-FD	E 100-55202-000-403 Special Events E 100-52200-000-244 MaintVehicle
07/06/20	014151	CASPER TRUCK EQUIPMENT	⊅ \$		STABILIZER CRANKDOWN	E 620-53610-100-330 Transportation
	014151	•	\$	297.47		·
07/06/20 07/06/20	014151	CASPER TRUCK EQUIPMENT COMET INC.	\$ \$		RECLAIM/NON POTABLE PUMP MOUNT	E 620-53610-100-330 Transportation E 620-53610-300-245 MaintTrmt & Disposal Equip
07/06/20	014152	COMPETITOR AWARDS MACHINE	⊅ \$		BRICK BENCH PLAQUES	E 100-55200-000-399 Horticulture
07/06/20	014154	COMPETITOR AWARDS MACHINE COMPETITOR AWARDS MACHINE	₽ \$		Village Board Name Plates	E 100-51100-000-399 Fronticulture E 100-51100-000-390 Expenses
07/06/20	014155	COMPETITOR AWARDS MACHINE	⊅ \$		4 4X10 PLAQUES-THE GROVE	E 410-57620-000-810 Equipment
07/06/20	014156	COMPLETE OFFICE OF WISCON	\$ \$		FD Clean Supplies	E 100-52200-000-242 MaintBldg & Facilities
07/06/20	014157	COMPLETE OFFICE OF WISCON	\$ \$		Soap/hand for Sheriff Side	E 100-52100-000-242 MaintBldg & Facilities
07/06/20	014157	COMPLETE OFFICE OF WISCON	₽ \$		Clean Supplies Sheriff Side	E 100-52100-000-242 MaintBidg & Facilities
07/06/20	014159	DOA E PAY DOC SALES	э \$		State Building Permit Seals	E 100-52400-000-242 Maintending & Facilities E 100-52400-000-390 Expenses
07/06/20	014160	DORNER COMPANY	\$		PART-WAS VALVE REPLACEMENT	E 620-53610-200-249 MaintGeneral Plant
07/06/20	014161	ELECTION SYSTEMS & SOFTW	\$ \$		HARDWARE MAINTENANCE & LICENSES	E 100-51440-000-390 Expenses
07/06/20	014161	EMERGENCY MEDICAL PRODUC	\$,	REPL PROBE	E 100-52200-000-240 MaintEquipment
07/06/20	014162	EMERGENCY MEDICAL PRODUC	\$		GLOVES - COVID 19	E 100-52200-000-240 Mainte-Equipment E 100-52200-000-342 Medical Supplies
07/06/20	014162	EMERGENCY MEDICAL PRODUC	\$		GLOVES - COVID 19	E 100-52200-000-342 Medical Supplies
07/06/20	014163	EMERGENCY MEDICAL PRODUC	\$		MEDICAL SUPPLIES	E 100-52200-000-342 Medical Supplies E 100-52200-000-342 Medical Supplies
07/06/20	014164	EMERGENCY MEDICAL PRODUC	\$		DISPOSABLE SUCTION CUPS	E 100-52200-000-342 Medical Supplies
07/06/20	014164	EMERGENCY MEDICAL PRODUC	\$		GLOVES-COVID 19	E 100-52200-000-342 Medical Supplies
07/06/20	014165	EUROFINS SF ANALYTICAL LA	\$		FINAL EFFLUENT	E 620-53610-300-212 Outside Services
07/06/20	014166	EUROFINS SF ANALYTICAL LA	\$		FINAL EFFLUENT	E 620-53610-300-212 Outside Services
07/06/20	014167	FIRE HOSE DIRECT	\$		Part for 2971	E 100-52200-000-244 MaintVehicle
07/06/20	014168	FIRE HOSE DIRECT	\$		Refund for tax	E 100-52200-000-244 MaintVehicle
07/06/20	014169	HAWKINS INC	\$		CHEMICALS	E 610-53700-000-631 Treatment-Chemicals
07/06/20	014169	HAWKINS INC	\$		O RING	E 610-53700-000-635 Tritut-Maint of Equipment
07/06/20	014170	HAWKINS INC	\$		CHEMICALS	E 610-53700-000-631 Treatment-Chemicals
07/06/20	014171	IN *20/20 CAPTIONING & ST	\$		PLAN COMMISSION VIEWING-COVID 19	E 100-51490-000-347 Community Information
07/06/20	014172	IN *PAR TRAINING AND PROP	\$		TRAINING DOOR-Paid by Auxiliary	E 100-52200-000-324 Schooling & Dues
07/06/20	014173	IN *WISCONSIN LAKE & POND	\$	•	FOUNTAIN MAINTENANCE	E 640-53650-000-242 MaintBldg & Facilities
07/06/20	014173	IN *WISCONSIN LAKE & POND	\$		AQUA SHADE DYE	E 640-53650-000-242 MaintBldg & Facilities
07/06/20	014174	IN *WISCONSIN LAKE & POND	\$		POND MGMT, ENZYMES, WTR QUALITY	E 640-53650-000-242 MaintBldg & Facilities
07/06/20	014175	JENSEN EQUIPMENT	\$		POLE, POLE PRUNNER SET	E 100-53311-000-240 MaintEquipment
07/06/20	014176	KEEPER GOALS	\$		TAPERED VINYL HEADBAND-NET	E 100-55200-000-402 Soccer Fields
07/06/20	014177	LEAGUE OF WISCONSIN MUNIC	\$		Ron Wells 101 Gov. Webinar	E 100-51100-000-390 Expenses
07/06/20	014178	LIESENER SOILS	\$		BLENDED MIX - PLOW DAMAGE	E 100-53311-000-230 MaintStreet Materials
07/06/20	014179	LW ALLEN	\$		WELL 4 & 5 - SCADA	E 610-53700-000-923 Outside Services Employed
07/06/20	014179	LW ALLEN	\$		WELL 4 & 5 - SCADA	E 620-53610-100-212 Outside Services
07/06/20	014180	MENARDS PEWAUKEE WI	\$		PRESSUR GAUGE	E 610-53700-000-635 Trtmt-Maint of Equipment
07/06/20	014180	MENARDS PEWAUKEE WI	\$		REFRIGERATORS - THE GROVE	E 410-57620-000-810 Equipment
07/06/20	014181	MENARDS PEWAUKEE WI	\$	•	SUPPLIES - SNEEZE SCREENS - COVID 19	E 100-51600-000-242 MaintBldg & Facilities
07/06/20	014181	MENARDS PEWAUKEE WI	\$		PLTD ALL THREAD - BOOSTER STATION	E 610-53700-000-955 Pumping-Maint of Equipment
07/06/20	014181	MENARDS PEWAUKEE WI	\$		CABLES	E 100-55200-000-298 ContractPark Sanitation
07/06/20	014181	MENARDS PEWAUKEE WI	\$	9.24	CONDUITS, CONNECTOR	E 100-55200-000-298 ContractPark Sanitation
07/06/20	014182	MENARDS PEWAUKEE WI	\$		PAINTER VALVE, PRIMER	E 620-53610-300-245 MaintTrmt & Disposal Equip
07/06/20	014182	MENARDS PEWAUKEE WI	\$		PIPE WRENCH, 1 HANDED WRENCH	E 100-55200-000-348 Tools
07/06/20	014182	MENARDS PEWAUKEE WI	\$		SOIL, STEEL SCREW	E 100-55200-000-399 Horticulture
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07/06/20	014182	MENARDS PEWAUKEE WI	\$		TIES, UTILITY GATE, WEDGE ANCHOR, THREAD SEALANT	E 100-55200-000-298 ContractPark Sanitation
07/06/20	014182	MENARDS PEWAUKEE WI	\$		NOZZLES	E 100-55200-000-399 Horticulture
07/06/20	014182	MENARDS PEWAUKEE WI	\$		SPRING NUT	E 620-53610-100-345 Supplies
07/06/20	014182	MENARDS PEWAUKEE WI	\$		DIE TAP SET	E 100-55200-000-348 Tools
07/06/20	014182	MENARDS PEWAUKEE WI	\$		HEX HEAD, ADAPTERS, LIQUID NAILS	E 620-53610-100-249 MaintGeneral Plant
07/06/20	014183	MID-AMERICAN RESEARCH CHE	\$		ZIP WASP SPRAY	E 100-55200-000-395 Weed Control
07/06/20	014184	MILLER BRADFORD RISBERG	\$		BATTERY	E 100-53311-000-240 MaintEquipment
07/06/20	014185	MILLER BRADFORD RISBERG	\$		RENTAL DOZER 1 DAY	E 100-53311-000-346 Equipment Rental
07/06/20	014186	MILWAUKEE RUBBER PRODU	\$		SUCTION HOSE	E 620-53610-200-249 MaintGeneral Plant
07/06/20	014187	NCL OF WISCONSIN INC	\$		TESTING SUPPLIES	E 620-53610-300-420 Lab SuppliesTreatment
07/06/20	014188	NORTHERN LAKE SERVICE- IN	\$		TOTAL COLIFORM BACTERIA	E 610-53700-000-632 Treatment-Supplies & Expenses
07/06/20	014188	NORTHERN LAKE SERVICE- IN	\$		TOTAL COLIFORM BACTERIA	E 610-53700-000-632 Treatment-Supplies & Expenses
07/06/20	014188	NORTHERN LAKE SERVICE- IN	\$		TOTAL COLIFORM BACTERIA	E 610-53700-000-632 Treatment-Supplies & Expenses
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 100-51491-000-310 Office Supplies
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 100-51510-000-310 Office Supplies
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 100-52400-000-390 Expenses
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 100-51410-000-310 Office Supplies
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 100-53311-000-345 Supplies
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 610-53700-000-921 Office Supplies & Expenses
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 640-53650-000-310 Office Supplies
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 620-53610-100-310 Office Supplies
07/06/20	014189	OFFICEMAX/DEPOT	\$		Upstairs supplies	E 100-52200-000-345 Supplies
07/06/20	014190	OSI ENVIRONMENTAL	\$		USED OIL	E 100-53635-000-390 Expenses
07/06/20	014191	PACE ANALYTICAL SERVICES	\$,	TOXICITY TEST	E 620-53610-300-212 Outside Services
07/06/20	014192	PARTMASTER	\$		WASHERS, HEX FLANGE, HEX NUTS	E 100-53311-000-345 Supplies
07/06/20	014193	PORT-A-JOHN -CLV	\$		SEASONAL RR	E 100-53635-000-298 ContractPark Sanitation
07/06/20	014194	PORT-A-JOHN -CLV	\$		SEASONAL RR - COVID 19	E 620-53610-100-249 MaintGeneral Plant
07/06/20	014195	PORT-A-JOHN -CLV	\$		SEASONAL RR	E 100-53635-000-298 ContractPark Sanitation
07/06/20	014196	R A SMITH NATIONAL INC	\$		MAIN STREET RECON PHASE 2 MARCH 2020	E 410-57331-000-216 Engineering
07/06/20	014196	R A SMITH NATIONAL INC	\$	•	WOODLAND TRAILS S/D PHASE 1 MARCH 2020	E 100-51491-000-216 Engineering
07/06/20	014196	R A SMITH NATIONAL INC	\$		MAIN STREET RECON PHASE 1 MARCH 2020	E 410-57331-000-216 Engineering
07/06/20	014196	R A SMITH NATIONAL INC	\$	•	MAPLE AVE RECON - MARCH 2020	E 410-57331-000-216 Engineering
07/06/20	014197	RATHCOMM	\$		Civic Center Bld maint. for emergency phone	E 100-51600-000-242 MaintBldg & Facilities
07/06/20	014198	RATHCOMM	\$		creditCivic Center Bld maint. for emergency phone	E 100-51600-000-242 MaintBldg & Facilities
07/06/20	014199	REINDERS - SUSSEX AR	\$		ATOMIC BLADE PACK	E 100-55200-000-240 MaintEquipment
07/06/20	014200	REINDERS SUSSEX CUSTOMER	\$		SEED MULCH, SEED MIX	E 100-53311-000-230 MaintStreet Materials
07/06/20 07/06/20	014201 014201	REINDERS SUSSEX CUSTOMER	\$ \$		END ROD HOSE ASM	E 100-55200-000-240 MaintEquipment E 100-55200-000-240 MaintEquipment
	014201	REINDERS SUSSEX CUSTOMER				
07/06/20	014201	REINDERS SUSSEX CUSTOMER REINDERS SUSSEX CUSTOMER	\$		TUBE LINK END ROD	E 100-55200-000-240 Maint-Equipment
07/06/20 07/06/20	014201	RUNDLE SPENCE MFG CO NEW	\$		BALL VALVE	E 100-55200-000-240 MaintEquipment E 100-55200-000-242 MaintBldg & Facilities
07/06/20	014202	RUNDLE SPENCE MFG CO NEW	\$ \$		NIPPLES	E 620-53610-300-245 MaintTrmt & Disposal Equip
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07/06/20 07/06/20	014203 014203	SALAMONE SUPPLIES INC SALAMONE SUPPLIES INC	\$ \$		TISSUE, TOWELS, CLEANING SUPPLIES GLOVES	E 100-55200-000-298 ContractPark Sanitation G 100-14500 Due from Haass Library
07/06/20	014204	SALAMONE SUPPLIES INC	\$		TISSUE, BUCKET, CLEANERS, MOPS, TOWELS, LINERS, SO	E 100-55200-000-298 ContractPark Sanitation
07/06/20	014204	SALAMONE SUPPLIES INC	\$ \$	•	DISPENSER	E 100-55200-000-298 ContractPark Sanitation
07/06/20	014205	SALAMONE SUPPLIES INC	\$		GLOVES	E 100-51600-000-242 MaintBldg & Facilities
07/06/20	014205	SALAMONE SUPPLIES INC	\$ \$		SANITIZER-COVID 19	E 100-51600-000-242 MaintBldg & Facilities E 100-51600-000-242 MaintBldg & Facilities
07/06/20	014206	SOCIALPILOT	\$ \$		Social Media Management Platform/1 month	E 100-51600-000-242 MaintBlug & Facilities E 100-51430-000-397 Licensing Costs
07/06/20	014207	SOCIALPILOT	⊅ ¢		Social Media Management Platform/1 month	E 640-53650-000-340 Data Processing Services
07/06/20	014207	SOCIALPILOT	\$		Social Media Management Platform/1 month	E 610-53700-000-923 Outside Services Employed
07/06/20	014207	SOCIALPILOT	⊅ ¢		Social Media Management Platform/1 month	E 620-53610-100-923 Outside Services Employed E 620-53610-100-212 Outside Services
07/06/20	014207	SP * TERRABOOST	\$ \$		2 Sanitizer Dispensers w/ stand, 10 refills	E 100-51600-000-242 MaintBldg & Facilities
07/06/20	014208	SP * TERRABOOST	\$ \$	•	Sanitizer Dispenser w/ Stand - 3rd floor	E 100-51600-000-242 MaintBidg & Facilities
07/06/20	014209	SP * TERRABOOST	\$ \$		Sanitizer Dispenser with stand for PSB	E 100-51000-000-242 MaintBldg & Facilities E 100-52200-000-242 MaintBldg & Facilities
07/00/20	01-1210	Si ILIMODOSI	₽	227.33	Sumuzer Disperiser with stand for F3D	L 100 J2200 000 ZHZ Maint-Diug & Lacilities

07/06/20	014210	SP * TERRABOOST	.	224 55	Canitizer Dispenser with stand for DCP	E 100 E2100 000 242 Maint Bldg & Englisting
07/06/20 07/06/20	014210 014211	SPECTRUM	\$ \$		Sanitizer Dispenser with stand for PSB PRI & INTERNET	E 100-52100-000-242 MaintBldg & Facilities E 100-51600-000-220 UtilitiesTelephone
07/06/20	014211	SPECTRUM	≯ \$	•	DIGITAL ADAPTERS	E 100-52100-000-220 UtilitiesTelephone
07/06/20	014212	SPECTRUM	\$ \$		DIGITAL ADAPTERS	E 100-52200-000-220 UtilitiesTelephone
07/06/20	014212	SPECTRUM	\$		ROADRUNNER	E 100-53311-000-220 UtilitiesTelephone
07/06/20	014212	SPECTRUM	\$ \$		DIGITAL ADAPTERS	E 100-53311-000-220 UtilitiesTelephone
07/06/20	014212	SPECTRUM	\$		DIGITAL ADAPTERS	E 100-55200-000-220 UtilitiesTelephone
07/06/20	014212	SPECTRUM	\$ \$		ROADRUNNER	E 100-55200-000-220 UtilitiesTelephone
07/06/20	014212	SPECTRUM	\$		ROADRUNNER	E 100-53200-000-220 UtilitiesTelephone
07/06/20	014212	SPECTRUM	\$ \$		ROADRUNNER	E 100-52200-000-220 UtilitiesTelephone
07/06/20	014212	SPECTRUM	\$		ROADRUNNER	E 620-53610-100-310 Office Supplies
07/06/20	014213	SPECTRUM	\$ \$		TV SERVICE - CIVIC CENTER	E 100-51600-000-220 UtilitiesTelephone
07/06/20	014213	SUPERIOR CHEMICAL CORP	\$ \$		ORANGE SOLVENT	E 100-53311-000-345 Supplies
07/06/20	014214	THE FIREFIGHTING DEPOT	\$		Hose Straps for FD	E 100-53311-000-543 Supplies E 100-52200-000-240 MaintEquipment
07/06/20	014215	THE HOME DEPOT	\$		Grove items	E 100-55200-000-298 ContractPark Sanitation
07/06/20	014217	TRUGREEN *LOCKBOX	\$ \$		X WD CONTROL VP	E 100-55200-000-298 Contract-Park Sanitation E 100-55200-000-391 Baseball Diamonds
07/06/20	014217	TRUGREEN *LOCKBOX	\$		X WD CONTROL TRMT - ARMORY PK	E 100-55200-000-391 Baseball Diamonds
07/06/20	014217	TYCOINTEGRATEDSECURITY	\$		SECURITY - WOODSIDE TOWER	E 610-53700-000-650 Maint of Distribution System
07/06/20	014218	TYCOINTEGRATEDSECURITY	э \$		SECURITY ALARM - WELL 5	E 610-53700-000-650 Maint of Distribution System
07/06/20	014218	TYCOINTEGRATEDSECURITY	\$		SECURITY ALARM - WELL 5	E 610-53700-000-955 Pumping-Maint of Equipment
07/06/20	014218	TYCOINTEGRATEDSECURITY	\$		SECURITY ALARM - WELL 4	E 610-53700-000-955 Pumping-Maint of Equipment
07/06/20	014218	TYCOINTEGRATEDSECURITY	\$		SECURITY ALARM - WELL 6 & 7	E 610-53700-000-955 Pumping-Maint of Equipment
07/06/20	014218	ULINE *SHIP SUPPLIES	⊅ \$		WIRE SHELVING	E 410-57620-000-933 Furnipling-Maint of Equipment
07/06/20	014219	USA BLUE BOOK	₹ \$		ISOPROPANOL	E 620-53610-300-420 Lab SuppliesTreatment
07/06/20	014220	USA BLUE BOOK	⊅ \$		FIRE HYDRANT GAUGE	E 610-53700-000-654 Maint of Hydrants
07/06/20	014220	USA BLUE BOOK	\$		PITOT TUBE, GAUGE	E 610-53700-000-654 Maint of Hydrants
07/06/20	014220	WAL-MART			Basement Cleaning Supplies	E 100-54600-000-405 Program Expenses
07/06/20	014221	WCTC REGISTRATION	⊅ \$		32 CPR CARDS	E 100-54000-000-403 Program Expenses E 100-51410-000-180 Human Resources Expense
07/06/20	014222	WCTC REGISTRATION WCTC REGISTRATION	¢.		2 BLS CARDS	E 100-51410-000-100 Human Resources Expense E 100-52200-000-324 Schooling & Dues
07/06/20	014222	WISCONSIN STEAM CLEANER S	⊅ \$		PRESSURE WASHER MAINTENANCE	E 620-53610-100-249 MaintGeneral Plant
07/06/20	014223	WMH RETAIL PHARMACY	⊅ \$		MEDICAL SUPPLIES	E 100-52200-000-342 Medical Supplies
07/06/20	014225	ZOOM.US	\$	•	Monthly Video Training	E 100-52200-000-342 Nedical Supplies E 100-52200-000-390 Expenses
07/06/20	014225	ZOOM.US	\$ \$		Web Conferencing/1 month	E 610-53200-000-923 Outside Services Employed
07/06/20	014226	ZOOM.US	\$		Web Conferencing/1 month	E 620-53610-300-212 Outside Services
07/06/20	014226	ZOOM.US	\$ \$		Web Conferencing/1 month	E 100-51430-000-397 Licensing Costs
07/06/20	014226	ZOOM.US	\$		Web Conferencing/1 month	E 640-53650-000-340 Data Processing Services
05/27/20	063539	ALLAN BUILDERS INC.	\$ \$		VOID & REISSUE - ADDRESS CHANGE	G 100-23240 Landscaping/Erosion Deposits
05/27/20	063539	ALLAN BUILDERS INC.	\$ \$,	VOID & REISSUE - ADDRESS CHANGE	G 100-23220 Road Cleaning Deposits
06/03/20	063573	AIR ONE EQUIPMENT, INC.	\$, ,	STANDPIPE BAG KIT	E 100-52200-000-240 MaintEquipment
06/03/20	063573	AIR ONE EQUIPMENT, INC.	\$		SCBA EQUIPMENT	E 100-57220-000-810 Equipment
06/03/20	063574	BEAR GRAPHICS, INC.	\$	•	ELECTION ENVELOPE CUSTOM IMPRINT	E 100-51440-000-390 Expenses
06/03/20	063575	COMMERCIAL RECREATION SPECIAL	₽ \$		CRS CONSULTING-SPLASHPAD	E 410-57620-000-330 Expenses E 410-57620-000-216 Engineering
			\$		REFUND - TAX OVERAGE - W247N5808 TRAPP TRL	
06/03/20 06/03/20	063576 063577	CORE LOGIC, INC. DEPT. OF AG, TRADE & CONSUMER	\$		W & M CONTRACT INSPECTION	G 100-21910 Tax Check Change E 100-52400-000-290 Contractual Fees
06/03/20	063578	E.H. WOLF & SONS INCSLINGER	\$	•	DIESEL FUEL	G 100-16120 Diesel Inventory
06/03/20	063578	E.H. WOLF & SONS INCSLINGER	\$		NO LEAD GASOLINE	G 100-16110 Inventory
06/03/20	063578	E.H. WOLF & SONS INCSLINGER	\$		GASOLINE - PARKS MOWERS	E 100-55200-000-239 Maint -Gas & Diesel
06/03/20	063579	EGGERS IMPRINTS	≯ \$		UTILITY INTERN UNIFORM-EH	E 620-53610-100-349 Other Operating Supplies
06/03/20	063579	EGGERS IMPRINTS EGGERS IMPRINTS	\$ \$		UTILITY INTERN UNIFORM-EH	E 610-53700-000-930 Misc General Expenses
06/03/20	063579	EGGERS IMPRINTS EGGERS IMPRINTS	\$ \$		SEASONAL WK UNIFORMS	E 100-55200-000-930 Misc General Expenses E 100-55200-000-298 ContractPark Sanitation
06/03/20	063579	GRAINGER	\$ \$		DRAWER SLIDE LEVER	E 100-55200-000-298 CONTractPark Sanitation E 100-51600-000-242 MaintBldg & Facilities
06/03/20	063580	GRAINGER	d.		BISSELL WHEEL ASSEMBLY	E 100-51600-000-242 MaintBidg & Facilities
06/03/20	063580	GRAINGER	\$ \$		REPL TIRE & INNER TUBE KIT	E 100-51600-000-242 MaintBlug & Facilities E 100-51600-000-242 MaintBlug & Facilities
06/03/20	063581	LANGE ENTERPRISES	э \$		TILES & FRAMES	E 100-51000-000-242 MaintBlug & Facilities E 100-52400-000-390 Expenses
06/03/20	063582	M & M OFFICE INTERIORS	\$ \$		TABLES, CHAIRS, CARTS-THE GROVE PAVILION	E 410-57620-000-390 Expenses E 410-57620-000-810 Equipment
00,03,20	003302	THA PLOT ICE INTERIORS	Þ	20,035./1	INDEES, CHAINS, CANTS-THE GROVE PAVILION	F 410 3/050-000-010 Edaibiligur

06/02/20	063503	MACONDY BLUC LLC	_	1 500 00	DALANCE DUE DETAINACE	E 101 E7140 000 010 E '
06/03/20	063583	MASONRY PLUS, LLC	\$	•	BALANCE DUE - RETAINAGE	E 101-57140-000-810 Equipment
06/03/20	063584	NEXT ELECTRIC	\$	•	BREAK ROOM RELIGHTING PROJECT	G 620-18331 Structures & Improvements
06/03/20	063585	PUNATNIL, RATNASING	\$		REFUND RENTAL & DEPOSIT	R 100-999-48210 Park Rent
06/03/20	063585	PUNATNIL, RATNASING	\$		REFUND RENTAL & DEPOSIT	G 100-23410 Rent Deposits
06/03/20	063586	RELIANT FIRE APPARATUS INC	\$		REPAIRS - PUMPER #24094	E 100-52200-000-244 MaintVehicle
06/03/20	063587	RITTER TECHNOLOGY LLC	\$		CRIMP HOSE ASSEMBLY	E 100-55200-000-240 MaintEquipment
06/03/20	063588	RIVER RUN COMPUTERS INC.	\$		EMAIL SPAM FILTERING	E 640-53650-000-340 Data Processing Services
06/03/20	063588	RIVER RUN COMPUTERS INC.	\$		EMAIL SPAM FILTERING	E 620-53610-100-212 Outside Services
06/03/20	063588	RIVER RUN COMPUTERS INC.	\$		EMAIL SPAM FILTERING	E 610-53700-000-923 Outside Services Employed
06/03/20	063588	RIVER RUN COMPUTERS INC.	\$	•	EMAIL SPAM FILTERING	E 100-51430-000-397 Licensing Costs
06/03/20	063589	SWANSON, CHRISTINA	\$		#2210 REFUND - FEES & DEPOSIT	G 100-23410 Rent Deposits
06/03/20	063589	SWANSON, CHRISTINA	\$		#2210 REFUND - FEES & DEPOSIT	R 100-999-48210 Park Rent
06/03/20	063590	TRILOGY CONSULTING, LLC	\$		STORMWATER RATE UPDATE - 2020	E 640-53650-000-216 Engineering
06/03/20	063590	TRILOGY CONSULTING, LLC	\$	•	SEWER RATE UPDATE 2020	E 620-53610-100-212 Outside Services
06/03/20	063591	VILLAGE OF RICHFIELD	\$	•	JUNE 2020 BUILDING INSP CONTRACT	E 100-52400-000-290 Contractual Fees
06/03/20	063592	WALDSCHMIDT, ANDREA	\$		REFUND HOOPER HANDS & KIDS YOGA	R 100-000-46710 Registration Fees
06/03/20	063593	WAUKESHA CTY TREAS-RM148	\$		SPRING ELECTION BILLING-BALLOTS & NOTICE	E 100-51440-000-390 Expenses
06/03/20	063594	WE ENERGIES-LILLY RD	\$ \$	•	STREET LIGHT - MAPLE AVE RECON-WR4508097	E 410-57331-000-390 Expenses
06/03/20	063595	WILLIAM REID-MAIL WILLIAM RYAN-MONONA	\$ \$	•	PUMP-WELL 4 HMO PUMP REPL PROJCHEM PUMPS REFUND OCC BD: W241N5669 MAPLE GROVE LN, SUSSEX	G 610-18323 Electric Pumping Equipment
06/03/20	063596 063596	WILLIAM RYAN-MONONA WILLIAM RYAN-MONONA	\$ \$		•	G 100-23230 Occupancy Deposits G 100-23230 Occupancy Deposits
06/03/20	063596	WISCONSIN DNR #93192	\$ \$		REFUND OCC BD: N56W24131 SUSSEX PRESENCE BLVD, SUSSEX	E 640-53650-000-397 Licensing Costs
06/03/20 06/03/20	063597	ZIMMERMAN, PAM	\$ \$	•	ENVIRONMENTAL FEES-STORMWATER REFUND - PROGRAMS CANCELLED	R 100-260-46710 Registration Fees
06/03/20	063598	ZIMMERMAN, PAM	\$ \$		REFUND - PROGRAMS CANCELLED	G 100-26110 Deferred Revenue
06/03/20	063598	ZIMMERMAN, PAM	\$ \$		REFUND - PROGRAMS CANCELLED	R 100-25110 Deferred Revenue R 100-250-46710 Registration Fees
06/11/20	063599	20/20 CAPTIONING & STENOCART,	э \$		ZOOM MTG-VB COVID 19	E 100-51490-000-347 Community Information
06/11/20	063601	ALLAN BUILDERS-NEW GTOWN	\$ \$		REISSUE CK BD REF.N75W23861 HIGH RIDGE DR., SUSSEX	G 100-23240 Landscaping/Erosion Deposits
06/11/20	063601	ALLAN BUILDERS-NEW GTOWN	э \$		REISSUE CK BD REF.N75W23861 HIGH RIDGE DR., SUSSEX	G 100-23220 Road Cleaning Deposits
06/11/20	063602	AMERICAN LANDSCAPE	\$ \$	•	SPRING CLEANUP, EDGING-L/S BEDS 164	E 100-55200-000-399 Horticulture
06/11/20	063603	DESAI, LISA & ABHIJEET	₽ \$		REFUND TAX OVERAGE	G 100-21910 Tax Check Change
06/11/20	063604	ICMA RETIREMENT TRUST 457	\$ \$	•	DEFERRED COMPENSATION - 302052	G 100-21510 Yax check Change G 100-21521 ICMA Withheld
06/11/20	063604	ICMA RETIREMENT TRUST 457	φ \$	•	DEFERRED COMPENSATION - 302052	G 100-14500 Due from Haass Library
06/11/20	063605	JOHNS DISPOSAL SERVICE INC	\$		DUMPSTER-STREET SWEEPINGS	E 640-53650-000-290 Contractual Fees
06/11/20	063605	JOHNS DISPOSAL SERVICE INC	\$		RECYCLING SERVICE	E 100-53635-000-290 Contractual Fees
06/11/20	063605	JOHNS DISPOSAL SERVICE INC	\$	•	RUBBISH SERVICE	E 100-53620-000-290 Contractual Fees
06/11/20	063606	POONI, SONNY	\$	•	REFUND UTILITY BALANCE 01-813	G 610-13103 Customer Accounts Receivable
06/11/20	063607	PRO BARK	\$		TOP SOIL	E 100-53311-000-230 MaintStreet Materials
06/11/20	063607	PRO BARK	\$		TOP SOIL	E 100-51600-000-242 MaintBldg & Facilities
06/11/20	063608	RITTER TECHNOLOGY LLC	\$		CRIMP HOSE ASSEMBLY	E 100-55200-000-240 MaintEquipment
06/11/20	063609	RUEKERT & MIELKE	\$		SUSSEX COMMERCE CTR-THE HIGHLANDS	E 100-51491-000-216 Engineering
06/11/20	063610	SCHROEDER IMPLEMENT	\$	•	BAR & CHAIN OIL	E 100-55200-000-240 MaintEquipment
06/11/20	063610	SCHROEDER IMPLEMENT	\$		TRIMMER LINE SPOOL	E 100-55200-000-395 Weed Control
06/11/20	063611	SELZER-ORNST CONSTRUCTION	\$		SUSSEX PARK PAVILION	E 410-57620-000-290 Contractual Fees
06/11/20	063612	SMITH, JORDAN	\$		MAPLE AVENUE RECON-FOOTAGE	E 410-57331-000-390 Expenses
06/11/20	063613	STARK PAVEMENT CORP.	\$		MAPLE AVENUE RECON #2	E 410-57331-000-290 Contractual Fees
06/11/20	063614	SUPER WESTERN, INC.	\$	952,734.59	MAPLE AVE RECON	E 410-57331-000-290 Contractual Fees
06/11/20	063615	SUSSEX OUTREACH SERVICES	\$	•	#2311 REFUND RENTAL & DEPOSIT	G 100-23410 Rent Deposits
06/11/20	063615	SUSSEX OUTREACH SERVICES	\$		#2311 REFUND RENTAL & DEPOSIT	R 100-000-48210 Park Rent
06/11/20	063616	UNEMPLOYMENT INSURANCE	\$		UNEMPLOYMENT-COUPON 10118001	E 100-55350-000-155 Unemployment Compensation
06/11/20	063616	UNEMPLOYMENT INSURANCE	\$		UNEMPLOYMENT-COUPON 10118001	E 100-55350-000-155 Unemployment Compensation
06/11/20	063616	UNEMPLOYMENT INSURANCE	\$		UNEMPLOYMENT-COUPON 10118001	E 100-55350-000-155 Unemployment Compensation
06/11/20	063616	UNEMPLOYMENT INSURANCE	\$		UNEMPLOYMENT-COUPON 10118001	E 100-55350-000-155 Unemployment Compensation
06/11/20	063617	WAUKESHA COUNTY AC110	\$	150.00	DEQC, CERM, SRAM DOCUMENTS	E 100-51490-000-390 Expenses
06/11/20	063618	WI DEPT OF JUSTICE - 93970	\$		BACKGROUND CHECKS-PARKS	E 100-55200-000-180 Human Resources Expense
06/11/20	063618	WI DEPT OF JUSTICE - 93970	\$		BACKGROUND CHECKS-PW TF	E 620-53610-100-345 Supplies
•			•			• •

06/11/20	063618	WI DEPT OF JUSTICE - 93970	\$	BACKGROUND CHECKS-PW TF	E 100-53311-000-390 Expenses
06/11/20	063618	WI DEPT OF JUSTICE - 93970	\$	BACKGROUND CHECKS-SUMMER DAY CAMP	E 100-55350-000-180 Human Resources Expense
06/11/20	063618	WI DEPT OF JUSTICE - 93970	\$	BACKGROUND CHECKS	R 100-000-44110 Liquor & Malt Beverages Licens
06/11/20	063618	WI DEPT OF JUSTICE - 93970	\$	BACKGROUND CHECKS	R 100-000-44120 Operator s Licenses
06/11/20	063618	WI DEPT OF JUSTICE - 93970	\$	BACKGROUND CHECKS-PW TF	E 610-53700-000-930 Misc General Expenses
06/11/20	063619	WI SCTF	\$		G 100-21555 Child Support
06/11/20	063619	WI SCTF	\$	VERSH #5465656	G 100-21555 Child Support
06/18/20	063620	AIR ONE EQUIPMENT, INC.	\$ •	RESPIRATORS/SURGICAL MASKS	E 100-52200-000-342 Medical Supplies
06/18/20	063621	AL MOROS LAWN CUTTING	\$	LAWN CUTTING APRIL 27, MAY 2020	E 280-54910-000-290 Contractual Fees
06/18/20	063622	ALL-WAYS CONTRACTORS	\$	SCREENED TOPSOIL	E 100-53311-000-230 MaintStreet Materials
06/18/20	063623	ANYTIME FITNESS	\$	REFUND - DONATION - EVENT CANCELLED	R 251-000-48901 Advertising & Sponsorships
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-53311-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 610-53700-000-926 Employee Pension & Benefits
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	G 100-14500 Due from Haass Library
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-55300-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-51600-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-52200-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-55350-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-56700-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	VISION 43607-000-00000-00000	G 100-21596 Vision Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-54600-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-51510-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-51420-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-51410-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-51491-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-51430-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	VISION 43607-000-00000-00000	G 100-14500 Due from Haass Library
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-55202-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 620-53610-100-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 640-53650-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-55200-000-135 Employee Insurance
06/18/20	063624	DELTA DENTAL	\$	DENTAL 23800-000-0000-00563	E 100-53635-000-135 Employee Insurance
06/18/20	063625	E.H. WOLF & SONS INCSLINGER	\$	DIESEL FUEL	G 100-16120 Diesel Inventory
06/18/20	063625	E.H. WOLF & SONS INCSLINGER	\$	GASOLINE - MOWERS	E 100-55200-000-239 Maint -Gas & Diesel
06/18/20	063625	E.H. WOLF & SONS INCSLINGER	\$	NO LEAD GASOLINE	G 100-16110 Inventory
06/18/20	063626	FERGUSON WATERWORKS #1476	\$	15 HD VLV BOX	E 610-53700-000-651 Maint of Mains
06/18/20	063627	HOPPE, SUE	\$	REFUND - ALIGNMENT YOGA - CLASS CANCELLED	R 100-000-46710 Registration Fees
06/18/20	063628	JOE DE BELAK PLUMBING &	\$,	REPAIR WTR LINE PUMP COOLING PLANT WTR SUPPLY	E 620-53610-300-245 MaintTrmt & Disposal Equip
06/18/20	063629	KAHLER SLATER INC.	\$ •	DAY CAMP PAVILION - PROF. SERV. 5/3-5/31/2020	E 410-57620-000-216 Engineering
06/18/20	063630	PAUL S CERTIFIED AUTO REPAIR	\$	DISMOUNT & MOUNT TRACTOR TIRE	E 100-55200-000-240 MaintEquipment
06/18/20	063630	PAUL S CERTIFIED AUTO REPAIR	\$	REPLACE STARTER 2006 FORD P/U WHITE	E 100-55200-000-244 MaintVehicle
06/18/20	063631	PAULINE HAASS LIBRARY	\$ •	CAPITAL ITEMS	E 100-57610-000-820 Improvements
06/18/20	063631	PAULINE HAASS LIBRARY	\$	1ST QTR 2020 LIBRARY PAYMENT	E 100-55110-000-795 Library Payment
06/18/20	063631	PAULINE HAASS LIBRARY	\$ 	DUE TO VILLAGE	G 100-14500 Due from Haass Library
06/18/20	063632	PIGGLY WIGGLY	\$	COFFEE, WTR	E 610-53700-000-953 Pumping-Supplies & Expenses
06/18/20	063632	PIGGLY WIGGLY	\$	SALT	E 100-55200-000-395 Weed Control
06/18/20	063632	PIGGLY WIGGLY	\$	WATER	E 620-53610-100-345 Supplies
06/18/20	063632	PIGGLY WIGGLY	\$	PROPANE	E 100-52200-000-350 Good & Welfare
06/18/20	063632	PIGGLY WIGGLY	\$	BEVERAGES	E 620-53610-100-249 MaintGeneral Plant
06/18/20	063633	PRO BARK	\$	TOPSOIL	E 100-51600-000-242 MaintBldg & Facilities
06/18/20	063633	PRO BARK	\$	SHREDDED OAK	E 100-55200-000-399 Horticulture
06/18/20	063633	PRO BARK	\$	TOPSOIL	E 100-51600-000-242 MaintBldg & Facilities
06/18/20	063633	PRO BARK	\$	SHREDDED OAK	G 100-14500 Due from Haass Library
06/18/20	063633	PRO BARK	\$	TOPSOIL	E 100-51600-000-242 MaintBldg & Facilities
06/18/20	063634	RESERVE ACCOUNT	\$ 650.00	POSTAGE	E 620-53610-100-310 Office Supplies

06/10/20	002024	DECEDVE ACCOUNT	.	175.00	DOCTACE	F 100 F1F10 000 210 Office Cumpling
06/18/20	063634	RESERVE ACCOUNT	\$		POSTAGE POSTAGE	E 100-51510-000-310 Office Supplies
06/18/20	063634	RESERVE ACCOUNT	\$		POSTAGE	E 100-51491-000-310 Office Supplies
06/18/20	063634	RESERVE ACCOUNT RESERVE ACCOUNT	\$,		E 100-51420-000-310 Office Supplies
06/18/20	063634		\$		POSTAGE	E 100-51410-000-310 Office Supplies
06/18/20	063634	RESERVE ACCOUNT	\$		POSTAGE	E 100-52400-000-390 Expenses
06/18/20	063634	RESERVE ACCOUNT	\$		POSTAGE POSTAGE	E 100-53311-000-345 Supplies
06/18/20	063634	RESERVE ACCOUNT	\$			E 100-55200-000-390 Expenses
06/18/20	063634	RESERVE ACCOUNT	\$		POSTAGE	E 640-53650-000-310 Office Supplies
06/18/20	063634	RESERVE ACCOUNT	\$		POSTAGE	E 610-53700-000-921 Office Supplies & Expenses
06/18/20	063634	RESERVE ACCOUNT	\$		POSTAGE	E 100-52200-000-345 Supplies
06/18/20	063634	RESERVE ACCOUNT	\$	•	POSTAGE	E 100-55300-000-310 Office Supplies
06/18/20	063635	THE MAREK GROUP, INC.	\$		SAFETY VESTS	E 620-53610-100-345 Supplies
06/18/20	063636	WALTER CIRRS LYNN	\$		#2333 REFUNDS-RENTAL/DEPOSIT	R 100-999-48210 Park Rent
06/18/20	063636	WALTER-GIBBS, LYNN	\$		#2333 REFUNDS-RENTAL/DEPOSIT	G 100-23410 Rent Deposits
06/18/20	063637	WAUKESHA CTY TREAS-RM148	\$		JULY 2020 POLICE SERVICES	E 100-52100-000-290 Contractual Fees
06/18/20	063638	WEA INSURANCE TRUST	\$,	HEALTH JULY 2020	G 100-14500 Due from Haass Library
06/18/20	063638	WEA INSURANCE TRUST	\$	•	HEALTH JULY 2020	E 100-55350-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$	•	HEALTH JULY 2020	E 640-53650-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 610-53700-000-926 Employee Pension & Benefits
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-54600-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-53635-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$	•	HEALTH JULY 2020	E 620-53610-100-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-51491-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-51420-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$	•	HEALTH JULY 2020	E 100-51510-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-51430-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-53311-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-56700-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$,	HEALTH JULY 2020	E 100-55200-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-52200-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-55202-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-55300-000-135 Employee Insurance
06/18/20	063638	WEA INSURANCE TRUST	\$		HEALTH JULY 2020	E 100-51600-000-135 Employee Insurance
06/25/20	063639	AMERIGRAPHICS	\$		GARBAGE FORMS	E 100-52400-000-390 Expenses
06/25/20	063640	ATTITUDE DANCE COMPANY, LLC	\$		ECONOMIC GROWTH GRANT	E 630-56605-000-390 Expenses
06/25/20	063641	BGS GLASS SERVICE	\$		FURNISH & INSTALL GLASS	E 100-52200-000-242 MaintBldg & Facilities
06/25/20	063642	CENTRAL BARK	\$		ECONOMIC GROWTH GRANT	E 630-56605-000-390 Expenses
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-54600-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-51510-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-52100-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-55200-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-56700-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-52400-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-53635-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-53311-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-55202-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-51430-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-55300-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-51420-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-51410-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 640-53650-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 100-51491-000-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 620-53610-100-135 Employee Insurance
06/25/20	063643	CURALINC, LLC	\$		3RD QTR 2020 - EAP	E 610-53700-000-926 Employee Pension & Benefits
06/25/20	063643	CURALINC, LLC	\$	20.09	3RD QTR 2020 - EAP	E 100-51600-000-135 Employee Insurance

06/25/20	062642	CURALING LLC	.	4 10	200 OTD 2020 FAD	F 100 FF3F0 000 13F Franksissa Ingurance
06/25/20	063643	CURALING, LLC	\$ \$		3RD QTR 2020 - EAP	E 100-55350-000-135 Employee Insurance
06/25/20	063643 063643	CURALINC, LLC CURALINC, LLC			3RD QTR 2020 - EAP	E 100-52200-000-135 Employee Insurance
06/25/20		•	\$ \$		3RD QTR 2020 - EAP BATTERIES	G 100-14500 Due from Haass Library E 100-53311-000-244 MaintVehicle
06/25/20	063644 063644	FALLS AUTO PARTS & SUPPLIES FALLS AUTO PARTS & SUPPLIES	'		BATTERY	E 100-55311-000-244 MaintVerilcie E 100-55200-000-240 MaintEquipment
06/25/20 06/25/20	063644	FALLS AUTO PARTS & SUPPLIES	\$ \$		SWITCH - TABLE TOP GRINDER	E 100-53200-000-240 Mainte-Equipment E 100-53311-000-345 Supplies
06/25/20	063645	FERGUSON WATERWORKS #1476	\$		6 FLANGE GASKETS	E 610-53700-000-651 Maint of Mains
06/25/20	063646	GRAINGER	\$ \$		RUBBER WHEEL	
06/25/20	063647	HERDEN, LORI	\$ \$		REFUND KIDS SPORTS - CANCELLED	E 100-51600-000-242 MaintBldg & Facilities R 100-000-46710 Registration Fees
06/25/20	063648	ICMA RETIREMENT TRUST 457	4		DEFERRED COMPENSATION - 302052	G 100-21521 ICMA Withheld
06/25/20	063648	ICMA RETIREMENT TRUST 457	≯ \$		DEFERRED COMPENSATION - 302052	G 100-21321 ICMA Widifield G 100-14500 Due from Haass Library
06/25/20	063649	JX ENTERPRISES, INC.	\$ \$		RESERVOIR-POWER STEERING	E 100-53311-000-244 MaintVehicle
06/25/20	063650	KAEREK HOMES INC.	\$ \$		REF L/S & ST BONDS: N55W23787 FIELDSTON PASS CIR., SUSSEX	G 100-23220 Road Cleaning Deposits
06/25/20	063650	KAEREK HOMES INC.	\$		REF L/S & ST BONDS: N55W23787 FIELDSTON PASS CIR., SUSSEX	G 100-23240 Landscaping/Erosion Deposits
06/25/20	063651	KREBS CONSTRUCTION, LLC	\$		REF L/S & ST BONDS: W236N6560 COTEY CT., SUSSEX	G 100-23240 Landscaping/Erosion Deposits
06/25/20	063651	KREBS CONSTRUCTION, LLC	\$		REF L/S & ST BONDS: W236N6560 COTEY CT., SUSSEX	G 100-23220 Road Cleaning Deposits
06/25/20	063652	MOSER, JANICE	\$		REFUND-FIRESIDE TRIP & SR FITNESS-CANCELLED	R 100-25220 Road Cleaning Deposits R 100-260-46710 Registration Fees
06/25/20	063652	MOSER, JANICE	\$		REFUND-FIRESIDE TRIP & SR FITNESS-CANCELLED	R 100-250-46710 Registration Fees
06/25/20	063653	MUNICIPAL LAW & LITIGATION	\$ \$		ATTORNEY FEES-OPINIONS	E 100-51300-000-211 Legal FeesOpinions
06/25/20	063653	MUNICIPAL LAW & LITIGATION	\$ \$		ATTORNEY FEES-TRAFFIC	E 100-51300-000-211 Legal FeesTraffic
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$ \$		LIFE INS - 7/1-31/2020	E 100-51311-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$ \$		LIFE INS - 7/1-31/2020	E 100-55311-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	G 100-14500 Due from Haass Library
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-55300-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	⊅ ¢		LIFE INS - 7/1-31/2020 LIFE INS - 7/1-31/2020	E 100-55350-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$ \$		LIFE INS - 7/1-31/2020	E 100-53530-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-54000-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-52200-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-52200-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-51600-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-51430-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-56700-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-53635-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-51510-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-51420-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-51410-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 640-53650-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-51491-000-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 620-53610-100-135 Employee Insurance
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 610-53700-000-926 Employee Pension & Benefits
06/25/20	063654	PLIC - SBD GRAND ISLAND	\$		LIFE INS - 7/1-31/2020	E 100-52400-000-135 Employee Insurance
06/25/20	063655	PROFESSIONAL AUDIO DESIGNS	\$		9 FT CAT - VB AV	E 100-51490-000-347 Community Information
06/25/20	063656	RELIANT FIRE APPARATUS INC	\$		REPAIRS - PUMPER #24094	E 100-52200-000-244 MaintVehicle
06/25/20	063657	RUEKERT & MIELKE	\$		ADDRESS MAP-HYDRANTS, DATA	E 100-51491-000-216 Engineering
06/25/20	063657	RUEKERT & MIELKE	\$		ADDRESS MAP-HYDRANTS, DATA	E 100-52200-000-390 Expenses
06/25/20	063657	RUEKERT & MIELKE	\$		ADDRESS MAP-HYDRANTS, DATA	E 100-52400-000-390 Expenses
06/25/20	063658	STATE OF WI - DSPS 93086	\$	50.00	PERMIT TO OPERATE-CIVIC CENTER	E 100-51600-000-242 MaintBldg & Facilities
06/25/20	063658	STATE OF WI - DSPS 93086	\$		PERMIT TO OPERATE-CORP. CTR L/S	E 620-53610-200-241 MaintCollection System
06/25/20	063658	STATE OF WI - DSPS 93086	\$		PERMIT TO OPERATE-LYNWOOD L/S	R 620-110-46412 SewerOther Governments
06/25/20	063659	VERIZON WIRELESS	\$		EKG DEFIBS & BROADBAND	E 100-52200-000-220 UtilitiesTelephone
06/25/20	063660	WI ELEVATOR INSPECTION INC.	\$		ANNUAL INSPECTION-LYNWOOD L/S	R 620-110-46412 SewerOther Governments
06/25/20	063660	WI ELEVATOR INSPECTION INC.	\$	95.00	ANNUAL INSPECTION-CORP. CTR L/S	E 620-53610-200-241 MaintCollection System
06/25/20	063660	WI ELEVATOR INSPECTION INC.	\$		ANNUAL INSPECTION-CIVIC CENTER	E 100-51600-000-242 MaintBldg & Facilities
06/25/20	063661	WI SCTF	\$		BAUMANN #2921266	G 100-21555 Child Support
06/25/20	063661	WI SCTF	\$		VERSH #5465656	G 100-21555 Child Support
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100.00 REFUND OCC BD: W241N5676 MAPLE GROVE LN., SUSSEX 06/25/20 063662 WILLIAM RYAN-MONONA

> **GRAND TOTAL** \$3,613,631.89

G 100-23230 Occupancy Deposits

Posting		Transaction	
Date	Merchant Name	Amount	Name
	AMZN MKTP US*M700Z2WC2 AM		CHARLOTTE ABT
2020/06/04	AMAZON.COM*MY3EL91Y1 AMZN		CHARLOTTE ABT
2020/06/04	AMZN MKTP US*MY2OU7F22	•	CHARLOTTE ABT
2020/06/08	AMZN MKTP US*MY4JH7H01	•	CHARLOTTE ABT
2020/06/08	AMZN MKTP US*MY5MM6VK0	•	CHARLOTTE ABT
2020/06/09	AMZN MKTP US*MY9JF8B10	•	CHARLOTTE ABT
	AMAZON.COM*MY3SA2VP2 AMZN	•	CHARLOTTE ABT
2020/05/13	THE HOME DEPOT 4940	•	THOMAS A BERRES
2020/05/19	RATHCOMM	•	THOMAS A BERRES
	RATHCOMM	•	THOMAS A BERRES
2020/05/25		, ,	PHPL BOOKS
2020/05/25		•	PHPL BOOKS
2020/05/25	BAKER & TAYLOR - BOOKS		PHPL BOOKS
2020/05/25	BAKER & TAYLOR - BOOKS	•	PHPL BOOKS
2020/05/25	BAKER & TAYLOR - BOOKS	•	PHPL BOOKS
2020/05/25	BAKER & TAYLOR - BOOKS		PHPL BOOKS
2020/05/22	AMAZON.COM*M76YA53U2		HALIE DOBBECK
2020/05/22	AMAZON.COM*M74RH3VU1		HALIE DOBBECK
2020/05/26	AMAZON.COM*M77TW3BG0	•	HALIE DOBBECK
2020/05/27	AMAZON.COM*M76GM19O1 AMZN	•	HALIE DOBBECK
2020/06/04	AMZN MKTP US*MY4464CY2	\$18.99	HALIE DOBBECK
	AMZN MKTP US*MY0C166R1 AM	\$16.99	HALIE DOBBECK
	AMZN MKTP US*MY9AJ86A1	\$29.99	HALIE DOBBECK
2020/06/08	AMZN MKTP US*MY5CE0VZ0	\$25.00	HALIE DOBBECK
2020/06/10	AMZN MKTP US*MY0R65XP2		HALIE DOBBECK
2020/05/13	WAL-MART #3322	\$54.86	JEAN W HORNER
2020/06/05	LEAGUE OF WISCONSIN MUNIC	\$70.00	SAMUEL E LIEBERT
2020/06/05	AMZN MKTP US*MY9G68VY1 AM	\$9.99	SAMUEL E LIEBERT
2020/06/08	AMZN MKTP US*MY59Q8PX0	\$349.99	SAMUEL E LIEBERT
2020/05/20	MENARDS PEWAUKEE WI	\$20.27	ADELE M LORIA
2020/05/21	SP * TERRABOOST	\$2,246.40	ADELE M LORIA
2020/05/28	TRACFONE *PHONES	\$52.82	ADELE M LORIA
2020/06/01	MENARDS PEWAUKEE WI	\$28.48	ADELE M LORIA
2020/06/01	WAL-MART #3322	\$105.30	ADELE M LORIA
2020/06/09	TARGET 00002238	•	ADELE M LORIA
2020/06/09	DNH*GODADDY.COM	\$361.23	ADELE M LORIA
2020/05/13		\$1,442.78	SANDRA A MEYER
	IN *WISCONSIN LAKE & POND	\$441.25	SANDRA A MEYER
2020/05/13	EUROFINS SF ANALYTICAL LA	\$284.75	SANDRA A MEYER
	EMERGENCY MEDICAL PRODUC	· ·	SANDRA A MEYER
	MENARDS PEWAUKEE WI		SANDRA A MEYER
	WISCONSIN STEAM CLEANER S	· ·	SANDRA A MEYER
	A/E GRAPHICS, INC.		SANDRA A MEYER
	COMPETITOR AWARDS MACHINE	•	SANDRA A MEYER
	LIESENER SOILS	•	SANDRA A MEYER
	AIRGAS USA, LLC	•	SANDRA A MEYER
	ULINE *SHIP SUPPLIES	· ·	SANDRA A MEYER
	SALAMONE SUPPLIES INC	•	SANDRA A MEYER
	R A SMITH NATIONAL INC		SANDRA A MEYER
2020/05/20			SANDRA A MEYER
	WCTC REGISTRATION	•	SANDRA A MEYER
2020/05/20	PACE ANALYTICAL SERVICES		SANDRA A MEYER
2020/05/20	PORT-A-JOHN -CLV	\$83.00	SANDRA A MEYER

Date	Posting		Transaction	
2020/05/20 USA BLUE BOOK \$267.61 SANDRA A MEYER 2020/05/20 NEINDERS - SUSSEX AR \$158.94 SANDRA A MEYER 2020/05/20 IN "WISCONSIN LAKE & POND \$419.50 SANDRA A MEYER 2020/05/21 MEMERGENCY MEDICAL PRODUC \$578.53 SANDRA A MEYER 2020/05/21 MENARDS PEWAUKEE WI \$357.56 SANDRA A MEYER 2020/05/21 MENARDS PEWAUKEE WI \$357.56 SANDRA A MEYER 2020/05/21 RUNDLE SPENCE MFG CO NEW \$90.40 SANDRA A MEYER 2020/05/21 RUNDLE SPENCE MFG CO NEW \$90.40 SANDRA A MEYER 2020/05/20 CASPER TRUCK EQUIPMENT \$207.47 SANDRA A MEYER 2020/05/21 CASPER TRUCK EQUIPMENT \$477.75 SANDRA A MEYER 2020/05/21 TRUGREEN "LOCKBOX \$804.24 SANDRA A MEYER 2020/05/21 TRUGREEN "LOCKBOX \$942.24 SANDRA A MEYER 2020/05/22 LW ALLEN \$2,370.74 SANDRA A MEYER 2020/05/23 SPECTRUM \$129.99 SANDRA A MEYER 2020/05/22 SPECTRUM <t< td=""><td></td><td>Merchant Name</td><td></td><td>Name</td></t<>		Merchant Name		Name
2020/05/20 REINDERS - SUSSEX AR \$158.94 SANDRA A MEYER 2020/05/20 WMH RETAIL PHARMACY \$1,713.43 SANDRA A MEYER 2020/05/21 EMERGENCY MEDICAL PRODUC \$578.53 SANDRA A MEYER 2020/05/21 EMERGENCY MEDICAL PRODUC \$578.53 SANDRA A MEYER 2020/05/21 ELECTION SYSTEMS & SOFTW \$1,050.00 SANDRA A MEYER 2020/05/21 RUNDLE SPENCE MFG CO NEW \$90.40 SANDRA A MEYER 2020/05/20 MID-AMERICAN RESEARCH CHE \$466.08 SANDRA A MEYER 2020/05/20 CASPER TRUCK EQUIPMENT \$297.47 SANDRA A MEYER 2020/05/20 CASPER TRUCK EQUIPMENT \$347.75 SANDRA A MEYER 2020/05/21 TRUGREEN "LOCKBOX \$803.68 SANDRA A MEYER 2020/05/21 TRUGREEN "LOCKBOX \$342.24 SANDRA A MEYER 2020/05/21 SPECTRUM \$15.99 SANDRA A MEYER 2020/05/22 SPECTRUM \$13.99 SANDRA A MEYER 2020/05/22 SPECTRUM \$163.67 SANDRA A MEYER 2020/05/22 SPECTRUM <t< td=""><td></td><td></td><td></td><td></td></t<>				
2020/05/20 IN *WISCONSIN LAKE & POND \$1,713.43 SANDRA A MEYER 2020/05/21 EMERGENCY MEDICAL PRODUC \$578.53 SANDRA A MEYER 2020/05/21 EMERGENCY MEDICAL PRODUC \$578.53 SANDRA A MEYER 2020/05/21 MENARDS PEWAUKEE WI \$337.56 SANDRA A MEYER 2020/05/21 RUNDLE SPENCE MFG CO NEW \$90.40 SANDRA A MEYER 2020/05/20 MID-AMERICAN RESEARCH CHE \$466.08 SANDRA A MEYER 2020/05/20 CASPER TRUCK EQUIPMENT \$297.47 SANDRA A MEYER 2020/05/20 CASPER TRUCK EQUIPMENT \$477.75 SANDRA A MEYER 2020/05/21 CASPER TRUCK EQUIPMENT \$477.75 SANDRA A MEYER 2020/05/21 TRUGREEN *LOCKBOX \$9942.24 SANDRA A MEYER 2020/05/21 TRUGREEN *LOCKBOX \$9942.24 SANDRA A MEYER 2020/05/22 SPECTRUM \$175.00 SANDRA A MEYER 2020/05/22 SPECTRUM \$175.92 SANDRA A MEYER 2020/05/22 SPECTRUM \$175.92 SANDRA A MEYER 2020/05/22 SPECTRUM			•	
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2020/06/04 IN *PAR TRAINING AND PROP \$3,550.00 SANDRA A MEYER			· ·	
• ,			· ·	
2020/06/04 DORNER COMPANY \$363.00 SANDRA A MEYER				
	2020/06/04	DORNER COMPANT	გახა. 00	SANDRA A WETEK

Posting		Transaction	
Date	Merchant Name	Amount	Name
	REINDERS SUSSEX CUSTOMER		SANDRA A MEYER
2020/06/05	NORTHERN LAKE SERVICE- IN	•	SANDRA A MEYER
2020/05/21	DOA E PAY DOC SALES		CAREY NELSON
2020/05/25	SOCIALPILOT	. ,	LORI NISWONGER
2020/05/25	ZOOM.US 888-799-9666	•	LORI NISWONGER
2020/06/02	AMZN MKTP US*MY3115TT1	•	LORI NISWONGER
2020/06/08	AMZN MKTP US*MY6TC6QJ1 AM	•	LORI NISWONGER
2020/06/08	AMAZON.COM*MY99H3072 AMZN		LORI NISWONGER
2020/05/12	AMZN MKTP US*L44UO15S3	\$35.00	MARY L OLSON
2020/05/14	AMAZON.COM AMZN.COM/BILL	(\$0.44)	MARY L OLSON
2020/05/14	AMAZON.COM*MC1FU42P0 AMZN		MARY L OLSON
2020/05/18	PBS DISTRIBUTION LLC #1	(\$1.85)	MARY L OLSON
2020/05/19	AMAZON.COM*M77RM7ZA1 AMZN	\$5.99	MARY L OLSON
2020/05/20	AMAZON.COM*M74W99T81 AMZN	\$81.90	MARY L OLSON
2020/05/20	AMAZON.COM*M70301CW2	\$11.44	MARY L OLSON
2020/05/20	AMZN MKTP US*M71JS6OK2	•	MARY L OLSON
2020/05/21	AMAZON.COM*M76G55EK0 AMZN	\$144.91	MARY L OLSON
2020/05/21	AMAZON.COM*M72H87EB1	•	MARY L OLSON
2020/05/21	AMAZON.COM*M76A81AN0		MARY L OLSON
2020/05/25	PICK N SAVE #380	•	MARY L OLSON
2020/05/25	AMZN MKTP US*M76UM0HJ0	•	MARY L OLSON
2020/05/26	AMZN MKTP US*M71E66P62 AM	•	MARY L OLSON
2020/05/26	AMZN MKTP US*M753928Y0 AM	•	MARY L OLSON
2020/05/26	AMZN MKTP US*M71221870 AM	•	MARY L OLSON
2020/05/26	AMAZON.COM*M79ZW5Q80 AMZN	•	MARY L OLSON
2020/05/26	AMAZON.COM*M75FC0271	•	MARY L OLSON
2020/05/26	AMZN MKTP US*M73OJ82H1		MARY L OLSON
2020/05/27	AMZN MKTP US*M73BH2VX2	•	MARY L OLSON
2020/05/27	AMZN MKTP US*M72S50961	•	MARY L OLSON
2020/05/28	AMZN MKTP US*M79KF62A0 AMZN MKTP US*M75VH5RW1	•	MARY L OLSON MARY L OLSON
2020/05/28 2020/05/29	AMZN MKTP US M75VH5RW I AMZN MKTP US*M708E69U0 AM	•	MARY L OLSON
2020/05/29	AMZN MKTP US*M708E0900 AM AMZN MKTP US*M762817I0	•	MARY L OLSON
2020/05/29	MENARDS GERMANTOWN WI	•	MARY L OLSON
2020/06/01	MEIJER # 275		MARY L OLSON
2020/06/01	MENARDS GERMANTOWN WI	•	MARY L OLSON
2020/06/01	AMAZON.COM*M78U082R2 AMZN	•	MARY L OLSON
2020/06/01	AMZN MKTP US*MY44J3OR0 AM	•	MARY L OLSON
2020/06/01	FACEBK *4WQWQRWW52	•	MARY L OLSON
2020/06/01	AMZN MKTP US*MY4ND6FT0		MARY L OLSON
2020/06/03	AMAZON.COM*MY8KB0ZJ0 AMZN	•	MARY L OLSON
2020/06/03	AMAZON.COM*MY28750I1 AMZN		MARY L OLSON
2020/06/04	AMAZON.COM*MY06P4472 AMZN	\$13.55	MARY L OLSON
2020/06/05	WALGREENS #7731	\$4.82	MARY L OLSON
2020/06/05	AMZN MKTP US*MY4X18EZ0	\$13.98	MARY L OLSON
2020/06/05	AMAZON.COM*MY8HJ8EF0	\$11.99	MARY L OLSON
2020/06/08	PICK N SAVE #380		MARY L OLSON
2020/06/08	COSTCO WHSE #1101	,	MARY L OLSON
2020/06/08	AMZN MKTP US*MY0623691	•	MARY L OLSON
2020/06/08	AMAZON.COM*MY49T6661		MARY L OLSON
2020/06/08	AMAZON.COM*MY98P5QW1	•	MARY L OLSON
2020/06/09	AMAZON.COM*MY1Q781I2 AMZN		MARY L OLSON
2020/06/09	AMZN MKTP US*MY2UI4PZ2	\$37.99	MARY L OLSON

Posting		Transaction	
Date	Merchant Name	Amount	Name
2020/06/10	AMAZON.COM*MY1Z75Q70	\$91.90	MARY L OLSON
2020/06/10	AMAZON.COM*MY0XL26R0	\$22.99	MARY L OLSON
2020/05/18	COMPETITOR AWARDS MACHINE	\$45.00	ANNE PULVERMACHER
2020/05/18	AMAZON.COM*MC9CV87D2	\$43.98	ANNE PULVERMACHER
2020/05/19	AMZN MKTP US*M74OW6N60 AM	\$169.95	ANNE PULVERMACHER
2020/05/21	AMAZON.COM*M72NK5L02 AMZN	\$20.49	ANNE PULVERMACHER
2020/05/21	AMZN MKTP US*M703T5LI2	\$48.50	ANNE PULVERMACHER
2020/05/25	OFFICEMAX/DEPOT 6869	\$137.30	ANNE PULVERMACHER
2020/05/25	AMAZON.COM*M72Z535E0 AMZN	\$24.99	ANNE PULVERMACHER
2020/05/28	AMAZON.COM*M76YT6WL1	\$13.82	ANNE PULVERMACHER
2020/06/04	AMZN MKTP US*MY8PN4FX2	\$52.91	ANNE PULVERMACHER
2020/06/05	AMZN MKTP US*MY52H3VA1	\$59.99	ANNE PULVERMACHER
2020/06/08	AMZN MKTP US*MY6D62EI2	\$169.95	ANNE PULVERMACHER
2020/05/13	SP * TERRABOOST	\$1,527.30	LINDA R STEINMETZ
2020/05/14	SP * TERRABOOST	\$449.10	LINDA R STEINMETZ
2020/05/14	AMZN MKTP US*MC56R5KA1	\$287.94	LINDA R STEINMETZ
2020/05/15	SP * TERRABOOST	\$449.10	LINDA R STEINMETZ
2020/05/20	AMAZON.COM*M76IG5CI2 AMZN	•	LINDA R STEINMETZ
2020/05/20	AMAZON.COM*M738O9FR2 AMZN	\$89.12	LINDA R STEINMETZ
2020/05/27	AMZN MKTP US*M72WJ8UI1	\$52.40	LINDA R STEINMETZ
2020/05/29	AMAZON.COM*M713Y7U00 AMZN	\$50.97	LINDA R STEINMETZ
2020/05/12	FIRE HOSE DIRECT	\$156.90	BRENDA TENNYSON
2020/05/13	AMZN MKTP US*MC9YY0DZ1		BRENDA TENNYSON
2020/05/14	FIRE HOSE DIRECT	(\$7.47)	BRENDA TENNYSON
2020/05/14	AUTO INDUSTRIAL COLOR IN	\$62.37	BRENDA TENNYSON
2020/05/15	ZOOM.US	\$15.74	BRENDA TENNYSON
2020/05/18	AMZN MKTP US*MC0M379D2	\$24.97	BRENDA TENNYSON
2020/05/21	AMZN MKTP US*M76AA9EM0	*	BRENDA TENNYSON
2020/05/22	COMPLETE OFFICE OF WISCON	\$115.70	BRENDA TENNYSON
2020/05/21	AMAZON.COM*M725D8NG2 AMZN	\$17.59	BRENDA TENNYSON
2020/05/25	COMPLETE OFFICE OF WISCON	•	BRENDA TENNYSON
2020/05/25	THE FIREFIGHTING DEPOT	•	BRENDA TENNYSON
2020/05/27	AMZN MKTP US*M76KH8VQ2	•	BRENDA TENNYSON
2020/06/04	AMZN MKTP US*MY5L06F42	•	BRENDA TENNYSON
2020/06/08	COMPLETE OFFICE OF WISCON	•	BRENDA TENNYSON
2020/05/14	HAWKINS INC	•	DENNIS WOLF
2020/05/14	HAWKINS INC		DENNIS WOLF
2020/05/18	COMET INC.	•	DENNIS WOLF
2020/06/04	HAWKINS INC	\$980.70	DENNIS WOLF

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Payroli Summary

Regular

Pay Group: 01 BI-WEEKLY Check Date: 6/12/2020 per. 12

m		Gross Wage	Federal Gross	State Gross	Federal Tax	State Tax	Local Tax	Social Security	Medi- care	Tax Retire Sheltered		Reimb.	Net Pay
Employee 941 Deposit Federal Tax Medicare Social Security Advanced EIC Total Deposit	\$9,763.20 \$3,271.36 \$13,987.88 None \$27,022.44	Pay Sumn Gross Federal Gr State Gros FICA Gros	ross ss	114,695.32 102,963.99 102,963.99 112,805.21		Feder State Local FICA		1	9,763.20 5,060.91 6,993.94 1,635.68	6,993.94 1,635.68	Others Retiremer Tax-Shelt Voluntary Tips Reimburs Net Pay (ered sement	6,737.28 4,994.05 770.05 0.00 0.00 78,740.21

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Payroll Summary

Pay Group: 01 BI-WEEKLY Check Date: 6/26/2020 per. 13 Resular

				•	nicon Date.	. 0/20/202	o per, 1	ა						
Employee		Gross Wage	Federal Gross	State Gross	Federal Tax	State Tax	Local Tax	Social Security	Medi- care	Tax Retire Sheltered	Voluntary	Tips	Reimb.	Not Day
941 Deposit Federal Tax Medicare Social Security Advanced EIC Total Deposit	\$10,212.68 \$3,418.24 \$14,615.96 None \$28,246.88	Pay Summa Gross Federal Gros State Gross FICA Gross	11 ss 10	19,748.70 17,931.74 17,931.74 7,870.25		Federa State ⁻ Local ⁻ FICA [Гах		10,212.68 5,157.04 7,307.98 1,709.12	7,307.98 1,709.12	Ottl Re Ta: Vol Tip Rei	ners tirement c-Shelter untary	red	6,834.57 5,095.91 770.05 0.00 0.00 82,661.35

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Payroll Summary

Fire

Pay Group: 01 BI-WEEKLY Check Date: 6/26/2020 per. 13.02

Employee		Gross Federal Wage Gross	own i odeidi	State Local Social Tax Tax Security	Medi- care R	Tax letire Sheltered	Voluntary Tips Reimb.	Net Pav
941 Deposit		Pay Summary		Tax Summary	Township Spring and the second spring of the second spring of the second		<u>Others</u>	
Federal Tax	\$96.76	Gross	4,641.07	Federal Tax	96.76		Retirement	177.40
Medicare	\$134.60	Federal Gross	4,463.67	State Tax	28.39		Tax-Sheltered	111.40
Social Security	\$575.52	State Gross	4,463.67	Local Tax			Voluntary	
Advanced EIC	None	FICA Gross	4,641.07	FICA Ded/Ben	287.76	287.76	Tips	0.00
Total Deposit	\$806.88			Medicare Ded/Ben	67.30	67.30	Reimbursement	0.00
				•			Net Pay (-tips)	3 983 46

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Payroll Summary

Board

Pay Group: 01 BI-WEEKLY Check Date: 6/26/2020 per. 13.01

Employee		Gross F Wage	ederal Gross	State Gross	Federal Tax		••	edi- are	Tax Retire Sheltered V	/oluntary Tips Reimb.	N. B
941 Deposit Federal Tax Medicare Social Security Advanced EIC Total Deposit	\$295.37 \$80.14 \$342.56 None \$718.07	Pay Summan Gross Federal Gross State Gross FICA Gross	_	2,762.84 2,762.84 2,762.84 2,762.84		Tax Summary Federal Tax State Tax Local Tax FICA Ded/Ben Medicare Ded/Ber	29 18 17	95.37 30.00 71.28 40.07	171.28 40.07	Oduntary Tips Reimb. Others Retirement Tax-Sheltered Voluntary Tips Reimbursement Net Pay (-tips)	0.00 0.00 2.076.12

VILLAGE OF SUSSEX - CHECK REGISTER - ACE HARDWARE ONLY

DATE	CHECK#		AMOUN	NTS	COMMENTS	ACCOUNT DESCRIPTION
06/11/20 06/11/20 06/11/20	063600 063600 063600	ACE HARDWARE ACE HARDWARE ACE HARDWARE	\$ \$ \$	12.20 H/W, NUT DRIVER 29.69 POWERWINDER TAPE 300' 39.51 NOZZLES, 2 CYCLE OIL		E 410-57620-000-810 Equipment E 100-55200-000-391 Baseball Diamonds E 100-55200-000-298 ContractPark Sanitation
		GRAND TOTAL	\$	81.40		

VILLAGE BOARD OF VILLAGE OF SUSSEX, WISCONSIN

RESOLUTION NO. 20-22

INITIAL RESOLUTION REGARDING INDUSTRIAL DEVELOPMENT REVENUE BOND FINANCING FOR SUSSEX IM, INC. PROJECT

WHEREAS, Section 66.1103 of the Wisconsin Statutes (the "Act") authorizes the Village of Sussex, Wisconsin (the "Issuer"), to authorize the issuance and sale of bonds by the Issuer to construct, equip, re-equip, acquire by gift, lease or purchase, install, reconstruct, rebuild, rehabilitate, improve, supplement, replace, maintain, repair, enlarge, extend or remodel industrial projects; and

WHEREAS, Sussex IM, Inc., a Wisconsin corporation, and/or a related entity, and/or a limited liability entity to be formed (collectively, the "Borrower"), desires to complete a project to be owned by the Borrower consisting of financing the (i) construction of an approximately 71,000 square foot addition (the "Addition") to an existing approximately 87,000 square foot facility located at N52 W24500 Lisbon Road in the Village of Sussex, Wisconsin (the "Existing Facility" and collectively with the Addition, the "Facility") which is operated by Sussex IM, Inc. to manufacture plastic injection molded parts, (ii) acquisition and installation of equipment at the Facility, (iii) refunding the \$7,500,000 Village of Sussex, Wisconsin Industrial Development Revenue Bonds, Series 2016A and 2016B (Sussex IM, Inc. Project) issued on July 13, 2016 and (iv) payment of certain professional costs and costs of issuance (collectively, the "Project"), all of which would contribute to the well-being of the Village of Sussex, Wisconsin; and

WHEREAS, the cost of the Project is presently estimated to be \$10,000,000 and the amount proposed to be financed with one or more issues or series of tax-exempt and/or taxable industrial development revenue bonds (the "Bonds") issued under the Act does not exceed \$10,000,000; and

WHEREAS, it is in the public interest of the Issuer to promote, attract, stimulate, rehabilitate and revitalize commerce, industry and manufacturing, to promote the betterment of the economy of the Issuer; and

WHEREAS, the Borrower has requested that the Issuer now approve an initial resolution (the "Initial Resolution") providing for the financing of the Project in an amount not to exceed \$10,000,000; and

WHEREAS, the Issuer is a municipality organized and existing under and pursuant to the laws of the State of Wisconsin, and is authorized to enter into revenue agreements with eligible participants with respect to the Project whereby eligible participants agree to cause said Project to be constructed and to pay the Issuer an amount of funds sufficient to provide for the prompt payment when due of the principal and interest on said industrial development revenue bonds.

NOW, THEREFORE, BE IT RESOLVED by the Village Board of the Village of Sussex, Wisconsin, as follows:

- 1. Based upon representations of the Borrower, it is the finding and determination of the Village Board that the Project is a qualified "project" within the meaning of the Act and that the Borrower is an "eligible participant" within the meaning of the Act. The Issuer shall:
 - (a) Finance the Project in an amount not to exceed \$10,000,000; and
 - (b) Issue industrial development revenue bonds in one or more series of tax-exempt and/or taxable bonds (the "Bond(s)"), in an amount not to exceed \$10,000,000 in order to finance costs of the Project.
 - 2. The aforesaid plan of financing contemplates, and is conditioned upon, the following:
 - (a) The Bonds shall never constitute an indebtedness of the Issuer within the meaning of any state constitutional provision or statutory limitation;
 - (b) The Bonds shall not constitute or give rise to a pecuniary liability of the Issuer or a charge against its general credit or taxing powers;
 - (c) The Project shall be subject to property taxation in the same amount and to the same extent as though the Project were not financed with industrial development revenue bonds;
 - (d) The Borrower shall find a purchaser for all of the Bonds;
 - (e) The Village's out-of-pocket costs, including but not limited to legal fees and Trustee's fees, in connection with the issuance and sale of the Bonds shall be paid by the Borrower; and
 - (f) A notice of public hearing required by federal law for purposes of Section 147(f) of the Internal Revenue Code, as amended, shall be published in a newspaper of general circulation in the Village of Sussex and a public hearing shall be held to provide interested individuals or parties the opportunity to testify as to the Project and the issuance of the Bonds.
- 3. The aforesaid plan of financing shall not be legally binding upon the Issuer nor be finally implemented unless and until:
 - (a) The details and mechanics of the same are authorized and approved by a further resolution of the Village Board which shall be solely within the discretion of the Village Board;
 - (b) The Village Clerk shall cause notice of adoption of this Initial Resolution, in the form attached hereto as Exhibit A, to be published once in a newspaper of general circulation in the Village of Sussex, and the electors of the Village of Sussex shall have been given the opportunity to petition for a referendum on the matter of the aforesaid Bond issue, all as required by law;

- (c) Either no such petition shall be timely filed or such petition shall have been filed and said referendum shall have approved the Bond issue;
- (d) The Village Clerk shall have received an employment impact estimate issued under Section 238.11 of the Wisconsin Statutes;
- (e) All documents required to consummate the financing have been duly authorized and delivered; and
- (f) The Issuer and the Borrower have resolved all land use and special use issues with respect to the affected property and the Project.
- 4. Pursuant to the Act, all requirements that the Project be subject to the contracting requirements contained in Section 66.1103 are waived, the Borrower having represented that it is able to negotiate satisfactory arrangements for completing the Project and that the Issuer's interests are not prejudiced thereby.
- 5. The Village Clerk is directed, following adoption of this Initial Resolution (i) to publish notice of such adoption not less than one time in the official newspaper of the Village of Sussex, Wisconsin, such notice to be in substantially the form attached hereto as Exhibit A and (ii) to file a copy of this Initial Resolution, together with a statement indicating the date the Notice to Electors was published, with the Wisconsin Economic Development Corporation within twenty (20) days following the date of publication of such notice.
- 6. This Initial Resolution is an "initial resolution" within the meaning of the Act and official action toward issuance of the Bonds for purposes of Sections 103 and 144 of the Internal Revenue Code of 1986, as amended, and the regulations promulgated thereunder. Furthermore, it is the reasonable expectation of the Issuer that proceeds of the Bonds may be used to reimburse expenditures made on the Project prior to the issuance of the Bonds. The maximum principal amount of debt expected to be issued for the Project on the date hereof is \$10,000,000. This statement of official intent is made pursuant to Treasury Regulations §1.150-2.

Passed and adopted at a regular meeting of the Village Board of the Village of Sussex, Wisconsin this 28th day of July, 2020.

	APPROVED:
ATTEST:	Anthony LeDonne, Village President
Sam Liebert, Village Clerk	

EXHIBIT A

NOTICE TO ELECTORS OF THE VILLAGE OF SUSSEX, WISCONSIN

TAKE NOTICE that the Village Board of the Village of Sussex, Wisconsin (the "Issuer"), at a regular meeting held at Village Hall, N64 W23760 Main Street, Sussex, Wisconsin, on July 28, 2020, adopted an Initial Resolution pursuant to Section 66.1103 of the Wisconsin Statutes, as amended, expressing the intention to issue not to exceed \$10,000,000 of industrial development revenue bonds of the Issuer (the "Bonds") on behalf of Sussex IM, Inc., a Wisconsin corporation, and/or a related entity, and/or a limited liability entity to be formed (collectively, the "Borrower"). The Borrower desires to complete a project consisting of financing the (i) construction of an approximately 71,000 square foot addition (the "Addition") to an existing approximately 87,000 square foot facility located at N52 W24500 Lisbon Road in the Village of Sussex, Wisconsin (the "Existing Facility" and collectively with the Addition, the "Facility") which is operated by Sussex IM, Inc. to manufacture plastic injection molded parts, (ii) acquisition and installation of equipment at the Facility, (iii) refunding the \$7,500,000 Village of Sussex, Wisconsin Industrial Development Revenue Bonds, Series 2016A and 2016B (Sussex IM, Inc. Project) issued on July 13, 2016 and (iv) payment of certain professional costs and costs of issuance (collectively, the "Project"). The Borrower has represented that the net number of full-time equivalent jobs which the Project is expected to create on the Project site within three years is 84.

Pursuant to the terms of Section 66.1103 of the Wisconsin Statutes, all requirements that the Project be subject to the contracting requirements contained in Section 66.1103 are waived, the Borrower having represented that it is able to negotiate satisfactory arrangements for completing the Project and that the Issuer's interests are not prejudiced thereby.

THE BONDS SHALL NEVER CONSTITUTE AN INDEBTEDNESS OF THE ISSUER, NOR SHALL THE BONDS GIVE RISE TO ANY PECUNIARY LIABILITY OF THE ISSUER, NOR SHALL THE BONDS BE A CHARGE AGAINST THE GENERAL CREDIT OR TAXING POWERS OF THE ISSUER. RATHER, THE BONDS SHALL BE PAYABLE SOLELY FROM THE REVENUES AND OTHER AMOUNTS TO BE DERIVED PURSUANT TO THE REVENUE AGREEMENT RELATING TO SAID PROJECT TO BE ENTERED INTO BETWEEN THE ISSUER AND THE BORROWER.

The Initial Resolution may be inspected in the office of the Village Clerk at N64 W23760 Main Street, Sussex, Wisconsin, during business hours.

TAKE FURTHER NOTICE THAT THE ELECTORS OF THE VILLAGE OF SUSSEX MAY PETITION FOR A REFERENDUM ON THE QUESTION OF THE BOND ISSUE. Unless within thirty (30) days from the date of the publication of this Notice a petition signed by not less than five percent (5%) of the registered electors of the Village of Sussex is filed with the Village Clerk requesting a referendum on the question of the issuance of the Bonds, the Issuer will issue the Bonds without submitting the proposition for the electors' approval. If such petition is filed as aforesaid, then the Bonds shall not be issued until approved by a majority of the electors of the Village of Sussex voting thereon at a general or special election.

Sam Liebert, Village Clerk Village of Sussex, Wisconsin

CERTIFICATION BY VILLAGE CLERK

I, Sam Liebert, duly sworn, hereby certify that I am the duly qualified and acting Village Clerk of the Village of Sussex, Wisconsin (the "Village"), and as such I have in my possession, or have access to, the complete corporate records of the Village and of its Village Board; that I have carefully compared the transcript attached hereto with the aforesaid records; and that said transcript attached hereto is a true, correct and complete copy of all the records in relation to the adoption of Resolution No entitled: INITIAL RESOLUTION REGARDING INDUSTRIAL DEVELOPMENT REVENUE BOND FINANCING FOR SUSSEX IM, INC. PROJECT
I hereby further certify as follows:
1. Said Initial Resolution was considered for adoption by the Village Board at a meeting held at Village Hall, N64 W23760 Main Street, Sussex, Wisconsin, at p.m. on July 28, 2020. Said meeting was a (insert regular or special meeting) of the Village Board and was held in open session.
2. Said Initial Resolution was on the agenda for said meeting and public notice thereof was given not less than twenty-four (24) hours prior to the commencement of said meeting in compliance with Section 19.84 of the Wisconsin Statutes, including, without limitation, by posting on the bulletin board in the Village Hall, by notice to those news media who have filed a written request for notice of meetings, and by notice to the official newspaper of the Village.
3. Said meeting was called to order by, who chaired the meeting. Upon roll, I noted and recorded that the following trustees were present:
and that the following trustees were absent:
I noted and recorded that a quorum was present. Various matters and business were taken up during the course of the meeting without intervention of any closed session. One of the matters taken up was said Initial Resolution, which was introduced, and its adoption was moved by and seconded by Following discussion and after all trustees who desired to do so had expressed their views for or against said Initial Resolution, the

record	ed vote was as follows:			1	1	O	,
	AYE:						
		_					
		=					
		-					
		_					
	NAY:						
		_					
	-	-					
	ABSTAINED:						
		_					
		-					
it.	Whereupon the meeting chairperson de	eclared sa	aid Initia	l Resolutio	on adopted, a	nd I so red	corded
	IN WITNESS WHEREOF, I have sign th day of July, 2020.	ned my n	name and	affixed th	e seal of the	Village her	eto on
	ICE ALI						
	[SEAL]		Sam Lie	bert, Villag	ge Clerk		

question was called, and upon roll being called and the continued presence of a quorum being noted, the

Notice of Intent to Obtain a Municipal Industrial Revenue Bond

Section 66.1103 (4m) (a) 1 of the Wisconsin Statutes requires the person or business who intends to obtain an industrial revenue bond issue from a Wisconsin municipality to notify this intention to the Wisconsin Economic Development Corporation and to any collective bargaining agent in the state with whom the person or business has a collective bargaining agreement. This notification must occur at least 30 days prior to entering into the revenue agreement or signing the loan contract. The person or business must provide information on the number of full-time jobs that are expected to be eliminated, created, or maintained at the project site and elsewhere in Wisconsin as a result of the project which is the subject of this notice. The person or business named below hereby gives notice of intent to obtain an Industrial Revenue Bond pursuant to s. 66.1103 of the Wisconsin Statutes.

l.	Pr	roject												
	A.	Person:	David Guagliardo											
		Business:	Sussex IM, Inc.											
		Address:	N65 W24770 Main	Street										
		Post Office/ZIP:	Sussex, WI 53089											
	В.	Project site:												
			N52 W24500 Lisbon Road, Village of Sussex, Wisconsin (Name of city, village or town in which the project is located)											
	0													
	C.	C. Project type: X Expansion at Present Location Relocation Within Same Municipality												
		Relocation From \	Vithin State	Relocation fro	m Out-of-State	N	ew Business							
		Branch-Wisconsin	Operation	Branch-Out-of	-State Operation	1								
	D.	Maximum amount o	f IRB financing:	\$10,000,000										
I.	Em	nployment Estimates	(to result within the	next 3 years)										
				,,				Net Total						
		Number of Full-	Time Jobs	Before	To Be	To Be	To Be	Number of						
				Project	Maintained	Created	Eliminated	Jobs						
	A.	At the Project Site (both Sussex locations)	305	305	80	-0-	385						
	B.	At All Other Wiscon	sin Operations	-0-	0									
				-0-	-0-	-0-	-0-	-0-						
	C.	Net Totals		305	305	80	-0-	385						
	D.	D. Will any jobs transfer from one or more leastings to the												
				ations to the pr	ojeci site?	Yes	No	X						
		Number of jobs to tra	nsfer:											
		Location(s) the jobs	will transfer from (mur	-1-1Pt N				_						
(200dilon(s) the jobs	will transfer from (mur	nicipality)										
V		Zul /	ne (Dovid (Guagliardo		11.1						
+		Signed/Person comple	ting this form				<u>6/11/2020</u>							
					18	ame		Date						
		262-820-21												
		Telephone Nu	mber											

VILLAGE OF SUSSEX (12,000 Population) COVID 19 and EXPECTED ECONOMIC RECESSION BUDGETARY IMPACTS EXPECTATIONS (Mid

March through Mid May Shutdown Assumption)

General Fund Revenues	Ann	Annual Budget		Anticipated (Loss)/Gain	% Change
Operators Licenses	\$	8,000	\$	(1,500)	-18.75%
Police Fines	\$	175,000	\$	(35,000)	-20.00%
Cable TV	\$	127,000	\$	(4,000)	-3.15%
Parks and Recreation Programs	\$	283,473	\$	(150,000)	-52.92%
Interest on Investments	\$	63,000	\$	(3,000)	-4.76%
Park/Facility Rental	\$	65,000	\$	(37,500)	-57.69%
Park Advertising/Sponsorships	\$	22,000	\$	(7,000)	-31.82%
	\$	743,473	\$	(238,000)	-32.01%

General Fund Expenses	Annual Budget		Anticipated Expense/ (Savings)		% Change
Legal Human Resources Elections IT Police- Overtime	\$ \$ \$ \$	103,000 6,000 25,800 84,023 24,000	\$ \$ \$ \$	5,000 3,000 40,000 2,400 4,480	4.85% 50.00% 155.04% 2.86% 18.67%
Fire Staffing (Added shifts and overtime) Fire Supplies and Equipment Rec, Senior & Spec Event Expenses Park Operations Public Buildings (Cleaning)	\$ \$ \$ \$	1,055,905 138,650 553,599 500,066 199,887	\$ \$ \$ \$	35,000 5,000 (75,000) (25,000) 30,000	3.31% 3.61% -13.55%
Potential grant funds to cover additional expenses (no coverage for lost revenues) Current estimate of what we can claimmaximum available is about \$191,000	\$	2,690,930	\$	24,880 114,480	0.92%
Net General Fund Impact	\$	1,947,457	\$	(148,400)	-7.62%

These do not include all funds just those likely to be impacted by pandemic and resulting economic challenge with a two month shutdown

Other impacts						
Water Revenue Loss (penalties only)	\$	2,626,500	\$	4,300	0.16%	
Sewer Revenue Loss	\$	2,496,300	\$	112,400	4.50%	

Sewer Rate Study

Prepared for the

Village of Sussex, Wisconsin

by Trilogy Consulting, LLC
July 2020



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INTRODUCTION

The Village of Sussex owns and operates a wastewater collection system, sewer interceptors and lift stations, and Wastewater Treatment Facility (WWTF) that provides water and wastewater service to more than 3,400 customers within the Village, including three high-strength industrial customers, treatment of holding tank waste, and five areas that it serves on a wholesale basis: Lisbon Sanitary District No. 1 (LSD#1)/Woodland Creek; LSD#1/Willow Springs/Hamilton School District; Village of Lannon; Village of Menomonee Falls; and the Richmond School District/Lisbon Fire Department. The Village is required to treat for the following loadings at its Wastewater Treatment Facility: organic pollutants (BOD), suspended solids (TSS), phosphorus (P), and nitrogen (TKN).

The Village's last full sewer rate study was prepared in 2012. The surcharge rate for BOD was adjusted in 2016 based on a study prepared by Ruekert/Mielke after it was discovered that one of the Village's industrial customer was discharging significant loadings of BOD. Rates, except for high-strength surcharges, have generally been increased each year for inflation. However, for 2020, the rate for domestic volumetric rate for Village customers was held constant while the monthly fixed charge rate was decreased from \$6.77 to \$4.77. Rates for wholesale customers were increased for 2020.

Since the last full rate study, flows and loadings have changed as new customers were added, flows per customer changed, and additional high-strength discharges were discovered. In addition, debt has been retired, operating expenses have increased somewhat, and the Village has significantly increased its investments in sewer infrastructure. For these reasons, the Village hired Trilogy Consulting to conduct a formal Sewer Rate Study. The study consisted of determining recommended user rates based on a detailed cost of service study that incorporated future capital improvements and anticipated changes in operating expenses and customer flows and loadings for 2020 through 2024. A ten-year projection of cash flows was also prepared to develop a plan to complete all necessary capital improvement projects and meet all debt requirements while maintaining the financial health of the Utility.

The purpose of this study was two-fold: 1) to recommend rates that will collect adequate revenues for the Village of Sussex Wastewater Utility to fulfill all its current and upcoming obligations; and 2) to allocate costs to all customer classes in proportion to their use of the wastewater system. Specifically, revenues need to be adequate to recover operation and maintenance expenses, contributions to the Equipment Replacement Fund (ERF), debt service payments and debt coverage requirements, cash financed investment in the wastewater system, and any recommended deposits to reserve funds. Retail domestic strength customers receive different services from the Wastewater Utility than wholesale customers, holding tank waste, or



high-strength industrial customers, which should be reflected in the costs allocated to each customer class.

The results of the study indicate a moderate rate increase is recommended to fund the utility's ongoing operating expenses and capital improvement program over the next five years and to maintain an adequate level of reserve funds available to cover ongoing equipment replacements, unexpected replacement and rehabilitation needs, or unexpected fluctuations in revenues or expenses.

Currently, the Village's wastewater rates are lower than other communities in the area. Even with the proposed rate increase, Sussex sewer rates for Village customers would still be lower than all but one of the surrounding communities' current rates, not considering any increases to wastewater rates that other communities may also implement in the interim.

A plan to increase rates over a four-year period beginning in 2021 is recommended for consideration by the Village Board. These increases should be evaluated on an annual basis and adjusted for changing conditions, such as changes in sales, operating expenses or variances in capital costs from the projections in this study. With a significant project planned for the Wastewater Treatment Facility in 2025, another full cost of service rate study should be prepared at that time to ensure that the costs of that project are incorporated into all customers' rates. The recommended rate increases through 2024 are projected to increase the utility's user charge revenues by about \$266,000 per year by 2024, or about 10 percent over current revenues.

STUDY METHODOLOGY

The study is generally organized into three sections:

- 1. An analysis of historical conditions including historical revenues, expenses, and usage statistics.
- 2. Projections for the next 10 years, including wastewater usage projections, and projections of future operating and maintenance expenses. The analysis of the next ten years also takes into consideration the Utility's 10-year capital improvement needs, and estimated annual debt service payments for utility debt. Utility capital funding in future years includes equipment replacement funds, reserve capacity assessments (RCA's), revenues generated from annual rates, new debt issuances and utility reserves.
- 3. Allocation of costs and detailed rate calculations.

The user rates were calculated based on a 2024 test year, using a cash-based method. The cash-based method calculates rates to recover the cost of operating and maintenance expenses,



administrative expenses, debt service, capital outlay, and deposits into the equipment replacement fund or other reserve funds.

HISTORICAL AND FORECAST CUSTOMER DEMANDS

The following tables show the analysis of historical trends in total wastewater treated at the Wastewater Treatment Facility, as well as number of customers, customer volume of wastewater and estimated loadings (BOD, TSS, P, and TKN) for retail domestic strength customers, wholesale customers, tank truck haulers, and surcharge loadings for high-strength waste.

Wastewater Treatment Facility Influent

The total volume of wastewater treated at the plant has increased steadily from 2015 through 2019. 'Billable' flow, or wastewater generated by customers, has also increased, although part of that increase was due to a faulty meter for LSD#1/Woodland Creek. The remaining volume is clearwater infiltration and inflow (I/I), which has been increasing for the last several years, from just under 52 percent of wastewater treated to almost 55 percent of wastewater treated in 2019. Wastewater entering the plant is sampled daily for wastestrengths, so the total pounds of BOD entering the plant per year can be estimated. Total pounds of these constituents have fluctuated from year to year over the last several years. Forecast influent flows and loadings for the study are the sum of forecast billable flows and loadings for each customer class, plus 55 percent I/I based on the four-year historical average. As shown in the following table, billable flows for 2020 were estimated to decrease from 2019 now that the LSD#1/Woodland Creek meter is working properly. Total billable volumes are projected to increase by less than 1 percent per year for 2021 through 2024.

Historical Wastewater Treatment Demands

										Test Year
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
WWTP Influent	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)
Total Annual Inflow	808,225,300	894,918,700	971,598,500	960,094,600	1,075,097,000	962,806,435	968,003,674	969,313,705	971,094,810	973,128,773
Total Billable Flow	390,519,500	414,120,000	448,954,950	435,341,350	491,352,200	433,262,896	435,601,653	436,191,167	436,992,664	437,907,948
Billable Flow as % of Inflow	48.3%	46.3%	46.2%	45.3%	45.7%	45.0%	45.0%	45.0%	45.0%	45.0%
Inflow/Infiltration	417,705,800	480,798,700	522,643,550	524,753,250	583,744,800	529,543,539	532,402,021	533,122,538	534,102,145	535,220,825
I/I as % of Inflow	51.7%	53.7%	53.8%	54.7%	54.3%	55.0%	55.0%	55.0%	55.0%	55.0%
Average Day Flow	2,214,316	2,445,133	2,661,914	2,630,396	2,945,471	2,637,826	2,652,065	2,655,654	2,660,534	2,666,106
BOD (mg/l)	166	155	130	138	133	143	143	142	142	142
BOD (lbs)	1,122,168	1,155,765	1,053,752	1,103,329	1,190,603	1,150,454	1,150,454	1,150,454	1,150,454	1,150,454

Domestic Wastewater

The total volume of domestic strength waste has fluctuated but increased overall during the last five years. Residential and public authority volumes decreased, while all other classes had



increasing volumes. Wholesale customer volumes have increased substantially, even taking into consideration the faulty meter for LSD#1/Woodland Creek. Billable domestic strength wastewater for the 2024 test year is projected to be about 1 percent higher than projected 2020 flows based on trend analyses of the number of customers and usage per customer for each customer class.

The estimated pounds of pollutant loadings for domestic strength waste are based on the domestic strength assumptions of 200 mg/l for BOD, 250 mg/l for TSS, 5 mg/l for phosphorus, and 45 mg/l for TKN for Village customers. Estimated pounds of pollutant loadings for wholesale customers are based on wastestrength assumptions of 145 mg/l for BOD, 170 mg/l for TSS, 3 mg/l for phosphorus, and 26 mg/l for TKN.

Historical Wastewater Treatment Demands

											Test Year
	_	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
		(Gallons)									
Customer Demand											
Residential Sewer Usage		152,685,200	151,079,400	150,675,700	143,952,300	147,780,200	151,274,344	146,116,074	145,999,480	145,924,108	145,962,523
Residential Customers		3,086	3,093	3,116	3,141	3,130	3,154	3,168	3,182	3,195	3,209
Usage / Customer		49,481	48,846	48,355	45,826	47,214	47,963	46,122	45,883	45,673	45,485
Multi-Family Sewer Usage		39,692,100	40,847,800	41,447,000	40,029,300	43,331,500	44,374,569	44,374,569	44,374,569	44,374,569	44,374,569
Multi-Family Customers		80	81	85	88	92	93	93	93	93	93
Usage / Customer		497,707	505,855	486,182	454,878	472,278	478,432	478,432	478,432	478,432	478,432
Commercial Sewer Usage		16,347,000	18,137,200	18,535,600	17,659,100	17,378,900	14,480,638	18,442,322	18,613,084	18,954,608	19,296,133
Commercial Customers		98	100	100	102	105	106	108	109	111	113
Usage / Customer		167,233	180,920	184,894	173,554	164,990	136,610	170,762	170,762	170,762	170,762
Industrial Sewer Usage		26,582,800	34,116,400	31,960,200	34,998,400	36,269,600	36,938,781	37,474,125	38,009,470	38,544,815	39,080,159
Industrial Customers		64	65	66	67	68	69	70	71	72	73
Usage / Customer		415,356	524,868	486,087	526,292	535,345	535,345	535,345	535,345	535,345	535,345
Public Authority Sewer Usage		5,625,200	5,695,800	5,747,800	4,920,300	3,262,300	3,453,264	3,453,264	3,453,264	3,453,264	3,453,264
Public Authority Customers		22	19	19	19	17	18	18	18	18	18
Usage / Customer		258,630	299,779	302,516	262,416	190,964	190,964	190,964	190,964	190,964	190,964
Total Domestic Strength Usage	Strength (mg/l)	240,932,300	249,876,600	248,366,300	241,559,400	248,022,500	250,521,596	249,860,353	250,449,867	251,251,364	252,166,648
Estimated BOD (lbs.)	200	401,875	416,794	414,275	402,921	413,702	417,870	416,767	417,750	419,087	420,614
Estimated TSS (lbs.)	250	502,344	520,993	517,844	503,651	517,127	522,338	520,959	522,188	523,859	525,767
Estimated Phos. (lbs.)	5	10,047	10,420	10,357	10,073	10,343	10,447	10,419	10,444	10,477	10,515
Estimated TKN (lbs.)	45	90,422	93,779	93,212	90,657	93,083	94,021	93,773	93,994	94,295	94,638
Wholesale Customers											
LSD #1 / Woodland Creek Credi	it	25,914,000	28,400,000	42,357,000	56,455,000	93,564,000	31,172,000	31,172,000	31,172,000	31,172,000	31,172,000
LSD #1 Willow Springs/HSD		15,895,000	18,677,000	22,940,000	21,593,000	22,780,000	22,780,000	22,780,000	22,780,000	22,780,000	22,780,000
Village of Lannon		36,300,000	41,997,000	46,309,000	34,231,000	44,270,000	43,073,600	43,073,600	43,073,600	43,073,600	43,073,600
Village of Menomonee Falls		53,671,000	57,510,000	70,787,000	65,279,000	64,530,000	67,530,000	70,530,000	70,530,000	70,530,000	70,530,000
Town of Lisbon		-	-	-	-	-	-	-	-	-	-
Richmond School District / Lisb	on FD	7,326,000	7,274,000	8,982,000	6,985,000	7,865,000	7,865,000	7,865,000	7,865,000	7,865,000	7,865,000
Total Wholesale Usage	Strength (mg/l)	139,106,000	153,858,000	191,375,000	184,543,000	233,009,000	172,420,600	175,420,600	175,420,600	175,420,600	175,420,600
Estimated BOD (lbs.)	145	168,221	186,060	231,430	223,168	281,778	208,508	212,136	212,136	212,136	212,136
Estimated TSS (lbs.)	170	197,224	218,140	271,331	261,645	330,360	244,458	248,711	248,711	248,711	248,711
Estimated Phos. (lbs.)	3	3,480	3,850	4,788	4,617	5,830	4,314	4,389	4,389	4,389	4,389
Estimated TKN (lbs.)	26	30,164	33,363	41,498	40,016	50,526	37,388	38,038	38,038	38,038	38,038



Hauled Waste

The WWTF currently accepts holding tank waste. Since 2016 there has been no septic tank waste disposed of at the WWTF. As shown, the gallons of hauled waste of each category treated at the WWTF has fluctuated year to year. Hauled waste is projected to remain at the 2019 volume.

Category "B" Surcharge Loadings

The Utility has three high-strength industrial customers that discharge waste with higher than domestic strength loadings of some or all the treated constituents. Wastewater from these customers is routinely sampled and the total pounds of loadings in excess of what would be found in domestic strength waste is estimated from the samples. These customers are charged the normal domestic strength rate per 1,000 gallons of volume, plus a surcharge per pound for loadings in excess of domestic strength waste.

As shown in the following table, surcharge loadings increased from 2017 to 2019, mirroring the large increase in overall industrial wastewater volume from 2017 to 2019. Loadings are forecast to increase through the test year based on trend analysis.

Historical Wastewater Treatment Demands

											Test Year
	_	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
	·	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)	(Gallons)
High-Strength Surcharg	es										
Surcharge BOD (lbs.)				388,974	777,862	699,204	699,204	699,204	699,204	699,204	699,204
Surcharge TSS (lbs.)				77,664	132,659	100,775	100,775	100,775	100,775	100,775	100,775
Surcharge Phos. (lbs.)				1,442	2,654	2,438	2,438	2,438	2,438	2,438	2,438
Surcharge TKN (lbs.)				1,560	1,533	84	84	84	84	84	84
Septic	Strength (mg/l)	17,650	16,400	-	-	-	-	-	-	-	-
Estimated BOD (lbs.)	2,500	368	342	-	-	-	-	-	-	-	-
Estimated TSS (lbs.)	4,000	589	547	-	-	-	-	-	-	-	-
Estimated Phos. (lbs.)	40	6	5	-	-	-	-	=	-	-	-
Estimated NH-3 (lbs.)	400	59	55	-	-	-	-	-	-	-	-
Holding Tank	Strength (mg/l)	10,463,550	10,369,000	9,213,650	9,238,950	10,320,700	10,320,700	10,320,700	10,320,700	10,320,700	10,320,700
Estimated BOD (lbs.)	800	69,813	69,182	61,473	61,642	68,860	68,860	68,860	68,860	68,860	68,860
Estimated TSS (lbs.)	750	65,450	64,858	57,631	57,790	64,556	64,556	64,556	64,556	64,556	64,556
Estimated Phos. (lbs.)	10	873	865	768	771	861	861	861	861	861	861
Estimated NH-3 (lbs.)	140	12,217	12,107	10,758	10,787	12,050	12,050	12,050	12,050	12,050	12,050

Forecast Revenues at Present Rates

The table below shows the forecast revenues at present rates based on the forecast number of customers and volume of sewer usage. The current rates for each customer class are shown in the table.



Forecast user charge revenues of \$2,478,658 for 2024 are lower than 2019 user charge revenues due to the prior error in meter reading for one wholesale meter that was fixed in 2020.

Wastewater Revenues at Present Rates

YEAR: 2024	Residential	Multi-Family	Commercial	Industrial	Public Authority	Total
Sewer Usage Charges						
Usage 1,000 Gallons	145,963	44,375	19,296	39,080	3,453	252,167
Revenues \$5.14	\$750,247	\$228,085	\$99,182	\$200,872	\$17,750	\$1,296,137
Fixed Charges						
Per Month \$4.77	3,209	93	113	73	18	3,506
Revenues	\$183,683	\$5,309	\$6,468	\$4,179	\$1,035	\$200,674
Total Metered Customers	\$933,931	\$233,394	\$105,650	\$205,051	\$18,785	\$1,496,810
High-Strength Industrial		Units	Rates	Revenues		
BOD - Low Strength	per pound	13,892	\$0.49	\$6,807	,	\$6,80
BOD - Average Strength	per pound	685,312	\$0.43	\$294,684	1	\$294,68
TSS	per pound	100,775	\$0.59	\$59,457	,	\$59,45
Р	per pound	2,438	\$9.75	\$23,768	3	\$23,76
TKN	per pound	84	\$0.55	\$46	5	\$4
Subtotal				\$384,762	!	\$384,762
Hauled Waste		Units	Rates	Revenues		
Septic Tank	per 1,000 gallons	-	\$78.33	\$0)	\$0
Holding Tank	per 1,000 gallons	10,321	\$9.25	\$95,466	5	\$95,460
Subtotal				\$95,466	5	\$95,460
Wholesale		Units	Rates	Revenues		
LSD #1 / Woodland Creek Credit	per 1,000 gallons	31,172	\$4.39	\$136,845	5	\$136,845
LSD #1 Willow Springs/HSD	per 1,000 gallons	22,780	\$3.69	\$84,058	3	\$84,058
Village of Lannon	per 1,000 gallons	43,074	\$2.12	\$91,316	5	\$91,31
Village of Menomonee Falls	per 1,000 gallons	70,530	\$2.12	\$149,524	ļ.	\$149,52
Town of Lisbon	per 1,000 gallons	-	\$0.00	\$0)	\$0
Richmond School District / Lisbon FD	per 1,000 gallons	7,865	\$5.07	\$39,876	5	\$39,876
Subtotal				\$501,618	3	\$501,618
					Total	\$2,478,658

HISTORICAL AND FORECAST OPERATION AND MAINTENANCE EXPENSE

The following table shows the actual operation and maintenance expenses by category for 2015 through 2019, a five-year trend analysis, the 2020 budget, and forecast expenses for 2020 through 2024.

The O&M expenses used for the study are based on the 2020 budget, with an assumed inflation of 2 percent per year for future years. The 2020 budget is more than actual expenses in 2019, but lower than actual 2018 expenses or the figures predicted by the trend analysis.



Historical and Forecast Operation and Maintenance Expenses

		2017	2011	201-	2017	Actual		Budget	2022	2021	2055	2022	Test Year
Acct No.	Account Description	2015	2016	2017	2018	2019	Trend (\$)	2020	2020	(\$)	(\$)	2023	2024
	OPERATING EXPENSES	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)		(\$)	(5)	(5)	(\$)	(\$)
120	Operations Labor - Total	141,039	138,808	166,839	163,208	139,743	156,470	185,829	185,829	189,546	193,336	197,203	201,147
224	Power & Fuel - Pumping												
200-224	Collection	5,281	8,685	6,772	7,785	7,000	7,866	7,800	7,800	7,956	8,115	8,277	8,443
300-224	Treatment	149,774	149,104	156,453	144,083	150,000	148,512	158,500	158,500	161,670	164,903	168,201	171,565
300-411	Phosphorus Removal	24,249	74,655	22,747	15,310	17,885	9,347	45,000	45,000	45,900	46,818	47,754	48,709
349	Other Operating Expenses												
	Environmental Fee	6,052	5,777	5,641	5,877	8,000	7,468	8,000	8,000	8,160	8,323	8,490	8,659
	Miscellaneous Uniforms	0 1,924	33 2,316	0 2,624	0 2,922	500 2,000	397 2,585	500 2,000	500 2,000	510 2,040	520 2,081	531 2,122	541 2,165
	Inventory Fee / Emerg. Response Board	205	2,310	2,024	2,922	200	2,383	2,000	200	2,040	208	2,122	2,103
	Water & Sewer	4,929	5,048	5,064	5,120	6,200	6,056	6,200	6,200	6,324	6,450	6,579	6,711
	Heat	18,752	17,197	5,55	5,225	0,200	0,000	5,255	0,200	0,02	5,155	0,0.10	0,122
200-222	Collection			30	174	250	371	500	500	508	515	523	531
300-222	Treatment			21,111	15,331	24,750	24,036	18,500	18,500	18,778	19,059	19,345	19,635
300-420	Laboratory Supplies	3,737	4,272	5,010	6,594	4,113	5,667	4,500	4,500	4,568	4,636	4,706	4,776
300-430	Sludge Hauling & Permit												
	Contract Hauling	149,923	148,742	209,164	185,064	237,367	249,415	231,750	231,750	236,385	241,113	245,935	250,854
330	Transportation												
	Gasoline / Diesel	2,294	2,025	2,106	2,270	5,000	4,436	5,000	5,000	5,100	5,202	5,306	5,412
-	Other Vehicle Maintenance SUBTOTAL OPERATING EXPENSES	1,325 509,484	2,433 559,300	124 603,890	554,362	1,000 604,008	258 623,089	1,000 675,279	1,000 675,279	1,020 688,667	1,040 702,321	1,061 716,247	1,082 730,449
	MAINTENANCE EXPENSES	305,404	339,300	003,630	334,302	004,008	023,069	073,279	0/3,2/3	000,007	702,321	/10,24/	730,445
200-241	Sewage Collection System												
200 2 12	Sewer Cleaning	16,410	17,897	12,600	14,097	19,000	16,415	19,000	19,000	19,380	19,768	20,163	20,566
	Televising & Repair	10,329	1,879	1,500	596	18,000	10,678	18,000	18,000	18,360	18,727	19,102	19,484
	Lannon Interceptor O&M	25,971	41,471	23,150	20,807	22,500	18,498	17,500	17,500	17,850	18,207	18,571	18,943
	Equipment & Maintenance	304	2,855	2,004	14,729	2,500	9,358	2,500	2,500	2,550	2,601	2,653	2,706
	Share of Road Program (repairs)	0	0	47,148	82,837	0	50,848	0	0	0	0	0	0
200-243	Collection Pumping Equipment												
	SCADA - Phone	708	516	493	486	1,000	807	1,000	1,000	1,020	1,040	1,061	1,082
	Parts & Supplies	495	483	162	0	750	386	750	750	765	780	796	812
300-245	Building Repairs & Maintenance Treatment & Distribution Equipment	0	0	1,240	0	250	448	250	250	255	260	265	271
300-243	Oil & Grease	283	1,423	0	1,962	1,200	1,685	1,200	1,200	1,224	1,248	1,273	1,299
	Misc. Supplies & Parts	6,788	5,205	4,008	4,396	7,000	5,364	9,000	9,000	9,180	9,364	9,551	9,742
	Outside Services	17,325	18,285	13,189	106,280	14,000	58,219	14,000	14,000	14,280	14,566	14,857	15,154
249	General Plant & Equipment	,	,	,	,	,	,	,	,	,	,	,	,
	HVAC Maintenance & Repairs	3,944	8,026	2,226	3,299	10,500	8,115	10,500	10,500	10,710	10,924	11,143	11,366
	Supplies, Parts, & Materials	8,369	8,324	7,569	10,596	17,000	16,232	17,000	17,000	17,340	17,687	18,041	18,401
	Building Repairs & Maintenance	6,218	7,190	11,508	33,608	18,600	30,779	18,600	18,600	18,972	19,351	19,738	20,133
	Cleaning Supplies - In House	710	821	1,347	742	1,000	1,074	1,000	1,000	1,020	1,040	1,061	1,082
	Diesel for Generator	0	219	1,088	339	1,000	1,165	1,000	1,000	1,020	1,040	1,061	1,082
-	Fire Inspection / Alarm Monitoring	1,237	1,058	1,080	2,089	1,900	2,180	1,900	1,900	1,938	1,977	2,016	2,057
	SUBTOTAL MAINTENANCE EXPENSES ADMINISTRATIVE & GENERAL EXPENSES	99,091	115,652	130,312	296,863	136,200	232,252	133,200	133,200	135,864	138,581	141,353	144,180
215	Billing & Accounting	64,364	66,600	58,655	64,602		61,024						
213	Finance Director	04,504	00,000	30,033	04,002	25,484	01,024	26,325	26,325	26,852	27,389	27,936	28,495
	Finance Dept Staff					20,646		20,622	20,622	21,034	21,455	21,884	22,322
	Administrative Staff					19,901		23,614	23,614	24,086	24,568	25,059	25,561
	Postage for Utility Bills					7,500		6,900	6,900	7,038	7,179	7,322	7,469
200-535	Meter Expenses	44,586	45,505	43,543	42,144	42,999	41,795	35,000	35,000	35,700	36,414	37,142	37,885
110	Administrative & General Salaries	198,618	225,056	218,781	214,177	205,178	213,034	206,669	206,669	210,802	215,018	219,319	223,705
212	Outside Services Employed												
	Engineering	14,814	17,164	18,489	12,609	15,000	14,360	15,000	15,000	15,300	15,606	15,918	16,236
	GIS Maintenance	1,232	8,250	6,227	5,676	10,000	10,766	10,000	10,000	10,200	10,404	10,612	10,824
	Audit	6,975	7,114	7,099	7,164	7,500	7,500	7,400	7,400	7,548	7,699	7,853	8,010
	Testing Computer Consultant / IT	14,311 11,910	16,887 12,720	19,597 12,188	11,788 11,222	17,400 8,131	16,320 8,517	17,400 8,792	17,400 8,792	17,748 8,968	18,103 9,147	18,465 9,330	18,834 9,517
	Miscellaneous	11,910	0	0	2,733	0,151	1,367	0,792	0,792	0,908	9,147	9,550	9,317
	Diggers Hotline	1,163	1,278	1,381	1,930	1,300	1,688	1,300	1,300	1,326	1,353	1,380	1,407
222	Utilities - Heat (office space)	497	658	764	858	1,000	1,117	1,000	1,000	1,020	1,040	1,061	1,082
224	Utilities - Electric (office space)	1,231	596	559	639	1,000	679	1,000	1,000	1,020	1,040	1,061	1,082
310	Office Expenses	_,				_,,555		_,000	_,000	_,023	_,0 .0	_,,	_,,
	Telephone & Internet	2,603	2,354	2,103	3,114	2,665	2,833	3,629	3,629	3,702	3,776	3,851	3,928
	Supplies & Expenses	3,293	4,230	2,227	2,569	3,000	2,390	3,000	3,000	3,060	3,121	3,184	3,247
	Newsletters	1,135	1,319	847	887	1,000	827	1,000	1,000	1,020	1,040	1,061	1,082
	Software Support	1,790	1,778	916	1,776	1,000	977	1,000	1,000	1,020	1,040	1,061	1,082
	Online Payment Fees Postage	908	0 1,406	932 1,465	985 447	1,000 1,000	1,479 813	3,000 1,000	3,000 1,000	3,060 1,020	3,121 1,040	3,184 1,061	3,247 1,082



Historical and Forecast Operation and Maintenance Expenses

						Actual		Budget					Test Year
Acct No.	Account Description	2015	2016	2017	2018	2019	Trend	2020	2020	2021	2022	2023	2024
		(\$)	(\$)	(\$)	(\$)	(\$)	(\$)		(\$)	(\$)	(\$)	(\$)	(\$)
510	Insurance	28,968	29,863	29,340	30,781	36,546	35,922	40,900	40,900	41,718	42,552	43,403	44,271
130	Pension	83,864	56,968	53,551	37,191	66,494	56,606	30,907	30,907	31,525	32,156	32,799	33,455
135	Employee Insurance		71,041	68,791	64,864	73,012	69,924	110,494	110,494	112,704	114,958	117,257	119,602
345	Misc. General Expenses												
	Schools, Conferences, & Mileage	7,698	6,050	5,625	7,569	9,315	8,677	9,315	9,315	9,501	9,691	9,885	10,083
	Memberships & Subscriptions	1,130	1,105	1,704	1,105	1,500	1,531	1,500	1,500	1,530	1,561	1,592	1,624
	Accts Receivable Collections Expense	526	0	0	0	1,500	990	1,500	1,500	1,530	1,561	1,592	1,624
	Misc. & Safety Equipment	1,592	2,792	3,081	2,311	4,000	4,056	4,000	4,000	4,080	4,162	4,245	4,330
200-530	Office Rent - Collection	13,750	15,000	15,000	15,450	15,750	16,325	0	0	0	0	0	0
300-530	Office Rent - Treatment	13,750	15,000	15,000	15,450	15,750	16,325	0	0	0	0	0	0
	SUBTOTAL ADMIN & GENERAL EXPENSES	520,708	610,734	587,865	560,041	616,571	597,842	592,267	592,267	604,112	616,195	628,518	641,089
150	Payroll Taxes	31,262	30,068	32,848	32,555	30,600	31,816	35,424	35,424	36,132	36,855	37,592	38,344
	TOTAL EXPENSES	1,160,545	1,315,754	1,354,915	1,443,821	1,387,379	1,484,999	1,436,170	1,436,170	1,464,776	1,493,952	1,523,710	1,554,061

HISTORICAL AND FORECAST CAPITAL IMPROVEMENTS

Between 2015 and 2019, the Utility invested almost \$3.3 million, or an average of \$660,000 per year, in capital improvements and equipment replacement. Of this total, \$2.5 million was funded with debt issuance, and the remaining \$800,000 million was funded from a combination of utility reserves and annual revenues. An additional \$3.4 million in capital was contributed by developers to the Utility.

The Utility's Capital Improvement Program for 2020 through 2024 includes \$3.0 million of major capital improvements, or an average of \$610,000 per year. In addition, Village staff anticipate that there will be additional replacement of vehicles and equipment that have not been programmed in the CIP.

UTILITY FINANCIAL STATUS

The Utility's financial performance for the period 2015 through 2019 was evaluated relative to the following criteria:

- Generating positive cash flow cash flow may fluctuate from year to year and it is not
 necessary to generate positive cash flow every year, but the rates should be sufficient to
 generate positive cash flow if the utility reserves need to be increased or minimize
 negative cash flows if the utility has sufficient reserves.
- Providing sufficient debt coverage for revenue debt revenue debt is backed by a pledge
 of utility revenues. Revenue bonds usually require that the utility maintain net revenues
 (revenues minus operation and maintenance expenses) that are equal to the total annual
 payments on revenue debt plus a coverage factor of 10 to 25 percent.

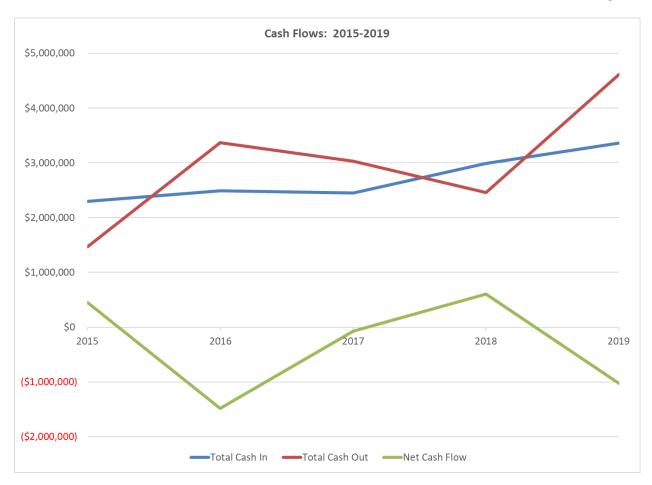


- Maintaining the utility's reserves at or above recommended levels it is important for utilities to maintain sufficient cash reserves to manage cash flow fluctuations throughout the year, to absorb unexpected fluctuations in operating revenues or expenses, to fund unexpected capital costs to rehabilitate or replace infrastructure that wears out faster than expected, or to cash finance planned capital improvements. The Utility does not currently have a formal reserve policy, so minimum target levels were developed for purposes of this study. Recommended minimum reserve levels include 3 months of operating expenses, capital reserves of \$500,000 for unplanned capital expenditures, a restricted revenue bond debt reserve, the restricted equipment replacement fund, and the RCA fund.
- Avoiding or mitigating the need for issuance of new debt for routine sewer main and equipment replacement most utilities issue debt from time to time to fund major capital projects, and sometimes to fund more routine ongoing replacement and renewal projects if current revenues or reserves funds are insufficient. Issuing debt for major, infrequent projects provides a means of spreading the costs of the project over a longer period rather than requiring current customers to pay the entire cost. However, debt financing increases the capital costs of the utility and should be used with caution for ongoing annual programs of renewal and replacement, such as equipment replacement or an annual main replacement program.
- Debt burden The appropriate amount of debt financing depends on the specific conditions of the utility system. A very new system or one that has recently replaced a significant percentage of its infrastructure may have a relatively higher level of debt financing. On the other hand, an older utility system that has deferred infrastructure replacements or has undertaken replacements on an incremental basis with cash financing will probably have a very low percentage of debt. If a utility has a high level of debt financing and the level of debt financing is increasing, steps should be taken to reduce the reliance on debt financing over time. If a utility has a lower level of debt financing and has the resources to cash finance a sufficient program of infrastructure renewal and replacement, there is no need to increase its reliance on debt financing, as this will only add to its capital costs. For municipally owned utilities, Standard and Poor's ratings criteria assigns lower ratings to utilities with debt to capitalization percentages above 20 percent. Moody's doesn't consider percentage of debt or debt to capitalization, instead evaluating the debt coverage ratio and the ratio of outstanding debt to operating revenues. As is the case with S&P, ratings are higher for utilities with higher debt coverage and lower outstanding debt compared to operating revenues. From the perspective of both ratings agencies, the less debt the stronger the rating.

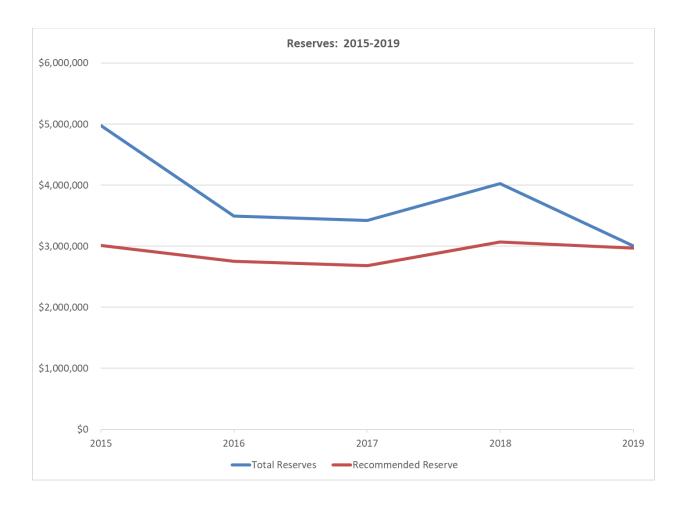


The evaluation of the Utility's financial performance over the last five years resulted in the following findings:

- The Utility's revenues have generally increased from year to year during the last five years. However, fluctuations in expenses and capital outlay have resulted in fluctuating cash flows. Cash flow over the last five years has been negative by a total of about \$1.5 million as reserves were used to fund capital projects.
- The Utility has used debt financing sparingly and has a relatively low debt burden as measured by its percentage of debt to capitalization (approximately 28 percent) and its ratio of outstanding debt to operating revenues (2.59) as of the end of 2019.
- As of December 31, 2019, the Utility had cash on hand totaling just over \$3.0 million, slightly less than the recommended amount. About \$856,000 of this total was held in the restricted equipment replacement fund, only available for replacing equipment with useful life of less than 20 years.
- As of December 31, 2019, the Utility had almost \$4.4 million due from other funds; \$2.56 million from tax increment funds, and about \$1.8 million from the Stormwater Utility.







CASH FLOW FORECASTS

To estimate the recommended overall level of immediate and future rate increases, alternative ten-year cash flow forecasts were prepared. The following objectives were used for developing the financing plan, cash flow forecast, and recommended rate increases:

- Continue to fund routine capital improvements and equipment replacements from current revenues or reserves.
- Maintain reserves at about the recommended levels.
- Avoid or mitigate rate spikes to the extent possible.
- Evaluate the extent to which the Utility needs repayment of funds from the tax increment funds and the Stormwater Utility.

Several alternative cash flow forecasts were prepared to test the impacts of repayment from other funds and alternative levels and timing of rate increases. The repayment scenarios included no repayment from TID funds or the Stormwater Utility; repayment from both TID and the



Stormwater Utility; and repayment from TID funds only. All cash flow forecasts were based on the following assumptions:

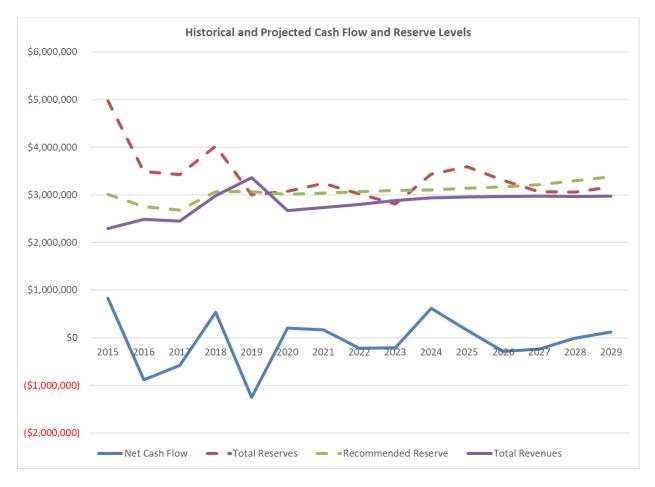
- Small annual increases in billable flows and loadings (about 1 percent total increase between 2020 and 2024);
- Inflation of two percent per year in operation and maintenance expenses;
- Other operating revenues based on the average of the previous five years;
- Investment income based on earning the same overall interest rate on restricted and unrestricted reserves as in 2019;
- RCA revenues were conservatively projected at less than \$100,000 per year (the average for 2015-2019 was \$337,000 per year).
- Capital improvements of \$3.05 million for 2020-2024, based on the Utility's CIP;
- Capital improvements of \$4.66 million for 2025-2029, based on the Utility's CIP;
- Routine capital improvements will be funded through current utility revenues and equipment replacement funds;
- Debt will be used to finance approximately \$1.5 million of repairs and improvements to the WWTF in 2025;
- Recommended minimum reserve levels include the following:
 - Operating reserve equal to 3 months of annual operating expenses;
 - Additional unrestricted capital reserves of \$500,000;
 - A revenue debt service reserve;
 - RCA funds; and
 - o Restricted ERF funds in amounts required by the WDNR.

The alternative scenarios were evaluated and discussed with Village staff. The following table and chart show the projected cash flows with the recommended plan. This plan includes continuing repayment of Sewer Utility funds by the TID funds but no repayment within the next ten years from the Stormwater Utility and a series of 2.45 percent rate increases each year for 2021 through 2024. As noted above, with the planned repairs to the WWTF in 2025, a full cost of service rate study should be prepared at that time to adjust rates to include those costs.



16 2.0% 0.2% \$1,672,806 \$616,455 ¢, (\$213,413)\$0 \$2,853,953 \$118,143 \$3,054,074 \$118,143 \$3,172,217 \$708,516 \$2,463,702 \$3,381,903 \$2,972,096 \$581,084 \$197,021 \$3,172,217 2029 16 2.0% (\$9,403) (\$9,403)\$2,965,477 \$652,020 \$0 (\$213,413)\$0 \$2,974,880 \$3,063,477 \$3,054,074 \$667,045 \$2,387,030 \$3,054,074 \$3,297,063 \$1,640,136 \$191,282 \$704,854 2028 17 2.0% \$185,711 (\$241,378)\$3,212,384 \$3,304,855 (\$241,378) \$753,120 \$2,310,358 \$2,973,661 \$0 (\$213,413, \$0 \$0 \$3,215,039 \$3,063,477 \$3,063,477 \$1,203,150 \$701,043 \$269,557 \$1,608,104 2027 16 2.0% 0.2% %0.0 (\$286,789) \$3,171,818 (\$286,789) \$2,970,408 \$0 \$3,591,644 \$1,027,212 \$2,277,644 \$1,576,699 \$1,200,383 \$782,867 \$0 (\$213,413)\$269,641 \$180,302 \$3,257,197 \$3,304,855 \$3,304,855 2026 16 2.0% 0.2% 0.0% \$2,958,329 \$3,432,469 \$159,175 \$3,591,644 \$1,340,673 \$3,137,448 \$175,050 \$159,175 \$2,250,972 \$3,591,644 (\$213,413) \$60,000 \$1,096,581 \$1,904,752 \$1,500,000 \$269,723 \$2,799,154 \$1,545,907 2025 17 2.0% 2.45% \$618,903 \$2,934,675 \$25,648 \$1,208,170 \$2,224,300 \$3,103,229 \$0 (\$213,413)\$0 \$0 \$269,803 \$2,315,772 \$618,903 \$2,813,567 \$3,432,469 \$3,432,469 \$1,515,717 \$169,952 \$1,087,671 **Test Year** 2024 16 2.0% 2.45% 0.2% (\$209,752) \$3,023,319 (\$209,752) \$593,375 \$2,881,920 \$0 \$0 \$2,813,567 \$2,220,192 \$2,813,567 \$3,091,721 \$1,486,118 \$831,159 (\$213,413, \$269,881 \$165,002 \$3,091,672 \$1,092,687 2023 0.1% 16 2.0% 2.45% (\$221,700) \$3,245,018 \$3,063,314 \$2,801,015 \$797,275 \$0 (\$213,413)\$0 \$0 \$269,957 \$160,196 (\$221,700)\$3,023,319 \$824,279 \$2,199,040 \$3,023,319 \$3,022,715 \$1,457,097 \$1,091,517 2022 Forecast Sewer Utility Cash Flow - With Repayment from TID Funds 17 2.0% 2.45% \$0 \$0 \$270,032 \$2,733,233 \$155,530 \$2,569,140 \$3,080,925 \$164,093 \$3,245,018 \$1,064,443 \$2,180,576 \$3,245,018 \$3,037,736 \$169,949 \$0 \$164,093 \$1,428,643 \$1,085,049 2021 3.3% (\$125,000) \$3,009,472 \$2,668,710 \$1,226,300 \$0 \$270,104 \$151,000 \$3,005,858 \$200,067 \$3,080,925 \$921,639 \$2,159,286 \$3,080,925 \$1,400,746 \$2,468,643 \$200,067 \$1,010,000 \$970,701 2020 Less: Debt Service Received from Other Gov'ts Adjustment from Income to Cash Flow **Net Transfer beteween Other Funds** Payback from Storm Water Fund Projected Average Expense Change Debt Premium / (Discount) **Projected Demand Change** Payback from TID Funds Bond Issuance Expense Projected Rate Increase Unrestricted Reserves Less: New Borrowing Recommended Reserve Restricted Reserves **Beginning Balance** Net Cash Flow **Customer Growth** Subtotal O&M **Ending Balance** Capital Outlay otal Reserves Debt Service Total Cash Out Net Cash Flow Total Cash In Revenues Expenses Reserves Total





It should be noted that these future projections of cash flow are for planning purposes only. The Village should continue to assess the financial, physical, and operational conditions of the utility on an annual basis to respond to changing conditions and make decisions regarding which capital improvement projects to undertake, how those projects should be financed and the appropriate rate increase that may be needed to meet future revenue requirements.

REVENUE REQUIREMENTS AND COST-OF-SERVICE ANALYSIS

The process of determining user charge rates involves three basic steps:

- Revenue Requirements In the first step, the amount of revenues that the Utility needs to recover from user charge rates is determined.
- Cost of Service Analysis In the second step, each category of costs within the revenue requirements is allocated to various utility functions, and then to each customer class.
- Rate Design In the third step, rates per unit of service are calculated to recover the total amount needed and the appropriate amount from each customer class.



The tables attached to this report as an appendix show the detailed revenue requirements, the cost of service analysis, the rate calculations, and the estimated revenues at the proposed rates for 2024.

Revenue Requirements

Under the cash-basis method, utility revenue requirements include operation and maintenance expense, deposits to the equipment replacement fund, debt service, cash funded capital outlay, and any recommended deposits to reserve funds. For purposes of this study, the revenue requirements include projected inflationary increases in O&M, an annual contribution to the Equipment Replacement Fund, payment to the Village general fund for services, annual debt service for all outstanding debt, including the 2020 issuance, and routine annual capital outlay based on the CIP. Investment income and other fees were deducted from revenue requirements.

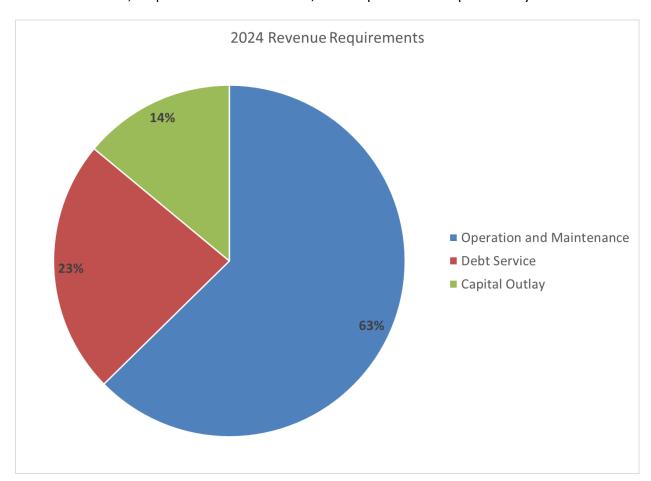
The following table summarizes the revenue requirements for this study as compared to the 2012 revenue requirements from the last full rate study. Since 2012 there have been significant increases in local collector and interceptor system costs, including debt service and capital. In addition, debt service for the WWTF shared by all customers has decreased. Overall, costs borne primarily by Village customers have increased more than costs shared by all customers. The increases in costs are partially offset by increases in user charges and other revenues since 2012.

Comparison of 2012 and 2024 Revenue Requirements

Category	2012	2024	Change, 20	12-2024	Areas Served
Lannon Interceptor System O&M	\$59,140	\$18,943	(\$40,197)	-68.0%	Sussex
Local Collector System - O&M and Debt	\$335,028	\$579,264	\$244,236	72.9%	Sussex, Richmond SD
RCA / Depreciation Reserve Offset	(\$130,000)	(\$130,000)	\$0	0.0%	Sussex, Richmond SD
Capital Improvements - Collection	\$0	\$171,138	\$171,138	-	Sussex, Richmond SD
Subtotal	\$264,168	\$639,345	\$375,177	142.0%	
Sussex Interceptor System O&M	\$56,843	\$132,214	\$75,371	132.6%	Sussex, LSD#1/Woodland Creek, Richmond SD
2007 WWTF Debt - Sussex Share	\$186,048	\$166,604	(\$19,444)	-10.5%	Sussex, LSD#1/Woodland Creek
Capital Improvements - Interceptor	\$0	\$100,000	\$100,000	-	Sussex, LSD#1/Woodland Creek, Richmond SD
Subtotal	\$242,891	\$398,818	\$155,927	64.2%	
WWTF O&M Costs shared by all	\$1,018,428	\$1,453,825	\$435,397	42.8%	All
Original WWTF Debt shared	\$249,941	\$0	(\$249,941)	-100.0%	All
2018 WWTF Debt Shared	\$0	\$123,734	\$123,734	-	All
Capital Improvements - WWTF	\$0	\$109,736	\$109,736	-	All
Subtotal	\$1,268,369	\$1,687,294	\$418,925	33.0%	
Total	\$1,775,428	\$2,725,457	\$950,029	53.5%	
Total Revenues at Current Rates	\$1,775,428	\$2,478,658	\$703,230	39.6%	
Required Increase in Revenues			\$246,799		
Percentage Increase in User Charge Revenu	ues		10.0%		



Overall, a user rate increase of 10.0 percent is recommended to cover the 2024 revenue requirements of \$2,725,457. Revenue requirements are comprised of 63 percent for operation and maintenance, 23 percent for debt service, and 14 percent for capital outlay.



Cost of Service Analysis

Costs were first allocated to the functions served by the utility. Each category of the utility's costs was split between costs to provide collector and interceptor sewer conveyance, wastewater treatment for average daily volume, costs to treat pollutant loadings (BOD, TSS, P, and TKN), and customer costs that are relatively fixed (a portion of collector and interceptor costs related to handling I/I).

The costs were allocated to utility functions using the same methodology as in prior rate studies. However, certain adjustments to the formulas and methods were made based on changing conditions. Adjustments to the cost allocation were as described below:



Debt Service

In 2018, the Village issued debt to fund both collector system improvements and repairs and replacements at the WWTF. The portion used to finance collector system improvements (36 percent) was allocated entirely to collector system costs which are paid by Village customers and the Richmond SD. The portion used to finance WWTF improvements (64 percent) was allocated to WWTF flow, BOD, TSS, phosphorus, TKN, and local collector system I/I.

Capital Outlay

In the prior rate study, no amounts were included in the revenue requirements for cash funded capital outlay. In the current study, estimated annual average expenditures for WWTF, interceptor, and collector capital outlay were included and were allocated to the various customer classes according to their use of each of these types of facilities.

The following table shows the summary of the allocation of costs to utility functions.

Summary of Allocation of Operating Costs to Service Cost Functions

TEST YEAR Overall Rate of Return Net Asset Base	1.34%		EYANCE	FLC	ow	TREATMEN	<u>T PLANT</u> WASTE TRE	EATMENT			CUSTOM	ER COSTS	
			<u></u>									Lannon	Lannon
		Collection	Interceptor	Local	All					Local	All	Interceptor	Interceptor
Operating Cost	Total	System	System	Customers	Customers	BOD	TSS	Р	TKN	Customers	Customers	Flow	Customer
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Operation and Maintenance	1,707,532	45,915	64,488	0	429,879	459,214	397,722	108,076	58,934	56,636	67,726	12,950	5,992
Debt Service	637,051	175,891	0	(10,279)	22,964	111,061	111,061	37,020	18,510	170,822	0	0	0
Capital Improvements - WWTF	109,736	0	0	0	10,974	49,381	38,407	5,487	5,487	0	0		
Capital Improvements - Interceptor	100,000	0	100,000	0	0	0	0	0	0	0	0	0	0
Capital Improvements - Collection	171,138	171,138	0	0	0	0	0	0	0	0	0	0	0
Total	2,725,457	392,944	164,488	(10,279)	463,816	619,656	547,191	150,583	82,931	227,458	67,726	12,950	5,992

Costs were then allocated to each customer class (residential, multi-family, commercial, industrial, public authority, wholesale customers, holding tank waste, and surcharge loadings) based on the demand characteristics of each customer class. A portion of the WWTF flow costs were allocated to infiltration and inflow (I/I) based on forecast percentage of I/I on an average day basis. Costs allocated to I/I are charged primarily to Village customers.

The following table shows the summary of the allocation of costs to each customer class.



Allocation of Service Cost Functions to Customer Classes - Combined Retail and Wholesale ROI

									/ 1# QS1	LSD #1			Richmond	
			Multi			Public	High Strength	Holding Tank	Woodland Creek	Willow Springs/H	Village of	Village of Wenomonee	School District /	Infiltration
CASH BASIS	Total	Residential	Family	Commercial Industrial		Authority	Industrial	Haulers	Credit	SD	Lannon	Falls	Lisbon FD	/ Inflow
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)						(\$)
CONVEYANCE COSTS:														
Collection	392,944	222,778	959'29	28,118	57,135	5,265	0	0	0	0	0	0	11,991	0
Interceptor	164,488	83,194	25,265	10,500	21,337	1,966	0	0	17,748	0	0	0	4,478	0
FLOW COSTS:														
WWTF Flow - O&M	440,853	66,545	20,209	8,399	17,067	1,573	0	4,700	14,196	10,375	19,617	32,121	3,582	242,469
WWTF Flow - Debt	(10,279)	(5,155)	(1,565)	(651)	(1,322)	(122)	0	(364)	(1,100)	0	0	0	0	0
WWTF Flow - Debt (Shared)	22,964	3,466	1,053	438	889	82	0	245	739	540	1,022	1,673	187	12,630
Lannon Interceptor Flow	12,950	7,573	2,300	926	1,942	179	0	0	0	0	0	0	0	0
O&M TREATMENT COSTS:														
BOD	508,595	86,017	26,123	10,857	22,061	2,033	246,772	24,317	16,066	11,741	22,201	36,352	4,054	0
TSS	436,130	137,346	41,711	17,335	35,225	3,246	45,432	29,121	22,517	16,455	31,114	50,946	5,681	0
۵	113,563	38,208	11,604	4,823	6,799	903	15,287	5,401	4,894	3,576	6,762	11,072	1,235	0
TKN	64,420	24,537	7,452	3,097	6,293	280	37	5,395	3,026	2,212	4,182	6,847	764	0
DEBT TREATMENT COSTS:														
BOD	70,753	14,015	4,256	1,769	3,594	331	40,207	3,962	2,618	0	0	0	0	0
TSS	70,753	29,276	8,891	3,695	7,508	692	9,684	6,207	4,800	0	0	0	0	0
۵	23,584	9,911	3,010	1,251	2,542	234	3,965	1,401	1,269	0	0	0	0	0
TKN	11,792	5,739	1,743	724	1,472	136	6	1,262	708	0	0	0	0	0
SHARED DEBT TREATMENT COSTS:					!									
ВОБ	40,308	6,817	2,070	860	1,748	161	19,558	1,927	1,273	931	1,759	2,881	321	0
TSS	40,308	12,694	3,855	1,602	3,256	300	4,199	2,691	2,081	1,521	2,876	4,709	525	0
a .	13,436	4,521	1,373	571	1,159	107	1,809	639	579	423	800	1,310	146	0
TKN	6,718	2,559	777	323	929	09	4	263	316	231	436	714	80	0
CUSTOMER COSTS:														
Local Customers	227,458	202,367	5,849	7,126	4,604	1,140	0	0	0	0	0	0	6,372	
Interceptor Customers	67,726	53,615	1,550	1,888	1,220	302	0	0	7,308	0	0	0	1,844	
Lannon Interceptor Customers	5,992	5,485	159	193	125	31	0	0	0	0	0	0	0	
SUBTOTAL COST before I/I	2,725,457	1,011,507	235,340	103,875	198,310	19,200	386,963	87,468	680'66	48,004	90,768	148,626	41,259	255,099
1 I/I Allocation %		47%	14%	%9	12%	1%	%0		10%	7%			3%	
TOTAL COST after I/I	2,725,457	1,131,099	271,659	118,969	228,981	22,026	386,963	87,468	124,552	66,649	892'06	148,626	47,696	
COST OF SERVICES	2,725,457	1,131,099	271,659	118,969	228,981	22,026	386,963	87,468	124,552	66,649	90,768	148,626	47,696	0
REVENUE AT PRESENT RATES	2,478,658	933,931	233,394	105,650	205,051	18,785	384,762	95,466	136,845	84,058	91,316	149,524	39,876	
	. 002 376	107160	30.00	0,00	100 00	, ,	,	(2000)	(500, 64)	(017 71)	(6.40)	(200)	7 071	
	240,733	001'/61	20,203	13,519	106,62	3,241	2,201	(066'1)	(267,21)		(340)	(160)	1,041	
PERCENT INCREASE/DECREASE	96.6	21.11%	16.40%	12.61%	11.67%	17.25%	0.57%	-8.38%	-8.98%	-20.71%	-0.60%	-0.60%	19.61%	



PROPOSED RATE SCHEDULE

The costs allocated to each customer class were divided by the projected number of units to be served (number of customers, 1,000 gallons, pounds of loadings, etc.) to determine the recommended rates. The targeted overall increase in user charge revenues for 2024 is approximately 10.0 percent. It is recommended that the rate increases be phased in over four years, beginning in 2021. The following table shows the proposed schedule of rates for each year, 2021 through 2024. The change in rates for different types of rates varies from the overall average rate increase based on the costs allocated to each function and customer class.

Proposed

Proposed

Proposed

Proposed

Comparison of Current and Proposed Rate Schedules

Billing Cycle - Monthly Billing Units - 1,000 Gallons

iat Charge	Fl	lat	Charge
------------	----	-----	--------

			rioposeu		Порозец		rioposeu		Порозец	
		Current	Charge -	Percent						
	Connection Size	Charge	2021	Change	2022	Change	2023	Change	2024	Change
	5/8	\$4.77	\$5.28	10.6%	\$5.78	9.6%	\$6.29	8.7%	\$6.79	8.0%
Usage Charges										
			Proposed		Proposed		Proposed		Proposed	
		Current	Charge -	Percent						
	Units	Rate	2021	Change	2022	Change	2023	Change	2024	Change
Domestic Sewage	\$/1,000 gallons	\$5.14	\$5.34	3.9%	\$5.55	3.8%	\$5.75	3.7%	\$5.95	3.5%
Septic Tank	\$/1,000 gallons	\$78.33	\$78.33	0.0%	\$78.33	0.0%	\$78.33	0.0%	\$78.33	0.0%
Holding Tank	\$/1,000 gallons	\$9.25	\$9.25	0.0%	\$9.25	0.0%	\$9.25	0.0%	\$9.25	0.0%
High-Strength Surcharge Rates										
BOD - Low Strength	\$/pound	\$0.49	\$0.50	2.6%	\$0.52	2.5%	\$0.53	2.4%	\$0.54	2.4%
BOD - Average Strength	\$/pound	\$0.43	\$0.43	0.6%	\$0.44	0.6%	\$0.44	0.6%	\$0.44	0.6%
BOD - High Strength	\$/pound	\$0.39	\$0.38	-1.9%	\$0.38	-2.0%	\$0.37	-2.0%	\$0.36	-2.0%
BOD - Very High Strength	\$/pound	\$0.35	\$0.34	-2.1%	\$0.34	-2.2%	\$0.33	-2.2%	\$0.32	-2.3%
TSS	\$/pound	\$0.59	\$0.59	0.0%	\$0.59	0.0%	\$0.59	0.0%	\$0.59	0.0%
Phosphorus	\$/pound	\$9.75	\$9.47	-2.8%	\$9.20	-2.9%	\$8.92	-3.0%	\$8.64	-3.1%
TKN	\$/pound	\$0.55	\$0.56	2.3%	\$0.58	2.2%	\$0.59	2.2%	\$0.60	2.1%
Other Government Rates										
LSD #1 / Woodland Creek Credit	\$/1,000 gallons	\$4.39	\$4.29	-2.2%	\$4.20	-2.3%	\$4.10	-2.3%	\$4.00	-2.4%
LSD #1 Willow Springs/HSD	\$/1,000 gallons	\$3.69	\$3.50	-5.1%	\$3.31	-5.4%	\$3.12	-5.7%	\$2.93	-6.1%
Village of Lannon	\$/1,000 gallons	\$2.12	\$2.12	-0.1%	\$2.12	-0.1%	\$2.11	-0.1%	\$2.11	-0.1%
Village of Menomonee Falls	\$/1,000 gallons	\$2.12	\$2.12	-0.1%	\$2.12	-0.1%	\$2.11	-0.1%	\$2.11	-0.1%
Town of Lisbon	\$/1,000 gallons	\$0.00	\$0.00		\$0.00		\$0.00		\$0.00	
Richmond School District / Lisbon FD	\$/1,000 gallons	\$5.07	\$5.32	4.9%	\$5.57	4.7%	\$5.82	4.5%	\$6.07	4.3%



COMMUNITY RATE COMPARISON

To provide context for the proposed rates for Sussex customers, a comparison with the sewer user rates charged by other communities in the region was prepared. The rates and the estimated total annual bill for a residential customer for each community are shown in the following tables. As shown, for a customer using 46,000 gallons, the estimated annual sewer bill under current Village rates would be \$293.68 per year. Under the proposed rate increases this would increase to \$309.06 in 2021, or a total increase of \$1.28 per month. The recommended rates for 2024 would result in an annual bill of \$355.18, or an increase of \$5.13 per month over current rates. Even with the increase, the average bill would remain well below the average or median bill for the other regional communities.

Comparison of Average Residential Bills with Regional Communities - Sewer Rates

	Fixed	Bills per	Volume	Annual		
Community	Charge	Year	Rate	Usage	Units	Annual Bill
New Berlin	\$168.68	4	\$2.26	46,000	gallons	\$778.68
Muskego	\$167.66	4	\$0.00	46,000	gallons	\$670.64
Menomonee Falls	\$66.76	4	\$6.60	46,000	gallons	\$570.64
Waukesha	\$17.43	4	\$10.21	46,000	gallons	\$539.38
Hartland	\$55.04	4	\$6.88	46,000	gallons	\$536.64
Germantown	\$40.01	4	\$6.91	46,000	gallons	\$477.90
Brookfield	\$67.00	4	\$3.96	46,000	gallons	\$450.16
Pewaukee, City	\$110.00	4	\$0.00	46,000	gallons	\$440.00
Mukwonago	\$32.00	4	\$5.74	46,000	gallons	\$392.04
Hartford	\$14.82	12	\$4.42	46,000	gallons	\$381.16
Delafield	\$94.35	4	\$0.00	46,000	gallons	\$377.40
Sussex (Proposed 2024)	\$6.79	12	\$5.95	46,000	gallons	\$355.18
Sussex (Proposed 2023)	\$6.29	12	\$5.75	46,000	gallons	\$339.81
Sussex (Proposed 2022)	\$5.78	12	\$5.55	46,000	gallons	\$324.43
Oconomowoc	\$6.58	12	\$5.25	46,000	gallons	\$320.46
Sussex (Proposed 2021)	\$5.28	12	\$5.34	46,000	gallons	\$309.06
Sussex (current)	\$4.77	12	\$5.14	46,000	gallons	\$293.68
Average w/o Sussex						\$494.59
Median w/o Sussex						\$464.03



RECOMMENDATIONS

It is recommended that the Village phase in the rate increases over the period 2021 through 2024. More specifically, it is recommended that the Village adopt the schedule of rates as shown above. The Village should continue to monitor the financial health of the utility for the necessity of additional future rate increases as presented in the cash flow analysis. This will allow the Sewer Utility to generate the revenue needed to provide adequate funding for the utility's operation and maintenance expenses and capital improvement program while maintaining the utility's reserve funds at the recommended levels.



APPENDIX A – SEWER UTILITY COST OF SERVICE STUDY AND PROPOSED RATE DESIGN



j	TEST YEAR	?						TREATMEN	T DI ANT						
ļ	2024			CONV	EYANCE	EL	ow	INCATIVICIO	WASTE TREA	ATMENIT			CUSTON	IER COSTS	
				68.4%	68.4%	<u>F10</u>	<u>Ovv</u>		WASIETKE	ATIVIENT		31.6%	31.6%	68.4%	31.6%
				00.470	00.470							31.070	31.070	Lannon	Lannon
				Collection	Interceptor	Local	All					Local	All	Interceptor	Interceptor
Acct No.	Alloc No.	Account Description	Total	System	System	Customers	Customers	BOD	TSS	P	TKN	Customers	Customers	Flow	Customer
			(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)		(\$)	(\$)
		OPERATING EXPENSES													
120	2	Operations Labor - Total	201,147	14,635	7,711	0	84,230	33,692	33,692	8,423	8,423	6,772	3,568		
224		Power & Fuel - Pumping													
200-224	1	Collection	8,443	3,780	1,992	0	0	0	0	0	0	1,749	922		
300-224	5	Treatment	171,565	0	0	0	17,157	77,204	60,048	8,578	8,578	0	0		
300-411	6	Phosphorus Removal	48,709	0	0	0	0	0	0	48,709	0	0	0		
349		Other Operating Expenses													
	7	Environmental Fee	8,659	0	0	0	0	4,330	3,031	866	433	0	0		
	3	Miscellaneous	541	85	45	0	176	70	70	18	18	39	21		
	3	Uniforms	2,165	340	179	0	703	281	281	70	70	157	83		
	3	Inventory Fee / Emergency Response Board	216	34	18	0	70	28	28	7	7	16	8		
	3	Water & Sewer	6,711	1,053	555	0	2,179	872	872	218	218	487	257		
	J	Heat	0,711	1,055	333	Ü	2,273	0,2	0,2	210	220	,	23,		
200-222	1	Collection	531	238	125	0	0	0	0	0	0	110	58		
300-222		Treatment	19,635	0	0	0	5,891	4,909	4,909	1,964	1,964	0	0		
300-420	9	Laboratory Supplies	4,776	0	0	0	0	2,388	1,433	478	478	0	0		
300-420		Sludge Hauling & Permit	4,770	0	O	Ü	U	2,300	1,433	476	470	0	Ü		
300-430	10	Contract Hauling	250,854	0	0	0	0	137,970	112,884	0	0	0	0		
330	10	9	250,654	U	U	U	U	137,970	112,004	U	U	U	U		
330	3	Transportation	F 412	849	448	0	4.750	703	703	176	170	202	207		
	-	Gasoline / Diesel	5,412				1,758				176	393			
	3	Other Vehicle Maintenance	1,082	170	90	0	352	141	141	35	35	79	41		
		SUBTOTAL OPERATING EXPENSES	730,449	21,184	11,162	0	112,515	262,588	218,092	69,542	20,399	9,802	5,165	0	0
		MAINTENANCE EXPENSES													
200-241		Sewage Collection System				_				_	_				
	1	Sewer Cleaning	20,566	9,208	4,852	0	0	0	0	0	0	4,261	2,245		
	1	Televising & Repair	19,484	8,724	4,596	0	0	0	0	0	0	4,037	2,127		
		Lannon Interceptor O&M	18,943											12,950	5,992
	1	Equipment & Maintenance	2,706	1,212	638	0	0	0	0	0	0	561	295		
	1	Share of Road Program (repairs)	0	0	0	0	0	0	0	0	0	0	0		
200-243		Collection Pumping Equipment													
	1	SCADA - Phone	1,082	485	255	0	0	0	0	0	0	224	118		
	1	Parts & Supplies	812	363	192	0	0	0	0	0	0	168	89		
	1	Building Repairs & Maintenance	271	121	64	0	0	0	0	0	0	56	30		
300-245		Treatment & Distribution Equipment													
	4	Oil & Grease	1,299	0	0	0	649	260	260	65	65	0	0		
	4	Misc. Supplies & Parts	9,742	0	0	0	4,871	1,948	1,948	487	487	0	0		
	4	Outside Services	15,154	0	0	0	7,577	3,031	3,031	758	758	0	0		
249		General Plant & Equipment													
	3	HVAC Maintenance & Repairs	11,366	1,784	940	0	3,691	1,476	1,476	369	369	825	435		
	3	Supplies, Parts, & Materials	18,401	2,888	1,522	0	5,976	2,390	2,390	598	598	1,336	704		
	3	Building Repairs & Maintenance	20,133	3,160	1,665	0	6,538	2,615	2,615	654	654	1,462	770		
	3	Cleaning Supplies - In House	1,082	170	90	0	352	141	141	35	35	79	41		
	3	Diesel for Generator	1,082	170	90	0	352	141	141	35	35	79	41		
	3	Fire Inspection / Alarm Monitoring	2,057	323	170	0	668	267	267	67	67	149	79		
		SUBTOTAL MAINTENANCE EXPENSES	144,180	28,607	15,072	0	30,673	12,269	12,269	3,067	3,067	13,237	6,974	12,950	5,992
		ADMINISTRATIVE & GENERAL EXPENSES	, -		•		•	•	•	•		•		•	•
215		Billing & Accounting													
	2	Finance Director	28,495	2,073	1,092	0	11,932	4,773	4,773	1,193	1,193	959	505		
			,	,	, -		•	, .	, .	,					



TREATMENT PLANT

ı		_		CONV	EYANCE	FL	ow		WASTE TRE	ATMENT			CUSTON	MER COSTS	
				68.4%	68.4%							31.6%	31.6%	68.4%	31.6%
														Lannon	Lannon
				Collection	Interceptor	Local	All					Local	All	Interceptor	Interceptor
Acct No.	Alloc No.	Account Description	Total	System	System	Customers	Customers	BOD	TSS	P	TKN	Customers	Customers	Flow	Customer
	2	Finance Dept Staff	22,322	1,624	856	0	9,347	3,739	3,739	935	935	752	396		
	2	Administrative Staff	25,561	1,860	980	0	10,703	4,281	4,281	1,070	1,070	861	453		
	3	Postage for Utility Bills	7,469	1,172	618	0	2,425	970	970	243	243	542	286		
200-535		Meter Expenses	37,885				0						37,885		
110	2	Administrative & General Salaries	223,705	16,276	8,576	0	93,677	37,471	37,471	9,368	9,368	7,532	3,968		
212		Outside Services Employed													
	3	Engineering	16,236	2,548	1,343	0	5,273	2,109	2,109	527	527	1,179	621		
	3	GIS Maintenance	10,824	1,699	895	0	3,515	1,406	1,406	352	352	786	414		
	3	Audit	8,010	1,257	662	0	2,601	1,040	1,040	260	260	582	306		
	3	Testing	18,834	2,956	1,557	0	6,116	2,447	2,447	612	612	1,368	721		
	3	Computer Consultant / IT	9,517	1,494	787	0	3,091	1,236	1,236	309	309	691	364		
	3	Miscellaneous	0	0	0	0	0	0	0	0	0	0	0		
	3	Diggers Hotline	1,407	221	116	0	457	183	183	46	46	102	54		
222	3	Utilities - Heat (office space)	1,082	170	90	0	352	141	141	35	35	79	41		
224	3	Utilities - Electric (office space)	1,082	170	90	0	352	141	141	35	35	79	41		
310		Office Expenses													
	3	Telephone & Internet	3,928	616	325	0	1,276	510	510	128	128	285	150		
	3	Supplies & Expenses	3,247	510	269	0	1,055	422	422	105	105	236	124		
	3	Newsletters	1,082	170	90	0	352	141	141	35	35	79	41		
	3	Software Support	1,082	170	90	0	352	141	141	35	35	79	41		
	3	Online Payment Fees	3,247	510	269	0	1,055	422	422	105	105	236	124		
	3	Postage	1,082	170	90	0	352	141	141	35	35	79	41		
510	3	Insurance	44,271	6,948	3,661	0	14,377	5,751	5,751	1,438	1,438	3,215	1,694		
130	2	Pension	33,455	2,434	1,282	0	14,009	5,604	5,604	1,401	1,401	1,126	593		
135	3	Employee Insurance	119,602	18,770	9,889	0	38,841	15,536	15,536	3,884	3,884	8,685	4,576		
345		Misc. General Expenses	-,	,	,		,-	-,	-,	-,	-,	.,	,-		
	3	Schools, Conferences, & Mileage	10,083	1,582	834	0	3,274	1,310	1,310	327	327	732	386		
	3	Memberships & Subscriptions	1,624	255	134	0	527	211	211	53	53	118	62		
	3	Accts Receivable Collections Expense	1,624	255	134	0	527	211	211	53	53	118	62		
	3	Misc. & Safety Equipment	4,330	679	358	0	1,406	562	562	141	141	314	166		
200-530	-	Office Rent - Collection	0			-	_,								
300-530		Office Rent - Treatment	0												
		SUBTOTAL OPERATING - Administrative and General	641,089	66,588	35,084	0	227,243	90,897	90,897	22,724	22,724	30,812	54,119	0	0
			,	,	,		,	,	,	,		ŕ	,		
150	3	Payroll Taxes	38,344	6,018	3,171	0	12,452	4,981	4,981	1,245	1,245	2,784	1,467		
	4	Contribution to Replacement Fund	60,000	0	0	0	30,000	12,000	12,000	3,000	3,000	0	0		
	5	Payment for City Services	169,952	0	0	0	16,995	76,478	59,483	8,498	8,498	0	0		
		Investment Income	(65,392)	(65,392)											
		Other Fees	(11,090)	(11,090)											
		TOTAL OPERATING EXPENSES	1,707,532	45,915	64,488	0	429,879	459,214	397,722	108,076	58,934	56,636	67,726	12,950	5,992



Allocation of Debt Service to Service Cost Functions

TEST YEAR	1 1						TREATMEN	IT PLANT						
	•		CONVE	EYANCE	FL	ow		WASTE TRE	ATMENT			CUSTON	IER COSTS	
			68.4%	68.4%	68.4%	68.4%					31.6%	31.6%	68.4%	31.6%
													Lannon	Lannon
			Collection	Interceptor	Local	All					Local	All	Interceptor	Interceptor
Alloc No.	Account Description	Debt Service	System	System	Customers	Customers	BOD	TSS	P	TKN	Customers	Customers	Flow	Customer
		(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
	2007 Clean Water Fund Loan	505,876												
11	Lisbon SD 1	17,402			2,974	0	5,221	5,221	1,740	870	1,376			
	Lisbon	(126,860)												
	Menomonee Falls	(124,550)												
	Lannon	(18,622)												
11	Sussex Share	218,442			37,335	0	65,533	65,533	21,844	10,922	17,276			
	Less RCA Funds Applied	(50,588)			(50,588)									
-	Subtotal 2007 Clean Water Fund Loan	185,256	0	0	(10,279)	0	70,753	70,753	23,584	11,792	18,652	0	0	0
	2018D Revenue Bonds													
1	Collection Projects Share	75,578	51,669	0	0	0	0	0	0	0	23,909	0		
11	Treatment Projects Share	134,360			0	22,964	40,308	40,308	13,436	6,718	10,626			
	2013 GO Corp Purpose Bonds													
1	Sussex Share	258,658	176,832	0	0	0	0	0	0	0	81,825	0		
	Less RCA Funds Applied	(80,000)	(80,000)											
	Less Depreciation Funds Applied	(50,000)	(50,000)											
	Subtotal Local Collector Bonds	338,595	98,501	0	0	22,964	40,308	40,308	13,436	6,718	116,360	0	0	0
	2020 Revenue BANs													
1	Sussex Share	113,200	77,390	0	0	0	0	0	0	0	35,810	0		
		637.051	175.891	0	(10.279)	22.964	111.061	111.061	37.020	18.510	170.822	0	0	0



Summary of Allocation of Operating Costs to Service Cost Functions

TEST YEAR 2024

Overall Rate of Return 1.34%

Net Asset Base 28.393.718

Net Asset Base	28,393,718					IREATMEN	I PLANT						
		CONV	<u>'EYANCE</u>	FLO	<u>ow</u>		WASTE TRE	ATMENT			CUSTON	ER COSTS	
												Lannon	Lannon
		Collection	Interceptor	Local	All					Local	All	Interceptor	Interceptor
Operating Cost	Total	System	System	Customers	Customers	BOD	TSS	Р	TKN	Customers	Customers	Flow	Customer
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Operation and Maintenance	1,707,532	45,915	64,488	0	429,879	459,214	397,722	108,076	58,934	56,636	67,726	12,950	5,992
Debt Service	637,051	175,891	0	(10,279)	22,964	111,061	111,061	37,020	18,510	170,822	0	0	0
Capital Improvements - WWTF	109,736	0	0	0	10,974	49,381	38,407	5,487	5,487	0	0		
Capital Improvements - Interceptor	100,000	0	100,000	0	0	0	0	0	0	0	0	0	0
Capital Improvements - Collection	171,138	171,138	0	0	0	0	0	0	0	0	0	0	0
Total	2,725,457	392,944	164,488	(10,279)	463,816	619,656	547,191	150,583	82,931	227,458	67,726	12,950	5,992



TEST YEAR 2024

 Billing Units - 1,000 Gallons
 BASE DEMAND
 TREATMENT CATEGORIES

 BOD
 TSS
 P
 TKN

			Local	WWTF - O&M and Shared	WWTF -	Sussex	Lannon	Waste		O&M and Shared Debt	Sussex Debt												
Customer Class	Annual Volume	Average Day Volume	Collector Percent (%)	Debt Percent (%)	Debt Percent (%)	Interceptor Percent (%)	Interceptor Percent (%)	Strength (mg/l)	Loadings (lbs)	Percent (%)	Percent (%)												
			. ,	. ,			58.48%		. ,	16.010/	19.81%	250		31.49%	44.200/			33.64%			. ,	. ,	
Residential	146,116	400,318	56.69%	15.09%	50.15%	50.58%		200	243,722	16.91%			304,652		41.38%	5.0	6,093		42.03%	45	54,837	38.09%	48.67%
Multi-Family	44,375	121,574	17.22%	4.58%	15.23%	15.36%	17.76%	200	74,017	5.14%	6.02%	250	92,521	9.56%	12.57%	5.0	1,850	10.22%	12.76%	45	16,654	11.57%	14.78%
Commercial	18,442	50,527	7.16%	1.91%	6.33%	6.38%	7.38%	200	30,762	2.13%	2.50%	250	38,452	3.97%	5.22%	5.0	769	4.25%	5.30%	45	6,921	4.81%	6.14%
Industrial	37,474	102,669	14.54%	3.87%	12.86%	12.97%	15.00%	200	62,507	4.34%	5.08%	250	78,134	8.08%	10.61%	5.0	1,563	8.63%	10.78%		14,064	9.77%	12.48%
Public Authority	3,453	9,461	1.34%	0.36%	1.19%	1.20%	1.38%	200	5,760	0.40%	0.47%	250	7,200	0.74%	0.98%	5.0	144	0.80%	0.99%	45	1,296	0.90%	1.15%
High Strength Industrial	-	-	0.00%	0.00%	0.00%	0.00%	0.00%		699,204	48.52%	56.83%		100,775	10.42%	13.69%		2,438	13.46%	16.81%		84	0.06%	0.07%
Septic Tank Haulers	-	-	0.00%	0.00%	0.00%	0.00%	0.00%	2,500	-	0.00%	0.00%	4,000	-	0.00%	0.00%	40.0	-	0.00%	0.00%	400	-	0.00%	0.00%
Holding Tank Haulers	10,321	28,276	0.00%	1.07%	3.54%	0.00%	0.00%	800	68,901	4.78%	5.60%	750	64,595	6.68%	8.77%	10.0	861	4.76%	5.94%	140	12,058	8.37%	10.70%
LSD #1 / Woodland Creek Credit	31,172	85,403	0.00%	3.22%	10.70%	10.79%	0.00%	175	45,523	3.16%	3.70%	192	49,945	5.16%	6.78%	3.0	780	4.31%	5.38%	26	6,763	4.70%	6.00%
LSD #1 Willow Springs/HSD	22,780	62,411	0.00%	2.35%	0.00%	0.00%	0.00%	175	33,267	2.31%	0.00%	192	36,499	3.77%	0.00%	3.0	570	3.15%	0.00%	26	4,943	3.43%	0.00%
Village of Lannon	43,074	118,010	0.00%	4.45%	0.00%	0.00%	0.00%	175	62,904	4.37%	0.00%	192	69,014	7.13%	0.00%	3.0	1,078	5.95%	0.00%	26	9,346	6.49%	0.00%
Village of Menomonee Falls	70,530	193,233	0.00%	7.29%	0.00%	0.00%	0.00%	175	103,000	7.15%	0.00%	192	113,006	11.68%	0.00%	3.0	1,766	9.75%	0.00%	26	15,303	10.63%	0.00%
Town of Lisbon	-	-	0.00%	0.00%	0.00%	0.00%	0.00%	175	-	0.00%	0.00%	192	-	0.00%	0.00%	3.0	-	0.00%	0.00%	26	-	0.00%	0.00%
Richmond School District / Lisbon FD	7,865	21,548	3.05%	0.81%	0.00%	2.72%	0.00%	175	11,486	0.80%	0.00%	192	12,602	1.30%	0.00%	3.0	197	1.09%	0.00%	26	1,706	1.19%	0.00%
Inflow / Infiltration (Village of Sussex)	532,402	1,458,636	0.00%	55.00%	0.00%	0.00%	0.00%	-	-	0.00%	0.00%	-	-	0.00%	0.00%	-	-	0.00%	0.00%	-	-	0.00%	0.00%
Total	968,004	2,652,065	100.0%	100.0%	100.0%	100.0%	100.0%		#######	100.0%	100.0%		967,394	100.0%	100.0%		18,110	100.0%	100.0%		143,975	100.0%	100.0%

Allocation of Service Cost Functions to Customer Classes - Combined Retail and Wholesale

CASH BASIS	Total	Residential	Multi- Family	Commercial	Industrial	Public Authority	High Strength Industrial	Holding Tank Haulers	LSD #1 / Woodland Creek Credit	LSD #1 Willow Springs/H SD	Village of Lannon	Village of Menomonee Falls	Richmond School District / Lisbon FD	Infiltration / Inflow
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)						(\$)
CONVEYANCE COSTS:														
Collection	392,944	222,778	67,656	28,118	57,135	5,265	0	0	0	0	0	0	11,991	0
Interceptor	164,488	83,194	25,265	10,500	21,337	1,966	0	0	17,748	0	0	0	4,478	0
FLOW COSTS:														
WWTF Flow - O&M	440,853	66,545	20,209	8,399	17,067	1,573	0	4,700	14,196	10,375	19,617	32,121	3,582	242,469
WWTF Flow - Debt	(10,279)	(5,155)	(1,565)	(651)	(1,322)	(122)	0	(364)	(1,100)	0	0	0	0	0
WWTF Flow - Debt (Shared)	22,964	3,466	1,053	438	889	82	0	245	739	540	1,022	1,673	187	12,630
Lannon Interceptor Flow	12,950	7,573	2,300	956	1,942	179	0	0	0	0	0	0	0	0
O&M TREATMENT COSTS:														
BOD	508,595	86,017	26,123	10,857	22,061	2,033	246,772	24,317	16,066	11,741	22,201	36,352	4,054	0
TSS	436,130	137,346	41,711	17,335	35,225	3,246	45,432	29,121	22,517	16,455	31,114	50,946	5,681	0
P	113,563	38,208	11,604	4,823	9,799	903	15,287	5,401	4,894	3,576	6,762	11,072	1,235	0
TKN	64,420	24,537	7,452	3,097	6,293	580	37	5,395	3,026	2,212	4,182	6,847	764	0
DEBT TREATMENT COSTS:														
BOD	70,753	14,015	4,256	1,769	3,594	331	40,207	3,962	2,618	0	0	0	0	0
TSS	70,753	29,276	8,891	3,695	7,508	692	9,684	6,207	4,800	0	0	0	0	0
P	23,584	9,911	3,010	1,251	2,542	234	3,965	1,401	1,269	0	0	0	0	0
TKN	11,792	5,739	1,743	724	1,472	136	9	1,262	708	0	0	0	0	0
SHARED DEBT TREATMENT COSTS:														
BOD	40,308	6,817	2,070	860	1,748	161	19,558	1,927	1,273	931	1,759	2,881	321	0
TSS	40,308	12,694	3,855	1,602	3,256	300	4,199	2,691	2,081	1,521	2,876	4,709	525	0
Р	13,436	4,521	1,373	571	1,159	107	1,809	639	579	423	800	1,310	146	0
TKN	6,718	2,559	777	323	656	60	4	563	316	231	436	714	80	0
CUSTOMER COSTS:														
Local Customers	227,458	202,367	5,849	7,126	4,604	1,140	0	0	0	0	0	0	6,372	
Interceptor Customers	67,726	53,615	1,550	1,888	1,220	302	0	0	7,308	0	0	0	1,844	
Lannon Interceptor Customers	5,992	5,485	159	193	125	31	0	0	0	0	0	0	0	
SUBTOTAL COST before I/I	2,725,457	1,011,507	235,340	103,875	198,310	19,200	386,963	87,468	99,039	48,004	90,768	148,626	41,259	255,099
1 I/I Allocation %		47%	14%	6%	12%	1%	0%		10%	7%			3%	
TOTAL COST after I/I	2,725,457	1,131,099	271,659	118,969	228,981	22,026	386,963	87,468	124,552	66,649	90,768	148,626	47,696	
COST OF SERVICES	2,725,457	1,131,099	271,659	118,969	228,981	22,026	386,963	87,468	124,552	66,649	90,768	148,626	47,696	0
REVENUE AT PRESENT RATES	2,478,658	933,931	233,394	105,650	205,051	18,785	384,762	95,466	136,845	84,058	91,316	149,524	39,876]
DIFFERENCE	246,799	197,168	38,265	13,319	23,931	3,241	2,201	(7,998)	(12,293)	(17,410)	(548)	(897)	7,821	
PERCENT INCREASE/DECREASE	9.96%	21.11%	16.40%	12.61%	11.67%	17.25%	0.57%	-8.38%	-8.98%	-20.71%	-0.60%	-0.60%	19.61%	



General Service Charge Calculation

	Cost of			Annual Billing	Cost per Billing Cycle
	Service	Allocated I/I	Units	Periods	(\$/Unit)
Local Customers	\$221,086	\$0	3,506	12	\$5.26
Interceptor Customers	\$58,574	\$0	3,506	12	\$1.39
Lannon Interceptor Customers	\$5,992	\$0	3,506	12	\$0.14
	\$285,652	\$0			

Billing Cycle - Monthly

						Calculated	Present	Proposed			
	Billing Cost	Equivalent	Meter Cost	Equivalent	Service Cost	Charge	Charge	Service Charge	No.	Revenues at	Revenues at
Size of Connection	(\$/unit)	Meter Ratio	(\$/unit)	Service Ratio	(\$/unit)	(\$/unit)	(\$/unit)	(\$/unit)	Connections	Present Rates	Proposed Rates
5/8-inch	\$5.26	1.0	\$1.39	1.0	\$0.14	\$6.79	\$4.77	\$6.79	3,506	\$200,674	\$285,655
3/4-inch	\$5.26	1.0	\$1.39	1.0	\$0.14	\$6.79	\$4.77	\$6.79	-	\$0	\$0
1-inch	\$5.26	2.5	\$3.48	1.3	\$0.19	\$8.92	\$4.77	\$8.92	-	\$0	\$0
1 1/4-inch	\$5.26	3.7	\$5.15	1.7	\$0.24	\$10.65	\$4.77	\$10.65	-	\$0	\$0
1 1/2-inch	\$5.26	5.0	\$6.96	2.0	\$0.28	\$12.50	\$4.77	\$12.50	-	\$0	\$0
2-inch	\$5.26	8.0	\$11.14	3.0	\$0.43	\$16.82	\$4.77	\$16.82	-	\$0	\$0
2 1/2-inch	\$5.26	12.0	\$16.71	3.5	\$0.50	\$22.46		\$22.46	-	\$0	\$0
3-inch	\$5.26	15.0	\$20.88	4.0	\$0.57	\$26.71	\$4.77	\$26.71	-	\$0	\$0
4-inch	\$5.26	25.0	\$34.81	5.0	\$0.71	\$40.77		\$40.77	-	\$0	\$0
6-inch	\$5.26	50.0	\$69.62	6.0	\$0.85	\$75.73		\$75.73	-	\$0	\$0
8-inch	\$5.26	80.0	\$111.38	7.0	\$1.00	\$117.64		\$117.64	-	\$0	\$0
10-inch	\$5.26	120.0	\$167.08	8.0	\$1.14	\$173.47		\$173.47	-	\$0	\$0
12-inch	\$5.26	160.0	\$222.77	9.0	\$1.28	\$229.31		\$229.31	-	\$0	\$0
								Total	3,506	\$200,674	\$285,655
								Cost of Service			\$285,652

Percent of Cost



100.0%

		Total	Residential	Multi-Family	Commercial	Industrial	Public Authority	High Strength Industrial	Holding Tank Haulers	LSD #1 / Woodland Creek Credit	LSD #1 Willow Springs/HSD	Village of Lannon	Village of Menomonee Falls	Richmond School District / Lisbon FD
Allocated Cost - V	olumetric	\$2,042,662	\$1,011,507	\$235,340	\$103,875	\$198,310	\$19,200	\$386,963	\$87,468	\$99,039	\$48,004	\$90,768	\$148,626	\$31,971
Billable Units	1,000 Gallons	260,181	146,116	44,375	18,442	37,474	3,453		10,321	31,172	22,780	43,074	70,530	7,865
Calculated Rate	\$ / 1,000 Gallons		\$6.92	\$5.30	\$5.63	\$5.29	\$5.56		\$8.48	\$3.18	\$2.11	\$2.11	\$2.11	\$4.06
Proposed Rate	\$ / 1,000 Gallons		\$5.95	\$5.95	\$5.95	\$5.95	\$5.95		\$9.25	\$4.00	\$2.93	\$2.11	\$2.11	\$6.07
							ВОГ	Tier Calculation	ons					
							Low	Average	High	Very High				
							3380	5031	6681	8332				
Allocated Cost - Bo	OD	\$619,656					\$306,537	\$306,537	\$306,537	\$306,537				
Billable Units	Pounds	1,394,442					469,749	699,204	928,519	1,157,974				
Calculated Rate	\$ / lb.	\$0.444					\$0.532	\$0.438	\$0.382	\$0.334				
Proposed Rate		\$0.44					\$0.54	\$0.44	\$0.36	\$0.32				
Allocated Cost - TS	SS	\$547,191						\$59,315						
Billable Units	Pounds	932,126						100,775						
Calculated Rate	\$ / lb.	\$0.587						\$0.589						
Proposed Rate		\$0.59						\$0.59						
Allocated Cost - Pl	hosphorus	\$150,583						\$21,061						
Billable Units	Pounds	18,059						2,438						
Calculated Rate	\$ / lb.	\$8.338						\$8.639						
Proposed Rate	.,	\$8.64						\$8.64						
Allocated Cost - TI	KN	\$82,931						\$50						
Billable Units	Pounds	143,543						84						
Calculated Rate	\$ / lb.	\$0.578						\$0.599						
Proposed Rate		\$0.60						\$0.60						
Estimated Revenu	timated Revenues		\$869,391	\$264,029	\$109,732	\$222,971	\$20,547	\$388,219	\$95,466	\$124,688	\$66,745	\$90,885	\$148,818	\$47,741



Billing Cycle - Monthly Billing Units - 1,000 Gallons

Flat Charge

	Connection Size 5/8	Current Charge \$4.77	Proposed Charge - 2021 \$5.28	Percent Change 10.6%	Proposed Charge - 2022 \$5.78	Percent Change 9.6%	Proposed Charge - 2023 \$6.29	Percent Change 8.7%	Proposed Charge - 2024 \$6.79	Percent Change 8.0%
Usage Charges										
		_	Proposed	_	Proposed		Proposed	_	Proposed	_
		Current	Charge -	Percent	Charge -	Percent	Charge -	Percent	Charge -	Percent
	Units	Rate	2021	Change	2022	Change	2023	Change	2024	Change
Domestic Sewage	\$/1,000 gallons	\$5.14	\$5.34	3.9%	\$5.55	3.8%	\$5.75	3.7%	\$5.95	3.5%
Septic Tank	\$/1,000 gallons	\$78.33	\$78.33	0.0%	\$78.33	0.0%	\$78.33	0.0%	\$78.33	0.0%
Holding Tank	\$/1,000 gallons	\$9.25	\$9.25	0.0%	\$9.25	0.0%	\$9.25	0.0%	\$9.25	0.0%
High-Strength Surcharge Rates										
BOD - Low Strength	\$/pound	\$0.49	\$0.50	2.6%	\$0.52	2.5%	\$0.53	2.4%	\$0.54	2.4%
BOD - Average Strength	\$/pound	\$0.43	\$0.43	0.6%	\$0.44	0.6%	\$0.44	0.6%	\$0.44	0.6%
BOD - High Strength	\$/pound	\$0.39	\$0.38	-1.9%	\$0.38	-2.0%	\$0.37	-2.0%	\$0.36	-2.0%
BOD - Very High Strength	\$/pound	\$0.35	\$0.34	-2.1%	\$0.34	-2.2%	\$0.33	-2.2%	\$0.32	-2.3%
TSS	\$/pound	\$0.59	\$0.59	0.0%	\$0.59	0.0%	\$0.59	0.0%	\$0.59	0.0%
Phosphorus	\$/pound	\$9.75	\$9.47	-2.8%	\$9.20	-2.9%	\$8.92	-3.0%	\$8.64	-3.1%
TKN	\$/pound	\$0.55	\$0.56	2.3%	\$0.58	2.2%	\$0.59	2.2%	\$0.60	2.1%
Other Government Rates										
LSD #1 / Woodland Creek Credit	\$/1,000 gallons	\$4.39	\$4.29	-2.2%	\$4.20	-2.3%	\$4.10	-2.3%	\$4.00	-2.4%
LSD #1 Willow Springs/HSD	\$/1,000 gallons	\$3.69	\$3.50	-5.1%	\$3.31	-5.4%	\$3.12	-5.7%	\$2.93	-6.1%
Village of Lannon	\$/1,000 gallons	\$2.12	\$2.12	-0.1%	\$2.12	-0.1%	\$2.11	-0.1%	\$2.11	-0.1%
Village of Menomonee Falls	\$/1,000 gallons	\$2.12	\$2.12	-0.1%	\$2.12	-0.1%	\$2.11	-0.1%	\$2.11	-0.1%
Town of Lisbon	\$/1,000 gallons	\$0.00	\$0.00		\$0.00		\$0.00		\$0.00	
Richmond School District / Lisbon FD	\$/1,000 gallons	\$5.07	\$5.32	4.9%	\$5.57	4.7%	\$5.82	4.5%	\$6.07	4.3%



Comparison of Revenue at Present Rates, Cost-of-Service and Proposed Rates

	l I	Cost of S	ervice Increase	Pr	oposed Rates	
			Over		Over	Percent
Customer	Revenue at	Revenue	Present		Present	of Cost of
Class	Present Rates	Required	Rates	Revenue	Rates	Service
Domestic						
Residential	\$933,931	\$1,131,099	21.1%	\$1,130,860	21.1%	100.0%
Multi-Family	\$233,394	\$271,659	16.4%	\$271,586	16.4%	100.0%
Commercial	\$105,650	\$118,969	12.6%	\$118,939	12.6%	100.0%
Industrial	\$205,051	\$228,981	11.7%	\$228,919	11.6%	100.0%
High Strength Surcharges	\$384,762	\$386,963	0.6%	\$388,219	0.9%	100.3%
Public Authority	\$18,785	\$22,026	17.3%	\$22,020	17.2%	100.0%
Subtotal Domestic Retail	\$1,881,573	\$2,159,698	14.8%	\$2,160,544	14.8%	100.0%
Other Service						
Septic Tank Haulers	\$0	\$0		\$0		
Holding Tank Haulers	\$95,466	\$87,468	-8.4%	\$95,466	0.0%	109.1%
LSD #1 / Woodland Creek Credit	\$136,845	\$124,552	-9.0%	\$124,688	-8.9%	100.1%
LSD #1 Willow Springs/HSD	\$84,058	\$66,649	-20.7%	\$66,745	-20.6%	100.1%
Village of Lannon	\$91,316	\$90,768	-0.6%	\$90,885	-0.5%	100.1%
Village of Menomonee Falls	\$149,524	\$148,626	-0.6%	\$148,818	-0.5%	100.1%
Richmond School District / Lisbon FD	\$39,876	\$47,696	19.6%	\$47,741	19.7%	100.1%
Subtotal Non-Domestic	\$597,085	\$565,759	-5.2%	\$574,344	-3.8%	101.5%
Total	\$2,478,658	\$2,725,457	10.0%	\$2,734,888	10.3%	100.3%
Volumetric Charges	\$1,797,755	\$1,965,374		\$1,965,547		
Fixed Customer Charges	\$200,674	\$285,652		\$285,655		
High-Strength Surcharges	\$384,762	\$386,963		\$388,219		
Hauled Waste	\$95,466	\$87,468		\$95,466		
% Volumetric Charges	72.5%	72.1%		71.9%		
% Fixed Customer Charges	8.1%	10.5%		10.4%		
% High-Strength Surcharges	15.5%	14.2%		14.2%		
% Hauled Waste	3.9%	3.2%		3.5%		



Comparison of Average Residential Bills with Regional Communities - Sewer Rates

	Fixed	Bills per	Volume	Annual		
Community	Charge	Year	Rate	Usage	Units	Annual Bill
New Berlin	\$168.68	4	\$2.26	46,000	gallons	\$778.68
Muskego	\$167.66	4	\$0.00	46,000	gallons	\$670.64
Menomonee Falls	\$66.76	4	\$6.60	46,000	gallons	\$570.64
Waukesha	\$17.43	4	\$10.21	46,000	gallons	\$539.38
Hartland	\$55.04	4	\$6.88	46,000	gallons	\$536.64
Germantown	\$40.01	4	\$6.91	46,000	gallons	\$477.90
Brookfield	\$67.00	4	\$3.96	46,000	gallons	\$450.16
Pewaukee, City	\$110.00	4	\$0.00	46,000	gallons	\$440.00
Mukwonago	\$32.00	4	\$5.74	46,000	gallons	\$392.04
Hartford	\$14.82	12	\$4.42	46,000	gallons	\$381.16
Delafield	\$94.35	4	\$0.00	46,000	gallons	\$377.40
Sussex (Proposed 2024)	\$6.79	12	\$5.95	46,000	gallons	\$355.18
Sussex (Proposed 2023)	\$6.29	12	\$5.75	46,000	gallons	\$339.81
Sussex (Proposed 2022)	\$5.78	12	\$5.55	46,000	gallons	\$324.43
Oconomowoc	\$6.58	12	\$5.25	46,000	gallons	\$320.46
Sussex (Proposed 2021)	\$5.28	12	\$5.34	46,000	gallons	\$309.06
Sussex (current)	\$4.77	12	\$5.14	46,000	gallons	\$293.68
Average w/o Sussex						\$494.59
Median w/o Sussex						\$464.03



Stormwater Utility Rate Study – 2020 Update

Prepared for the

Village of Sussex

by Trilogy Consulting, LLC July 2020



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INTRODUCTION

The Village of Sussex created a stormwater utility in 2005 and implemented stormwater utility rates to fund its stormwater management program. Since 2005, the Village has been collecting stormwater user charge revenues, which are placed in a dedicated stormwater management fund. The stormwater utility rates were last updated in 2016, when a fixed customer charge was first implemented and the basis for ERU rates was adjusted. In 2020, the Village retained Trilogy Consulting to perform a study to update the stormwater utility rates. This study's objectives including the following:

- 1. Update the stormwater rates in order to fully fund the financial needs of the utility, including new debt service on a bond planned to be issued during 2020.
- 2. Prepare a cash flow analysis to calculate gradual rate increases over a number of years.
- 3. Review the cost allocation methodology to ensure the rates remain fair for all types of customers.

This report summarizes the methodology, analysis, findings and recommendations of the 2020 Stormwater Rate Study.

CURRENT RATES AND FINANCIAL STATUS

The first step in the study process was to review the current rate structure and financial status of the utility, including:

- Current rates and customer data
- Historical revenues and expenses and the current year budget
- Capital improvement plans
- Forecast cash flow and reserves based on revenues at current rates

The utility currently charges rates based on equivalent runoff units (ERUs). An ERU is defined as 5,059 square feet of impervious area, which was updated in the 2016 study. Most single family homes are charged for 1.0 ERU and duplex buildings are charged for 1.1 ERUs, while multi-family buildings and nonresidential development are assigned multiple ERUs based on actual impervious area divided by 5,059 square feet. The current charge per ERU is \$7.24 per month. Properties that are within developments served by private on-site stormwater detention facilities (residential or nonresidential) receive a reduced 'credit' rate of \$3.72 per month. The credit rate is offered to properties served by on-site or subdivision stormwater detention facilities that are not owned and maintained by the Village. In addition, all customers pay a fixed customer charge of \$1.52 per month, used to pay for costs that benefit all properties without regard for how much stormwater runoff they have, like street sweeping. Table 1 summarizes the current number of ERUs, rates per ERU and forecast revenues at current rates per customer classification. As shown, about a half of annual revenues comes from residential customers.

Table 1 - Revenues at Current Rates by Customer Classification

				Monthly		Avg. ERUs	Current Rate	Monthly	
	Rate	No. of	Monthly	Fixed Fee		per	per ERU per	ERU Fee	Total Annual
Customer Class	Number	Customers	Fixed Fee	Revenue	No. of ERUs	Customer	Month	Revenue	Revenue
Residential									
Fixed									
w/o credit	60	2,517	\$1.52	\$3,826	2,517	1.0	\$7.24	\$18,223	\$264,587
w/credit	61	341	\$1.52	\$518	341	1.0	\$3.72	\$1,269	\$21,442
1.1 w/o credit	62	36	\$1.52	\$55	36	1.0	\$7.96	\$287	\$4,095
1.1 w/credit	63	-	\$1.52	\$0	-			\$0	\$0
ERU									
w/o credit	64	251	\$1.52	\$382	172.253	0.7	\$7.24	\$1,247	\$19,544
w/credit	65	1	\$1.52	\$2	3.938	3.9	\$3.72	\$15	\$194
Multi-Family									
ERU									
w/o credit	64	59	\$1.52	\$90	534.027	9.1	\$7.24	\$3,866	\$47,472
w/credit	65	-	\$1.52	\$0	-		\$3.72	\$0	\$0
Commercial									
ERU									
w/o credit	64	92	\$1.52	\$140	802.923	8.7	\$7.24	\$5,813	\$71,436
w/credit	65	16	\$1.52	\$24	389.229	24.3	\$3.72	\$1,448	\$17,667
Industrial									
ERU									
w/o credit	64	38	\$1.52	\$58	1,075.574	28.3	\$7.24	\$7,787	\$94,139
w/credit	65	28	\$1.52	\$43	1,055.871	37.7	\$3.72	\$3,928	\$47,645
Public									
ERU									
w/o credit	64	26	\$1.52	\$40	340.9539	13.1	\$7.24	\$2,469	\$30,096
w/credit	65	3	\$1.52	\$5	33.3585	11.1	\$3.72	\$124	\$1,544
Total		3,408		\$5,180	7,302.1279	2.1		\$46,475	\$619,862

The stormwater utility was established as an enterprise fund, meaning that it is intended to fund stormwater operations and capital improvements through user charge revenues. Tables 2 and 3 show the historical financials from 2017 to 2019 and the 2020 budgeted expenses. As the table shows, the utility's net income has been positive over the last few years and is projected to be zero for 2020. The expenses include non-cash expenses of depreciation, a dividend payment to the general fund, equipment replacement fund contributions and a set aside for future capital projects, for which revenues are not currently adequate to fund. The operating budget does not include capital expenses funded through cash flow or utility reserves.

Table 2 - Revenues and Expenses 2017-2020

	2017 Actual	2018 Actual	2019 Actual	2020 Budget
Revenues				
Stormwater Fees - Residential	\$209,261	\$274,396	\$305,560	\$307,000
Stormwater Fees - Multi-Family	\$38,121	\$41,722	\$46,587	\$48,000
Stormwater Fees - Commercial	\$80,534	\$86,624	\$89,158	\$91,000
Stormwater Fees - Commercial Stormwater Fees - Industrial	\$124,328	\$133,507	\$141,250	\$91,000
	\$124,328	\$30,246	\$31,641	\$33,100
Stormwater Fees - Public				
Stormwater Fees	\$480,866	\$566,496	\$614,196	\$622,600
Erosion Control Permits	\$8,615	\$16,031	\$19,300	\$16,000
Engineering Fees - Developers	\$0	\$0 \$0	\$0	\$0 \$0
Culvert Installation	\$900	\$0	\$0	\$0
Late Payment Penalties	\$1,388	\$1,812	\$2,296	\$2,000
Interest Income	\$2,462	\$6,271	\$10,319	\$8,200
Misc. Income	\$109	\$248	\$245	\$0
Total Revenues	\$494,341	\$590,858	\$646,356	\$648,800
Operating Expenses				
Stormwater Management Services				
Wages - General	\$44,197	\$45,458	\$45,668	\$53,473
Street Sweeping	\$668	\$3,658	\$6,039	\$7,292
Street Sweeper Maintenance	\$0	\$0	\$0	\$0
Leaf Pickup	\$16,150	\$12,866	\$17,543	\$25,647
Leaf Vac Maintenance	\$276	\$200	\$0	\$399
Stormwater Maintenance	\$2,755	\$1,772	\$3,671	\$3,532
Stormwater Mowing	\$345	\$912	\$50	\$1,818
Utilities-Electricity (aerators)	\$15,474	\$11,018	\$8,200	\$9,000
Maint - Catch Basins	\$24,011	\$12,188	\$15,473	\$40,000
Maint - Gas & Diesel (mowing)	\$1,530	\$2,760	\$1,992	\$3,000
Building & Facility Maintenance	71,550	\$2,700	71,332	\$3,000
Rain Garden Maintenance	¢Ω	¢٥		¢E00
Butler Wetland Maintenance	\$0 \$0	\$0 \$0		\$500 \$500
	\$0 \$0	\$0 \$0	ćo	\$500
Green Roof	\$0	\$0 \$2.033	\$0	\$1,000
Corp Center Pond Maintenance	\$3,930	\$3,922	\$6,637	\$4,000
Vehicle Maintenance	47.074	4400	40.674	42.000
Street Sweeper	\$7,071	\$193	\$3,671	\$2,000
Mower				\$2,000
Leaf Pickup Equipment				\$2,172
Miscellaneous				\$0
Contractual Fees			\$4,839	
Street Sweeping - Dumpsters	\$3,048	\$4,370		\$4,200
Stormwater Maintenance	\$0	\$0	\$0	\$10,000
Leaf Pickup - Dumpsters	\$2,761	\$2,000		\$5,000
Education Program	\$2 <i>,</i> 657	\$2,710	\$2,861	\$3,000
Illicit Discharge Program	\$0	\$0	\$0	\$1,500
Expenses				
Street Sweeping/Mowing				\$300
Leaf Pickup				\$2,000
Subtotal	\$124,871	\$104,026	\$116,643	\$182,333

Table 3 - Revenues and Expenses 2017 - 2020 (cont.)

	2017 Actual	2018 Actual	2019 Actual	2020 Budget
Administrative & General Expenses				
Salaries & Wages	\$45,539	\$45,172	\$56,925	\$46,886
Pension	\$17,454	\$12,134	\$17,135	\$9,386
Employee Insurance	\$15,170	\$15,169	\$20,769	\$46,550
Payroll Taxes	\$8,254	\$8,236	\$9,640	\$10,637
Human Resources Expenses	\$0	\$0	\$0	\$0
Attorney	\$0	\$1,197	\$0	\$1,000
Auditor	\$2,125	\$2,175	\$2,000	\$2,100
Contracted Engineering/GIS	\$6,227	\$5,436	\$6,923	\$10,000
Utilities-Telephone	\$288	\$418	\$551	\$700
Utilities-Heat	\$764	\$858	\$761	\$1,300
Utilities-Electric	\$559	\$639	\$235	\$1,100
Utilities-Water & Sewer	\$203	\$220	\$336	\$425
Equipment Maintenance	\$2,861	\$2,194	\$89	\$200
Office Supplies	\$3,648	\$4,439	\$6,973	\$10,650
Schooling & Dues	\$1,165	\$2,254	\$2,089	\$3,000
Printing & Publishing	\$847	\$886	\$975	\$1,000
Data Processing			\$9,586	
Internal Support	\$1,766	\$2,148		\$2,369
Financial Software Mgmt	\$1,318	\$985		\$4,200
Misc. Gen'l Expense	\$269	\$247	\$1,468	\$500
Licensing-Permit & Annual Report	\$1,500	\$1,500	\$1,500	\$1,500
Insurance	\$3,935	\$3,879	\$3,988	\$4,800
Office Rent	\$30,000	\$30,900	\$31,500	\$0
Interest on Debt	\$0	\$0	\$20,008	\$16,633
Subtotal	\$143,893	\$141,087	\$193,450	\$174,936
Total Operating Expenses	\$268,763	\$245,113	\$310,093	\$357,269
Non-Cash Expenses				
Depreciation	\$159,791	\$183,978	\$211,231	\$244,332
Transfer to General Fund (dividend)				\$31,500
Equipment Replacement Fund	\$0	\$18,813	\$0	\$15,693
Future Project Set Aside	\$0	\$0	\$0	\$6
Total Non-Cash Expenses	\$159,791	\$202,791	\$211,231	\$291,531
Net Income	\$65,786	\$142,954	\$125,031	\$0

Table 4 shows the utility's capital improvement program for the years 2013 through 2020. Projects include improvements to stormwater ponds that the Village currently owns and maintains and installation or replacement of stormwater infrastructure road projects. On an annual basis, these expenses average \$673,683. Additionally, Village staff has identified long-term capital expenses for all stormwater retention facilities serving residential areas within the Village. The Village currently maintains approximately half of the residential ponds in the Village; however it is anticipated that eventually the Village will take ownership and responsibility for their long-term maintenance. This long-term annual cost was estimated

to be \$249,500 in terms of today's dollars. This represents the amount that the Village expects to incur for future maintenance and rehabilitation expenses, converted to an annualized amount based on total future expense and the expected life of the ponds.

Table 4 - Capital Improvements 2013 - 2020

	2013	2014	2015	2016	2017	2018	2019		Annual
Project	Actual (1)	Actual (1)	2020 (2)	Average					
Woodland Creek Pond	\$26,080								
Centennial Oaks	\$35,000								
Rd Program-Old Mill/Lingelbachs		\$36,254							
Edgewood Lane Pond Improvements		\$22,532							
Parkview Manor & Pembrooke Park			\$39,031						
Spring Creek Box Culvert			\$93,750	\$48,063					
Main Street & Silver Spring				\$477,891					
Civic Campus Infrastructure				\$88,259					
Green Roof at Civic Center				\$166,504					
Main Street (74 to Maple)					\$340,100				
Good Hope Road						\$1,508,838	\$996		
Village Park							\$272,256		
Culvert under Clover Drive							\$474,582		
Equipment							\$32,954		
Maple Avenue								\$1,726,377	
Total	\$61,080	\$58,786	\$132,781	\$780,717	\$340,100	\$1,508,838	\$780,787	\$1,726,377	\$673,683

Annualized Costs of Long-Term Pond Maintenance (3)

\$249,500

Table 5 shows the historical cash flow and reserve balances of the utility fund, including cash financed capital expenses, rather than the non-cash expenses of depreciation that are included in the budget and financial statements. As this table shows, the cash flow of the utility has varied between positive and negative, with the utility fund taking advances of over \$1.8 million from the sewer fund in order to finance some large capital projects. As of 12/31/2019, the utility had minimal cash reserves, with most of them restricted to the utility's equipment replacement fund. Table 6 and Figure 1 show the forecast cash flow and reserve balances of the utility for 2020 through 2030 if revenues remain at current levels. This forecast incorporates estimated 2020 operating expenses as well as future inflationary increases in operating and maintenance expenses and the future capital improvements listed in the utility's capital improvement program. It does not include the annualized expense for long-term stormwater pond maintenance. As shown, without an increase in rates, the utility is projected to have a negative cash flow and reserve balance for most of this period. If the annualized pond maintenance costs were included in this analysis, the annual shortfall would be significantly more.

⁽¹⁾ Source: Village Asset Detail worksheets

⁽²⁾ Source: 2020 Village Budget

⁽³⁾ Source: Memo from Melissa Weiss to Public Works Committee, May 29, 2014. Includes estimated maintenance costs for 67 ponds located in the Village

Table 5 - Cash Flow 2017 - 2020

	2017 Actual	2018 Actual	2019 Actual	2020 Budget
Total Revenues	\$494,341	\$590,858	\$646,356	\$648,800
Change in Receivables/Payables	(\$11,777)	(\$13,325)		
Total Operating Expenses	\$268,763	\$245,113	\$310,093	\$357,269
Capital Improvements	\$340,100	\$1,508,838	\$780,787	\$1,726,377
Total Capital Expenses	\$340,100	\$1,508,838	\$780,787	\$1,726,377
Transfer from General Fund Transfer to General Fund Advance from Other Funds Payment of Advances from Other Fund	\$28,017	\$1,303,838	\$551,607	\$31,500
Debt Proceeds				\$1,955,000
Principal Paid on Debt				
Debt Issue Expense				\$71,050
Net Cash Flow	(\$98,283)	\$127,421	\$107,083	\$417,604
Reserves				
Balance - Beginning of Year	\$220,722	\$122,439	\$249,860	\$356,942
Net Cash Flow	(\$98,283)	\$127,421	\$107,083	\$417,604
Balance - End of Year	\$122,439	\$249,860	\$356,942	\$774,547
Restricted Balance (Replacement)	\$224,494	\$255,668	\$271,803	\$287,496
Restricted Balance (Debt Reserve)				\$154,800
Unrestricted Cash				\$15 1,000

(1) Source: Village Financial Statements(2) Source: Village of Sussex 2020 Budget

Table 6 - Cash Flow Projection - Zero Rate Increase

	2020 Budget	2021 Projection	2022 Projection	2023 Projection	2024 Projection	2025 Projection	2026 Projection	2027 Projection	2028 Projection	2029 Projection	2030 Projection
Total Revenues Change in Receivables/Payables	\$648,800	\$648,800	\$648,800	\$648,800	\$648,800	\$648,800	\$648,800	\$648,800	\$648,800	\$648,800	\$648,800 \$0
Total Operating Expenses, excluding interest interest on Balance Owed to Other Funds interest on Debt	\$340,636 \$16,633 \$0	\$350,855 \$27,832 \$116,431	\$361,381 \$27,832 \$76,700	\$372,222 \$27,832 \$73,600	\$383,389 \$27,832 \$70,400	\$394,890 \$27,832 \$67,100	\$406,737 \$27,832 \$63,600	\$418,939 \$27,832 \$60,000	\$431,507 \$27,832 \$56,300	\$444,453 \$27,832 \$52,400	\$457,786 \$27,832 \$48,300
Capital Outlay CIP Projects (1) Total Capital Expenses	\$1,726,377	\$56,650	\$265,758	\$277,053	\$25,648	\$147,623	\$1,023,750	\$233,681	\$217,340	\$205,485	\$316,139
Transfer from General Fund Transfer to General Fund Debt Proceeds	\$0 \$31,500 \$1,955,000	\$32,400	\$33,400	\$34,400	\$35,400	\$36,500	\$37,600	\$38,700	\$39,900	\$41,100	\$42,300
Principal Paid on Debt Debt Issue Expense	\$71,050	0\$	\$75,000	\$80,000	\$80,000	\$85,000	\$90,000	000'06\$	\$95,000	\$100,000	\$105,000
net casn rlow Reserves Ralance - Reginning of Year	\$417,004	\$04,032	\$839,179	\$647,908	\$20,132	\$457,733		(\$653.131)	(\$213,079)	(\$1.092.562)	(\$348,557)
Net Cash Flow Balance - End of Year	\$417,604	\$64,632	(\$191,270) \$647,908	(\$216,307) \$431,602	\$26,132 \$457,733	(\$110,145) \$347,588	(\$1,000,719) (\$653,131)	(\$220,352) (\$873,483)	(\$219,079) (\$219,079) (\$1,092,562)	(\$222,469) (\$1,315,032)	(\$348,557) (\$1,663,589)
Restricted Balance (Replacement) Restricted Balance (Debt Reserve) Unrestricted Cash	\$287,496 \$154,800 \$332,251	\$303,189 \$154,800 \$381,190	\$318,882 \$154,800 \$174,226	\$334,575 \$154,800 (\$57,773)	\$324,620 \$154,800 (\$21,687)	\$340,313 \$154,800 (\$147,525)	\$356,006 \$154,800 (\$1,163,937)	\$371,699 \$154,800 (\$1,399,982)	\$387,392 \$154,800 (\$1,634,754)	\$403,085 \$154,800 (\$1,872,917)	\$418,778 \$154,800 (\$2,237,167)
Outstanding Debt Balance	\$1,955,000	\$1,955,000	\$1,880,000	\$1,800,000	\$1,720,000	\$1,635,000	\$1,545,000	\$1,455,000	\$1,360,000	\$1,260,000	\$1,155,000
Operating Revenues Less: O&M Revenues Available for Debt Debt Coverage Ratio	\$648,800 (\$340,636) \$308,164	\$648,800 (\$350,855) \$297,945 255.9%	\$648,800 (\$361,381) \$287,419 189.5%	\$648,800 (\$372,222) \$276,578 180.1%	\$648,800 (\$383,389) \$265,411 176.5%	\$648,800 (\$394,890) \$253,910 166.9%	\$648,800 (\$406,737) \$242,063 157.6%	\$648,800 (\$418,939) \$229,861 153.2%	\$648,800 (\$431,507) \$217,293 143.6%	\$648,800 (\$444,453) \$204,347 134.1%	\$648,800 (\$457,786) \$191,014 124.6%

(1) Source: Village of Sussex 2021-2030 Capital Improvement Plan

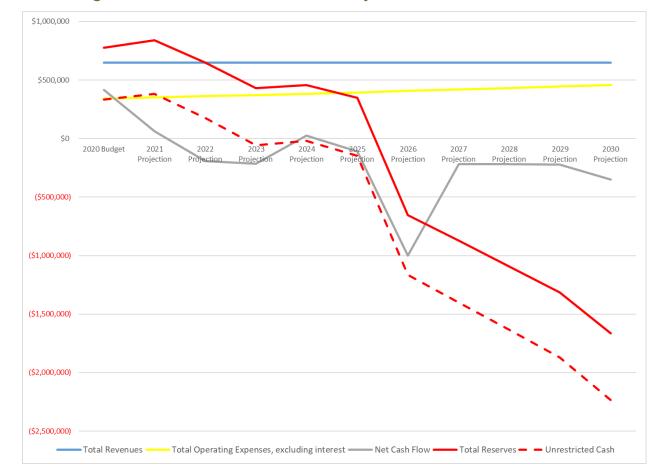


Figure 1 - Cash Flow and Reserve Projections - Zero Rate Increase

Taken together, what the historical revenues and expenses show is that revenues at current rates, while adequate to fund operation and depreciation for the utility, are not currently adequate to fully fund the annual capital needs of the utility, particularly when the long-term pond maintenance costs are taken into account.

REVENUE REQUIREMENTS AND COST ALLOCATION

The review of the financial status of the utility indicated that the revenues at current rates will not be sufficient to fully fund the annual capital needs of the utility. Therefore, the objectives of this study were to:

- Determine the level of revenues that will be required to fully fund the utility
- Evaluate the timing of future rate increases necessary to meet the desired level of revenues

Several alternative levels and timing of rate increase were considered as part of this study. Table 7 shows the selected revenue requirements and allocation of those revenue requirements. The total revenue requirements include projected operation and maintenance expense for 2020, plus capital expenses. Capital expenses include a return on investment in assets, the share of annualized long-term pond maintenance costs associated with the ponds that the Village currently owns, an equipment replacement fund contribution, and depreciation. They also include a dividend payment to the Village for use of Village-

owned facilities, which was formerly recorded as office rent. The return on investment was based on generating adequate revenues to fund the capital costs for stormwater infrastructure investment through 2025, including debt service, and is equivalent to 0.98% return on the Village's investment in infrastructure.

Revenue requirements were allocated to one of several cost categories, in the same manner as was developed in the 2016 rate study:

- Customer costs costs that are not directly related to amount of impervious area. These costs
 include services that improve water quality but for which the amount of effort is more closely
 related to number of properties rather than impervious area per property, such as street
 sweeping and leaf collection, direct administrative expenses for the utility, such as legal and
 accounting services, and a pro-rata share of other administrative and general salaries and
 benefits.
- Village-wide O&M Costs related to operating and maintaining stormwater management facilities.
- Village-wide capital Capital costs for facilities that serve the Village as a whole, such as the construction of a stormwater pond at Village Park or are facilities that are owned and maintained by the Village, such as storm sewers.
- Pond maintenance expenses included in the proposed user charge rates Of the \$124,750 of annualized long-term pond maintenance costs for the ponds that the Village currently owns and maintains, only \$50,000 was included in the user charge rate computations at this time. While the ultimate goal is for the utility to fully fund the full cost of long-term pond maintenance expenses, the utility has not historically funded any of these costs, so inclusion of all of these costs would require a significant increase in user charge rates. In addition, these costs represent long-term costs rather than immediate costs. Therefore, the Village has some time to set aside funds for these future costs. Depreciation expense for ponds owned and maintained by the Village was also included in this category.

Table 7 - Allocation of Revenue Requirements

					Pond Capital	
	2025 Projected				(Included in	Excluded
	Revenue	Customer	Village-Wide	Village-wide	User	from User
	Requirements	Costs	O&M	Capital	Charges)	Charges
Operating Expenses						
Stormwater Management Services						
Subtotal	\$211,374	\$54,159	\$157,215	\$0		\$0
Administrative & General Expenses						
Subtotal	\$183,517	\$65,307	\$118,210	\$0	\$0	\$0
Total Operating Expenses	\$394,890	\$119,466	\$275,425	\$0	\$0	\$0
Capital Expenses						
Return on Investment	\$75,738			\$75,738		
Annualized Costs of Long-Term Pond Maintenance (1)	\$124,750				\$50,000	\$74,750
Equipment Replacement Fund	\$15,693			\$15,693		
Total Capital Expenses	\$216,181	\$0	\$0	\$91,431	\$50,000	\$74,750
Non-Cash Expenses						
Depreciation	\$222,786			\$208,753	\$14,033	
Transfer to General Fund (dividend)	\$31,500	\$9,462	\$22,038			
Total Non-Cash Expenses	\$254,286	\$9,462	\$22,038	\$208,753	\$14,033	\$0
Total Expenses	\$865,357	\$128,927	\$297,463	\$300,184	\$64,033	\$74,750

Notes:

The table summarizes the costs allocated to each category as follows: \$128,927 in customer costs, \$297,463 in Village-wide O&M, \$300,184 in Village-wide capital, \$64,033 in current pond capital costs (including depreciation) and \$74,750 of annualized long-term pond costs are excluded from the current year and will not be collected through rates at this time. The revenue requirements to be recovered through rates total \$790,607.

EVALUATION OF RATE INCREASE ALTERNATIVES

The rate structure remains the same as was established by the 2016 rate study. This includes a fixed charge per customer that is intended to recover those costs that do not vary by the amount of stormwater runoff from the property, which includes costs related to street sweeping, leaf pickup, customer education, billing and administration of the utility. This results in a fixed monthly charge per customer of \$3.15. This charge then offsets the amount needed to be collected from the ERU charge, which results in a standard monthly rate of \$8.40 per ERU and a credit monthly rate of \$4.99. Table 8 shows the detailed calculation of the various rates.

⁽¹⁾ The Village currently owns and maintains approximately half of the ponds in the Village. This cost represents the long-term costs to maintain the ponds currently owned by the Village.

Table 8 - Calculation of Rates

Customer Costs	\$128,927
No. of Customers	3,408
Fixed Charge per Month per Customer	\$3.15
Total O&M	\$297,463
Total Capital	\$438,967
Total Costs	\$736,430
Total Facilitation FDUs	7 202 42
Total Equivalent ERUs	7,302.13
Rate per Month per ERU	\$8.40
	,
Credit for Properties with On-Site Ponds	
Pond Costs	\$74,750
Equivalent ERUs with Credit	1,823.40
Credit per Month per ERU	\$3.42
E II Pata and Oceania	ćo 40
Full Rate per Quarter	\$8.40
Credit Rate per Quarter	\$4.99

Table 9 shows a summary of annual revenues under the proposed rates. This is broken down by customer class and rate type. Table 10 shows the bill impact for some example customers from each customer class and rate type. As this shows, bills for different customers would vary depending on their rate class and the number of ERUs on the property. The percentage increase is greater for customers that currently receive credits because the expenses that are growing are those that benefit the entire Village. These increases are recommended to be phased in through 2025, as detailed in the recommendations section.

Table 9 - Revenues at Proposed 2025 Rates

			Fixed Cha	irges			<u>E</u>	RU Charges			
			Fixed Charge		Total		Avg. ERUs	ERU Rate	Total	Total	Total Annual
	Rate	No. of	per Customer	Monthly	Annual	No. of	per	per Unit per	Monthly	Annual	Revenues -
Customer Class	Number	Customers	per Month	Revenue	Revenue	ERUs	Customer	Month	Revenue	Revenue	Fixed and ERU
Residential											
Fixed											
w/o credit	60	2,517	\$3.15	\$7,929	\$95,143	2,517.00	1.00	\$8.40	\$21,143	\$253,714	\$348,856
w/credit	61	341	\$3.15	\$1,074	\$12,890	341.00	1.00	\$4.99	\$1,702	\$20,419	\$33,309
1.1 w/o credit	62	36	\$3.15	\$113	\$1,361	36.00	1.00	\$9.24	\$333	\$3,992	\$5,352
1.1 w/credit	63	-	\$3.15	\$0	\$0	-		\$5.49	\$0	\$0	\$0
ERU											
w/o credit	64	251	\$3.15	\$791	\$9,488	172.25	0.69	\$8.40	\$1,447	\$17,363	\$26,851
w/credit	65	1	\$3.15	\$3	\$38	3.94	3.94	\$4.99	\$20	\$236	\$274
Multi-Family											
ERU											
w/o credit	64	59	\$3.15	\$186	\$2,230	534.03	9.05	\$8.40	\$4,486	\$53,830	\$56,060
w/credit	65	-	\$3.15	\$0	\$0	-		\$4.99	\$0	\$0	\$0
Commercial											
ERU											
w/o credit	64	92	\$3.15	\$290	\$3,478	802.92	8.73	\$8.40	\$6,745	\$80,935	\$84,412
w/credit	65	16	\$3.15	\$50	\$605	389.23	24.33	\$4.99	\$1,942	\$23,307	\$23,912
Industrial											
ERU											
w/o credit	64	38	\$3.15	\$120	\$1,436	1,075.57	28.30	\$8.40	\$9,035	\$108,418	\$109,854
w/credit	65	28	\$3.15	\$88	\$1,058	1,055.87	37.71	\$4.99	\$5,269	\$63,226	\$64,284
Public											
ERU											
w/o credit	64	26	\$3.15	\$82	\$983	340.95	13.11	\$8.40	\$2,864	\$34,368	\$35,351
w/credit	65	3	\$3.15	\$9	\$113	33.36	11.12	\$4.99	\$166	\$1,998	\$2,111
Total		3,408		\$10,735	\$128,822	7,302.13	2.14		\$55,150	\$661,804	\$790,626

Table 10 - Comparison of Monthly Bills for Example Customers

		Monthly Bill -	Monthly Bill -	
Customer Class	ERUs	Current Rates	Proposed Rates	% Change
Residential - Standard	1	\$8.76	\$11.55	31.8%
Residential - Credit	1	\$5.24	\$8.14	55.3%
Multi-Family - Standard	9.1	\$67.40	\$79.59	18.1%
Multi-Family - Standard	45.0	\$327.32	\$381.15	16.4%
Commercial - Standard	8.7	\$64.51	\$76.23	18.2%
Commercial - Standard	20.0	\$146.32	\$171.15	17.0%
Commercial - Credit	24.3	\$91.92	\$124.41	35.3%
Commercial - Credit	65.0	\$243.32	\$327.50	34.6%
Industrial - Standard	28.3	\$206.41	\$240.87	16.7%
Industrial - Standard	215.0	\$1,558.12	\$1,809.15	16.1%
Industrial - Credit	37.7	\$141.76	\$191.27	34.9%
Industrial - Credit	430.0	\$1,601.12	\$2,148.85	34.2%
Public - Standard	13.1	\$96.36	\$113.19	17.5%
Public - Standard	20.0	\$146.32	\$171.15	17.0%

RECOMMENDATIONS

After review and discussion of the alternatives with Village staff, it is the recommendation of this study that the proposed rates be implemented gradually over several years. Table 11 shows the proposed phase-in period for implementation, through 2025. Projections through 2030 show that annual increases of 3% will be needed from 2026 through 2030; however, it is recommended that rates be re-evaluated in five years to ensure that the projections remain on track.

Table 11 - Proposed Rate Increase Schedule

	Current Rates	2020	2021	2022	2023	2024	2025
Fixed Charge	\$1.52	\$1.52	\$1.76	\$2.04	\$2.36	\$2.73	\$3.15
Rate per ERU - No Credit	\$7.24	\$7.24	\$7.46	\$7.69	\$7.92	\$8.16	\$8.40
Rate per ERU - Credit	\$3.72	\$3.72	\$3.94	\$4.18	\$4.43	\$4.70	\$4.99
Rate per 1.1 ERU - No Credit	\$7.96	\$7.96	\$8.21	\$8.46	\$8.71	\$8.98	\$9.24

A cash flow analysis was also prepared to project the utility's financial position five and ten years into the future, as capital projects are constructed, in order to guide any funding decisions in the future. Table 12 projects the cash flow under the recommended phased-in rate increase. This plan maintains a positive reserve balance and provides revenues to pay for debt service. Figure 2 shows the cash flow projection out through 2030, continuing to maintain a positive fund balance, while paying down debt and completing capital projects.

Table 12 - Cash Flow Projections under Proposed Rate Increase

Months in Effect - 12 Revenues from Stormwater Fees \$619,862 \$650,855 \$683,397 \$717,567 \$753,446 \$791,118 Other Revenues \$32,160 \$324,890 \$324,890 \$324,890 \$324,890 \$324,890 \$324,890 \$327,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832		2020	2021	2022	2023	2024	2025
Months in Effect - 12 Revenues from Stormwater Fees \$619,862 \$650,855 \$683,397 \$717,567 \$753,446 \$791,118 Other Revenues \$32,160 \$32,489 \$32,489 \$32,489 \$32,489 \$32,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832		Projection	Projection	Projection	Projection	Projection	Projection
Revenues from Stormwater Fees \$619,862 \$650,855 \$683,397 \$717,567 \$753,446 \$791,118	Projected Rate Increase	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Other Revenues \$32,160	Months in Effect	-	12				
Other Revenues \$32,160							
So	Revenues from Stormwater Fees	\$619,862	\$650,855	\$683,397	\$717,567	\$753,446	\$791,118
Total Operating Expenses, excluding interest \$340,636 \$350,855 \$361,381 \$372,222 \$383,389 \$394,890 Interest on Balance Owed to Other Funds \$16,633 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 Interest on Debt \$0 \$116,431 \$76,700 \$73,600 \$70,400 \$67,100 **Capital Outlay** CIP Projects \$1,726,377 \$56,650 \$265,758 \$277,053 \$25,648 \$147,623 **Total Capital Expenses \$1,726,377 \$56,650 \$265,758 \$277,053 \$25,648 \$147,623 **Total Capital Expenses \$1,726,377 \$56,650 \$265,758 \$277,053 \$25,648 \$147,623 **Transfer from General Fund \$0 \$0 \$0 \$0 \$0 \$0 \$0 **Transfer to General Fund \$31,500 \$32,400 \$33,400 \$34,400 \$35,400 \$36,500 **Debt Proceeds \$1,955,000 \$0 \$0 \$0 \$0 \$0 **Principal Paid on Debt \$0 \$0 \$75,000 \$80,000 \$85,000 **Principal Paid on Debt \$71,050 \$0 \$0 \$0 \$0 \$0 **Principal Paid on Debt \$420,826 \$98,847 \$124,513 \$162,938 \$64,333 **Reserves** **Balance - Beginning of Year \$356,942 \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 **Reserves** **Balance - End of Year \$3777,769 \$876,616 \$752,103 \$636,724 \$799,662 **Reserves** **Reserves** **Balance - End of Year \$3777,769 \$876,616 \$752,103 \$636,724 \$799,662 **Reserves** **Reserves** **Reserves** **Reserves** **Reserves** **Balance - End of Year \$356,942 \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 \$863,395 **Reserves** **R	Other Revenues	\$32,160	\$32,160	\$32,160	\$32,160	\$32,160	\$32,160
Interest on Balance Owed to Other Funds \$16,633 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$116,431 \$76,700 \$73,600 \$70,400 \$67,100 \$	Change in Receivables/Payables	\$0	\$0	\$0	\$0	\$0	\$0
Interest on Balance Owed to Other Funds \$16,633 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$27,832 \$116,431 \$76,700 \$73,600 \$70,400 \$67,100 \$							
So \$116,431 \$76,700 \$73,600 \$70,400 \$67,100							
Capital Outlay \$1,726,377 \$56,650 \$265,758 \$277,053 \$25,648 \$147,623 Total Capital Expenses \$1,726,377 \$56,650 \$265,758 \$277,053 \$25,648 \$147,623 Transfer from General Fund \$0 \$0 \$0 \$0 \$0 \$0 Transfer to General Fund \$31,500 \$32,400 \$33,400 \$34,400 \$35,400 \$36,500 Debt Proceeds \$1,955,000 \$0		. , ,					
CIP Projects	Interest on Debt	\$0	\$116,431	\$76,700	\$73,600	\$70,400	\$67,100
CIP Projects							
Total Capital Expenses \$1,726,377 \$56,650 \$265,758 \$277,053 \$25,648 \$147,623 Transfer from General Fund \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$36,500 \$36,500 \$36,500 \$36,500 \$36,500 \$36,500 \$36,500 \$0							
Transfer from General Fund \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	-						
Transfer to General Fund \$31,500 \$32,400 \$33,400 \$34,400 \$35,400 \$36,500 Debt Proceeds \$1,955,000 \$0	Total Capital Expenses	\$1,726,377	\$56,650	\$265,758	\$277,053	\$25,648	\$147,623
Transfer to General Fund \$31,500 \$32,400 \$33,400 \$34,400 \$35,400 \$36,500 Debt Proceeds \$1,955,000 \$0	- ((6)- 1	Ć0	60	ćo	60	ćo	60
Debt Proceeds \$1,955,000 \$0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Principal Paid on Debt \$0 \$0 \$75,000 \$80,000 \$80,000 \$85,000 Debt Issue Expense \$71,050 \$0<				. ,	. ,		. ,
Debt Issue Expense \$71,050 \$0 \$0 \$0 \$0 Net Cash Flow \$420,826 \$98,847 (\$124,513) (\$115,379) \$162,938 \$64,333 Reserves Balance - Beginning of Year \$356,942 \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 Net Cash Flow \$420,826 \$98,847 (\$124,513) (\$115,379) \$162,938 \$64,333 Balance - End of Year \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 \$863,995 Restricted Balance (Replacement) \$287,496 \$303,189 \$318,882 \$334,575 \$324,620 \$340,0313 Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800		' ' ' .			*-	*-	
Net Cash Flow \$420,826 \$98,847 (\$124,513) (\$115,379) \$162,938 \$64,333 Reserves Balance - Beginning of Year \$356,942 \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 Net Cash Flow \$420,826 \$98,847 (\$124,513) (\$115,379) \$162,938 \$64,333 Balance - End of Year \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 \$863,995 Restricted Balance (Replacement) \$287,496 \$303,189 \$318,882 \$334,575 \$324,620 \$340,0313 Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800	•			. ,	. ,	. ,	. ,
Reserves \$356,942 \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 Net Cash Flow \$420,826 \$98,847 (\$124,513) (\$115,379) \$162,938 \$64,333 Balance - End of Year \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 \$863,995 Restricted Balance (Replacement) \$287,496 \$303,189 \$318,882 \$334,575 \$324,620 \$340,313 Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800	Debt Issue Expense	\$71,050	\$0	\$0	\$0	\$0	\$0
Reserves \$356,942 \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 Net Cash Flow \$420,826 \$98,847 (\$124,513) (\$115,379) \$162,938 \$64,333 Balance - End of Year \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 \$863,995 Restricted Balance (Replacement) \$287,496 \$303,189 \$318,882 \$334,575 \$324,620 \$340,313 Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800	Net Cash Flow	\$420.826	\$98.847	(\$124 513)	(\$115 379)	\$162 938	\$64 333
Balance - Beginning of Year \$356,942 \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 Net Cash Flow \$420,826 \$98,847 (\$124,513) (\$115,379) \$162,938 \$64,333 Balance - End of Year \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 \$863,995 Restricted Balance (Replacement) \$287,496 \$303,189 \$318,882 \$334,575 \$324,620 \$340,313 Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800	Net Cash Flow	\$420,020	750,047	(\$124,515)	(\$115,575)	Ç102,550	Ç04,333
Net Cash Flow \$420,826 \$98,847 (\$124,513) (\$115,379) \$162,938 \$64,333 Balance - End of Year \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 \$863,995 Restricted Balance (Replacement) \$287,496 \$303,189 \$318,882 \$334,575 \$324,620 \$340,313 Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800	Reserves						
Balance - End of Year \$777,769 \$876,616 \$752,103 \$636,724 \$799,662 \$863,995 Restricted Balance (Replacement) \$287,496 \$303,189 \$318,882 \$334,575 \$324,620 \$340,313 Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800	Balance - Beginning of Year	\$356,942	\$777,769	\$876,616	\$752,103	\$636,724	\$799,662
Restricted Balance (Replacement) \$287,496 \$303,189 \$318,882 \$334,575 \$324,620 \$340,313 Restricted Balance (Debt Reserve) \$154,800 \$154,	Net Cash Flow	\$420,826	\$98,847	(\$124,513)	(\$115,379)	\$162,938	\$64,333
Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800	Balance - End of Year	\$777,769	\$876,616	\$752,103	\$636,724	\$799,662	\$863,995
Restricted Balance (Debt Reserve) \$154,800 \$154,800 \$154,800 \$154,800 \$154,800	Restricted Balance (Replacement)	\$287,496	\$303,189	\$318,882	\$334,575	\$324,620	\$340,313
	Restricted Balance (Debt Reserve)	\$154,800	\$154,800	\$154,800	\$154,800	\$154,800	\$154,800
Unrestricted Cash \$335,473 \$418,627 \$278,421 \$147,349 \$320,242 \$368,882	Unrestricted Cash	\$335,473	\$418,627	\$278,421	\$147,349	\$320,242	\$368,882
					·	·	·
Outstanding Debt Balance \$1,955,000 \$1,955,000 \$1,880,000 \$1,800,000 \$1,720,000 \$1,635,000	Outstanding Debt Balance	\$1,955,000	\$1,955,000	\$1,880,000	\$1,800,000	\$1,720,000	\$1,635,000
Operating Revenues \$652,022 \$683,015 \$715,558 \$749,728 \$785,606 \$823,278	Operating Revenues	\$652,022	\$683,015	\$715,558	\$749,728	\$785,606	\$823,278
	Less: O&M	(\$340,636)		(\$361,381)	(\$372,222)	(\$383,389)	(\$394,890)
Revenues Available for Debt \$311,386 \$332,160 \$354,177 \$377,506 \$402,217 \$428,388	Revenues Available for Debt	\$311,386	\$332,160	\$354,177	\$377,506	\$402,217	\$428,388
Debt Coverage Ratio 285.3% 233.5% 245.8% 267.4% 281.6%	Debt Coverage Ratio		285.3%	233.5%	245.8%	267.4%	281.6%

Figure 2 - Cash Flow Projections with 3% Annual Increases 2026 through 2030

